

NEWS: INTERNATIONAL

Anglo's grip on SA economy 'loosens' Spying trial set to strain Mideast links

By Mark Ashurst
in Johannesburg

The influence of South Africa's biggest conglomerates in the economy is shrinking in the wake of sharply falling bullion prices, asset transfers to promote black economic empowerment and the growth of new businesses.

The survey claimed Anglo American, South Africa's biggest company, controlled nearly a quarter of the companies listed on the JSE. This included 48 companies comprising 24.4 per cent of the market capitalisation.

Its influence had been partly curtailed this year by the fall in bullion prices, which has caused the Johannesburg gold index to drop by almost a third. In November, McGregor estimated that Anglo controlled 28.3 per cent of the JSE. A decade ago, it controlled more than 60 per cent.

Anglo would not endorse the findings. "In the past, we have always questioned McGregor's calculations. In this instance, we have not reached a final assessment," said a spokesman.

Mr Simon McGregor, director of McGregor Information Services, the company, said the figures were based on his company's assessment of shareholders' influence. "Our calculations are not based on the market value of their shares, but on our assessment of the shareholder who is the largest voter and the full value of the companies they control," he said.

Thus McGregor found the influence of black-controlled businesses was greater than the market value of their investments. These so-called "black chips" were worth about 2.5 per cent of the JSE's total capitalisation of R1,206bn. But this enabled black-owned companies to control 8.6 per cent of the JSE, Mr McGregor said.

The influence of black groups had been boosted by Anglo's disposal of controlling stakes in Johnnic, a R10bn industrial holding company, and JCI, the world's sixth biggest gold producer, to consortia of black businesses and trade unions' investment trusts.

The changes have been encouraged by "unbundling" - the partial break-up of large conglomerates and disposals - greater foreign investment in South African equities and reforms to improve liquidity at the JSE. McGregor said foreigners controlled 68 listed companies, representing 4.7 per cent of the market by capitalisation. At least three mini-conglomerates controlling more than 1 per cent had emerged this year.

Tshisekedi in position for Zaire's endgame

Michela Wrong on the seasoned opposition leader determined to remain a key player

On his desk looking out on to a dusty courtyard in the Kinshasa suburb of Limete, Mr Etienne Tshisekedi keeps a sculpture of a hand making a V-for-victory sign. As the rebels march on the Zairean capital, the sculpture represents both a challenge and a question for the man who has personified opposition to President Mobutu Sese Seko for nearly two decades.

If he plays his cards right, the limelight beckons. If he repeats past mistakes, obscurity looms. Ironically, Mr Mobutu is not the only Zairean veteran whose very survival is threatened by the Alliance of Democratic Forces for the Liberation of Congo (AFDL).

Awareness of how much is at stake explains why the 64-year-old head of the Union for Democracy and Social Progress (UDPS), Zaire's main opposition party, recently plunged back into the political fray.

In the space of a few weeks "Tshi-Tshi" managed first to have himself nominated prime minister, the post he has claimed as rightfully his for years, and then, after a week in office, to be sacked by a president infuriated by a series of provocative announcements.

He brought violent protest, clouds of tear gas and live ammunition back to the streets of Kinshasa, trying to storm his way into the prime minister's office and calling a series of "dead city" days in defiance of a ban on demonstrations.

All this frenetic activity, analysts say, has been conducted with a single aim in mind. As Mr Mobutu's end approaches, Mr Tshisekedi is desperate to prove to Zaire's future rulers - Mr Laurent Kabila's AFDL - that he remains a key player in the country's political game.

"Tshisekedi has managed to make himself a talking point again," says an opposition sympathiser. "He has manoeuvred himself into a position where Kabila cannot afford to ignore him. Now he has to be taken into consideration."

There was a time when few would have questioned that. Arrested, imprisoned and victimised for campaigning for multipartyism, Mr Tshisekedi was the opposition's unchallenged "leader maximum" for years. A former Mobutu ally who turned against the president in 1990,

he enjoyed saint-like stature for refusing to bow to what many regard as Africa's most insidious dictatorship. But by the 1990s his inability to bring about real change, combined with a tendency to quarrel with potential allies, whittled away his support.

"Tshisekedi destroyed the Mobutu myth and that is something we all owe him," says Mr Lambert Mende, a former spokesman who, like many others, parted ways with the burly leader. "He weakened the system, triggered its decline. But psychologically he is a demolition expert, not an architect. He cannot see a project through. He can only oppose."

For many Zaireans the last straw came when Mr Tshisekedi flew to the Riviera last year to court the ailing president he had once described as a "human monster". He announced Mr Mobutu had nominated him premier, only to be immediately contradicted. It was the greatest humiliation of his career.

As the rebellion, which started in diamond-rich eastern Kivu province, gained ground, Zaireans embraced Mr Kabila as the saviour who was finally bringing concrete change. The man nicknamed "Moses" by supporters was in danger of becoming a historical footnote.

His latest actions, analysts say, have partly repaired that damage. Although the level of public support for recent stoppages was low when compared with the glory days of Zaire's opposition, it was enough to signal to the rebels that Mr Tshisekedi still has the power to smooth - or hinder - their entry into the capital.

In return he wants a seat at the table if negotiations take place between Mr Mobutu and the rebels. Above all, the UDPS seeks assurances that the rebels, who at one stage showed signs of leaning towards Uganda's no-party political system, will tolerate multipartyism in the post-Mobutu era.

"If Kabila doesn't want to talk to Tshisekedi, we'd know he wants to set up a one-party state and he doesn't want to free the people. We would fight him," says Mr Marcel-Laurent Mibayo, aide to Mr Tshisekedi.

There is little love lost between the two leaders. At rallies in occupied territory, Mr Kabila has repeatedly sneered at the UDPS leader.

The animosity is partly rooted in history. Appointed "justice commissar" in Mr Mobutu's first government, Mr Tshisekedi signed the arrest warrant for Patrice Lumumba, Zaire's first prime minister in 1961.

Lumumba, who was assassinated soon afterwards, is Mr Kabila's political idol. But there are solid practical reasons for Mr Kabila to suppress his bitterness and water down early threats to ban political parties. As the AFDL has moved beyond Kivu it is running short of administrators and fighters.

With its far-reaching organisation, popularity and history of opposition to central government, the UDPS offers an obvious source of recruitment.

Having the UDPS on its side will also count when it comes to capturing hearts and minds in Kinshasa.

"If Kabila has any sense he will give Mr Tshisekedi a purely ceremonial post in a new government, keeping him away from any managerial positions," Mr Mende says. "He will pretend to collaborate. But he is not a philanthropist and, at the first four pax, he won't hesitate to strike."

Mr Mubarak told Mr Netanyahu that he was not able to intervene once the case had been transferred to the courts.

Three other defendants - one Egyptian man, also under arrest, and two Israeli women, who are not in Egypt - stand accused with Mr Azam.

State prosecutors allege the Egyptian, Mr Emad Abdelhamid Ismail, had agreed to help the two women spy for Mossad when he visited Israel to train workers at a garment factory. Mr Ismail is alleged to have admitted receiving payment, with more to come if he continued providing information.

"We are sure that this man is innocent, and we hope the Egyptian court will find him so."

Mr Azam, who the prosecution claims has admitted his role but who denied the charges when he appeared in court in December, is alleged to have agreed to deliver women's underwear inscribed with invisible ink to Mr Emad. It is not clear what information was supposed to have been inscribed on the underwear, or what information Mossad is thought to have been seeking.

Israeli diplomats in Cairo were yesterday keen to prevent the case threatening links already seriously strained by the Netanyahu government's policy over Middle East peace.

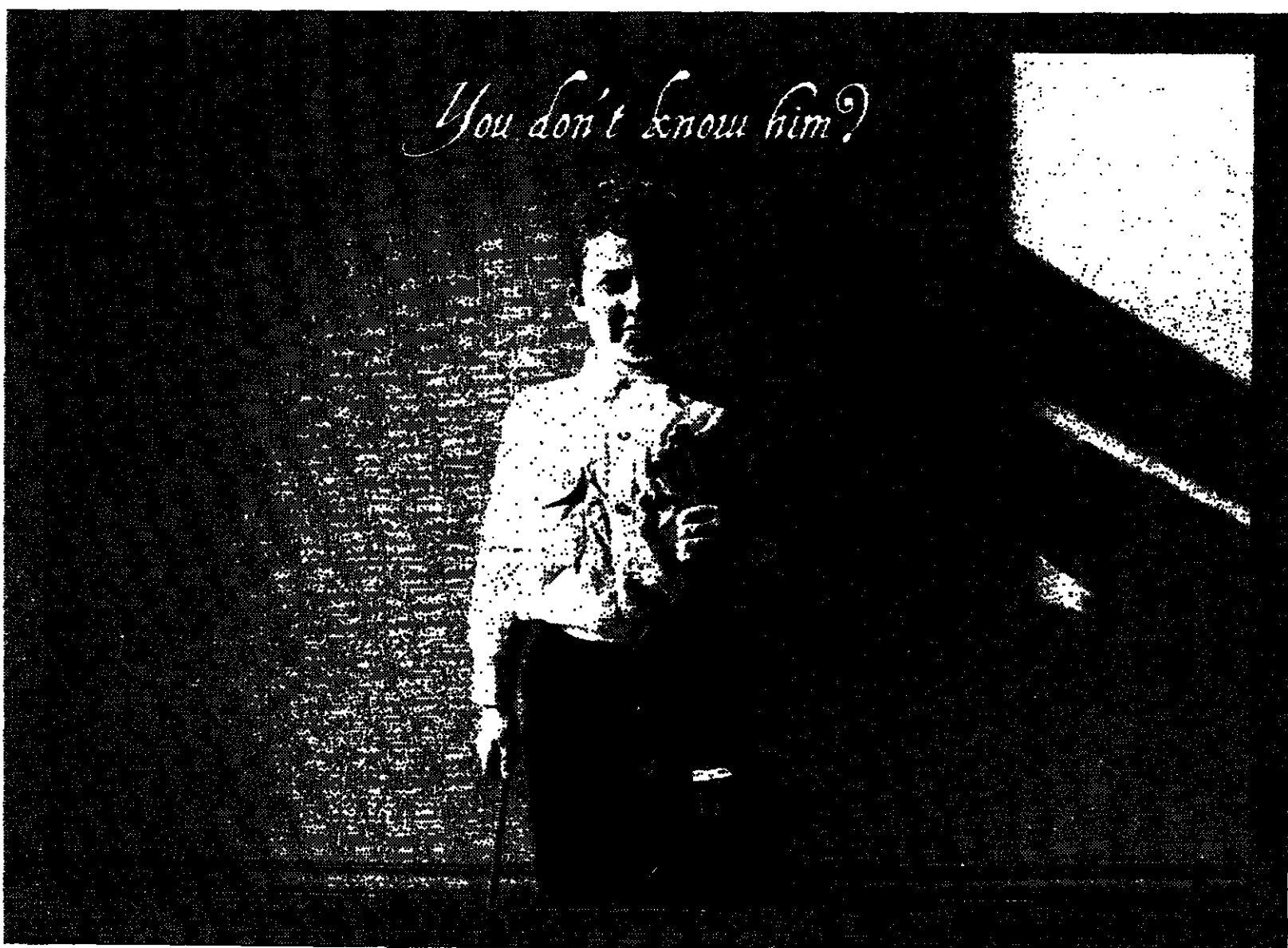
"We hope that it will remain a legal issue," said Mr Koby Brosh, minister-counsellor at the Israeli embassy. "We are sure that this man is innocent, and we hope the Egyptian court will find him so."

"We trust the Egyptian court to dig deep into this case, and they will find that this man is not connected with any Israeli organisation."

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French Socialists critical of Emu

By David Buchan in Paris

The French Socialist party yesterday highlighted its reservations about the European single currency at the outset of the French election campaign in a bid to win support from Eurosceptic parties further to the left.

Mr Dominique Strauss-Kahn, a former Socialist industry minister and co-author of his party's economic programme, said in a Le Monde newspaper interview, that the Socialists - who signed the Maastricht treaty on economic and monetary union for France - supported the single currency, but believed that its introduction should be "a political decision".

He rejected as "dogma" the treaty's economic criteria, in particular that government deficits must be no more than 3 per cent of total

output. The euro must "counterbalance American domination and favour growth and jobs," Mr Strauss-Kahn said.

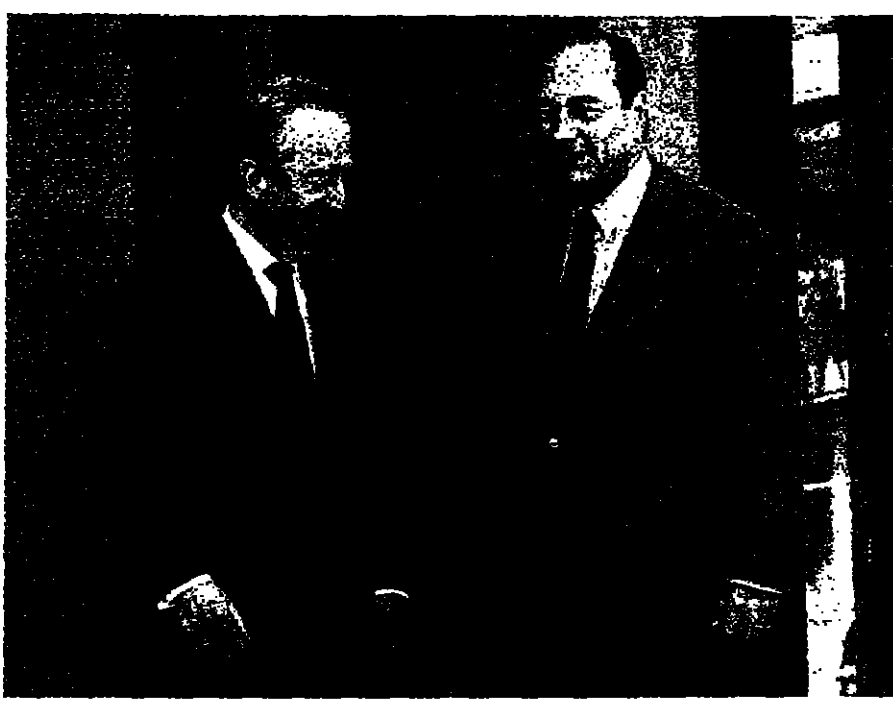
The Socialists have for several months tied their backing of the euro to four conditions - creation of some kind of political counterweight to the European central bank; promotion of growth and jobs; ensuring the euro is not overvalued against the dollar; and ensuring Italy and Spain join monetary union from the start. This last point is especially controversial because it would be unacceptable to Germany.

These conditions, however, have become central to the Socialists' plans to ally with the communists and with the small Movement of Citizens (MDC) that split off from the Socialists at the time of Maastricht. Mr Li-

onel Jospin, the Socialist leader, yesterday reached agreement with the MDC not to fight each other's candidates, after what the MDC called Mr Jospin's "significant adjustment" on the single currency. Mr Jospin is to hold similar talks with the communists next week.

Meanwhile, in a show of maximum unity against the left, President Chirac held a well-publicised 45-minute strategy session with Mr Edouard Balladur, his fellow Gaullist rival for the Elysée in 1995. Mr Balladur is now set to play a full part in the campaign led by Alain Juppé, the prime minister, and more of his supporters could enter a new centre-right government.

As the campaign gets under way this week, both left and right are seeking to paint each other as extremist or reactionary and them-



President Chirac, right, and Mr Balladur at the Elysée Palace after their meeting

was "less brutal, more protective".

Early opinion polls show that many French fear further austerity measures after the election, if the centre-right is returned to power.

Mr Nicholas Sarkozy, a Gaullist ex-budget minister, denied this, saying plans for lower taxes might be accelerated. But he left no doubt that more public spending cuts could take place.

IMF agrees \$430m loan for Romania

By Anatol Lieven in Budapest

The IMF yesterday announced a \$430m standby loan for Romania - an important vote of confidence in the country's new reformist government.

The World Bank is expected to follow with fresh or renewed lending of up to \$530m next month.

The first IMF instalment of \$86.2m will be available immediately, with the rest paid in four quarterly instalments, subject to Romania meeting or working towards IMF conditions.

The IMF arrangement aims to cut inflation to 2 per cent a month in the second half of this year, from a record 30 per cent in March; to reduce the current account deficit from \$2.3bn last year to \$1.4bn this year; and to increase foreign exchange reserves. The loan will also support social welfare measures intended to cushion the effects of economic reform.

Ms Vivien Ashton, a Bucharest-based adviser with the UK-backed Know How Fund, said the loan was as important psychologically as economically. "It is a vote of confidence in the new government, and a sort of invitation into the international arena."

The administration of President Emil Constantinescu and Prime Minister Victor Ciorbea greeted the IMF decision with undisguised relief, saying it marked the normalisation of relations between Romania and international financial institutions. It was an important step for which western strategic investors had been waiting.

In recent months, the government has carried out painful reforms to meet IMF and World Bank conditions and lay the basis for privatisation and economic growth. These have included price liberalisation, devaluation of

the leu, spending cuts, a law allowing foreigners to own land, and publication of a list of big loss-making state companies slated for liquidation. This week, the central bank said it was withdrawing the licences of two bankrupt banks. Further measures in the pipeline include easing profit repatriation and improvements to securities markets.

In another move intended to break with the Ceausescu regime's legacy of over-developing unprofitable industrial sectors, the government announced plans to reduce Romania's crude oil imports by almost half, from 750,000 tonnes a month to 400,000 tonnes, by the end of this year.

This stems from a decision announced last week to close or break up two of Romania's biggest oil refineries. The programme has won praise from western observers. A senior official of an American bank in the region said: "Everything I've seen leads me to think that Constantinescu and Ciorbea are both dynamic and personally honest. They know they have to change Romania's image and they are taking all the right steps to do this. Over the past year I've seen a really drastic and positive change."

The new president and government came to power last November in elections which ended seven years of rule by the Social Democratic Party of President Ion Iliescu, an offshoot of the former Communist regime. Under the previous administration the IMF issued four standby loans. None of the loans was delivered in full because the government failed to meet the conditions.

Last year, IMF and World Bank lending was suspended after the former government imposed foreign exchange controls and greatly boosted spending in the run-up to the elections.

EU fraudsters 'revel in fiscal paradise'

Report urges Brussels authorities to crack down on \$77bn cross-border corruption

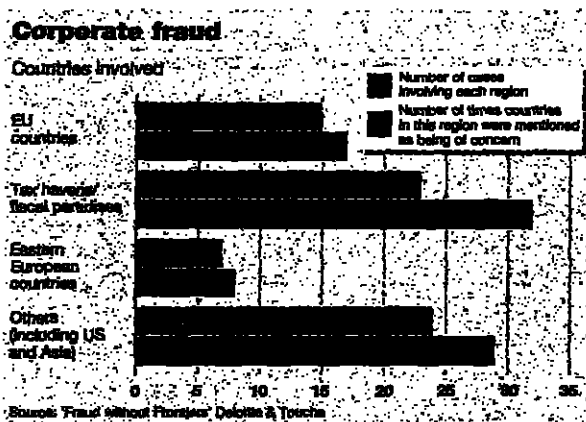
By John Mason in Brussels

International fraud in the European Union could be costing governments, companies and individuals up to \$77bn a year, a report commissioned by the European Commission has concluded.

Crimes such as Internet abuse, counterfeiting, banking and investment frauds and smuggling pose an increasing threat which can only be countered by further international action, said Deloitte & Touche, the accountancy firm.

Harmonisation of laws and regulations, improved co-operation between states and a greater stress on fraud prevention are needed if EU economies are not to be undermined by international criminals, the report said.

Mr Will Inghis, the Deloitte & Touche partner responsible for the report, said: "There is clear evidence that determined fraudsters delib-



Source: Fraud without Frontiers, Deloitte & Touche

erately and cynically manipulate and take advantage of the different regulatory and monitoring regimes across the EU to perpetrate their frauds. In particular, we see the fraudsters taking advantage of havens of secrecy and fiscal paradises. Fraudulent activity in the Union has the potential to seriously distort competition and

harm the citizens of the EU who end up paying the cost."

The report identified 10 areas of concern: computer abuse, banking frauds, counterfeiting, investment fraud, confidence tricks, public sector fraud, fraudulent bankruptcy, insurance fraud, smuggling and money laundering. The type of crime varies

considerably between countries. In the UK, financial services fraud is a problem because of the size of the industry. France suffers particularly from counterfeiting of luxury goods, while in Greece the smuggling of antiquities is second only to the drugs trade in terms of crime.

However, across the EU, the removal of restrictions following the creation of the single market and technological advances have opened up opportunities for fraudsters, the report said.

Perhaps the largest single threat comes from fraud through the Internet, Mr Inghis said. The potential for abuse of computer systems is huge, particularly since encryption technology is vulnerable to sophisticated computer abusers. The Internet is now also being used to manipulate financial markets. In other areas, fraudsters

are becoming more sophisticated. Insider dealers are making more use of offshore havens to avoid detection while criminal syndicates with knowledge of banking practice have cheated banks.

Not that frauds all need to be sophisticated. Italian investigators discovered that Libyan dinars were being taken to Naples to be literally "laundered" with a solvent and re-printed as D-Marks.

The incidence of cross-border frauds is increasing faster than those which take place only within one country, with organised crime playing a substantial role, the report said. Other perpetrators of fraud, although on a lesser scale, include senior company managers.

The report points to lack of legal harmonisation: in some EU states it is not even an offence to bribe somebody in a different country. Action against fraud can

also damage a member state's economy. The use of "offshore" havens, some inside the EU, remains a common feature of fraud. But with some EU economies closely linked to the offshore world, the incentive to push for reform in this area is limited.

Fraud, especially cross-border fraud, tends also to be given low priority compared to other crimes. There is also less political will to tackle money laundering when this involves fraud rather than drugs.

The report concludes there are four priority areas - increased legal harmonisation, improved co-operation between member states, a greater concentration on confiscating fraudsters' assets and developing awareness of fraud prevention.

Fraud without Frontiers, 1995, Deloitte & Touche, 1, Stonecutter St, London EC4A 4TR.

THE AMERICAN EXPRESS

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VALENCIA, Tuesday, June 12 - The title of our "Administrative Support" card for the Barcelona office of our Travel Service Office in Valencia, Spain, a more fitting title might have been "Administrative, Medical, Emotional and Moral Support."

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NEWS: ASIA-PACIFIC

Larger groups recover more quickly in changing conditions

Japan's small companies hit hardest

By Gwen Robinson in Tokyo

Sluggish economic conditions and rapid changes in the business environment are forcing a widening gap between the performances of large companies and their smaller counterparts in Japan, says a government report released this week.

The findings also highlight the continuing dependency of the legion of small subcontractors and service companies on larger companies, an enduring feature of the country's industrial and commercial landscape.

In an annual survey of nearly 4,000 companies with capital between ¥10m and ¥100m (\$80,000 and \$800,000) from a range of sectors, including manufacturing and services, the ministry of international trade and industry found that small and medium-sized companies fell significantly behind their larger counterparts in the year to March - in almost every respect.

Compared with larger companies, smaller ones were less confident of their business prospects. Their production levels had recovered at a much slower pace than seen among large companies; their capital investment was well behind the average among large companies; and their profit growth lagged significantly.

Larger companies' recent shift to more competitive imported products and materials has also heightened pressures on small companies, making it more difficult to raise prices and, in turn, squeezing their profit margins.

Many had also fallen behind in upgrading technology and related plant and equipment, because largely

of a decrease in capital investment.

Manufacturers, in particular, were unable adequately to streamline their operations to cope with structural changes in the industrial environment, and had suffered from the "holing out" phenomenon, as increasing numbers of large companies moved their production facilities - and subcontracting business - offshore.

The ministry's agency for small and medium enterprises said that many smaller companies appear to have lost their traditional strength of taking a flexible approach to business.

It urged the companies to become more agile, and enter strategic alliances with other companies. Smaller companies should make better use of outsourcing, so they can concentrate on core sectors in which they have a competitive edge, the agency said.

The outlook for small and medium companies is not encouraging, according to Mr Peter Morgan, economist at HSBC James Capel, who said the sector is facing a credit crunch. While bank deposits by individuals have been growing at about 5 per cent for the last two years, deposits in the corporate sector have fallen over the same period.

At the same time, the slowdown in bank loans to small and medium companies, which account for about 70 per cent of total loans on an "all banks" basis, was particularly marked, roughly paralleling the overall fall in the pace of bank lending.

"If there is a credit crunch, it has to be limited to medium and small firms," he said.

Jiang and Yeltsin warn on US hegemony

By Chrystia Freeland in Moscow

The presidents of Russia and China yesterday joined forces to oppose the emergence of a single superpower in the post-Cold War world, in an implicit bid to counter the growing influence of the US.

"No country should seek hegemony, practise power politics or monopolise international affairs," insisted the joint statement signed by Mr Boris Yeltsin, the Russian president, and Mr Jiang Zemin, the Chinese leader.

The display of warm relations between the Kremlin and its still

officially communist neighbour to the south was welcomed by Russia's communist-dominated legislature, which was further charmed when Mr Jiang showed off his knowledge of Russian by concluding his speech in the local language.

The Chinese leader's five-day visit is scheduled to continue today, when Mr Yeltsin, Mr Jiang and the leaders of Kazakhstan, Kyrgyzstan and Tajikistan are expected to sign a five-nation treaty.

Few details of the document have been made public, but it is

expected to reduce military tensions along the sometimes contentious border between China and the former Soviet republics.

The show of unity with Russia's eastern neighbour comes at a particularly opportune time for the Kremlin, which is acutely hostile to Nato's planned eastward expansion.

After months of heavy rhetorical attack, Russian leaders appear to have recognised that they are powerless to stop Nato enlargement, but that realisation has only made them more resentful of the US's increased international muscle.

Russia's disgruntlement was on display in the glittering hall of the Kremlin palace where the two leaders signed their joint declaration. After the ceremony, Mr Yeltsin, looking stiff and grave, warned: "Someone is longing for a single-polar world. He wants to decide things for himself."

However, Russian and Chinese leaders, whose relations are today as warm as they have ever been, stressed that they were not forming a formal alliance and that their partnership was not directed against any other nation.

"The new type of Russian-

Chinese relations has no other meaning than bilateral co-operation and friendship," said Mr Jiang in an address to the Duma, the lower house of the Russian parliament. "These relations are not an alliance, they are not aimed against any third party."

Chinese officials also announced yesterday that Mr Yeltsin had accepted an invitation to make a return visit to China. The 66-year-old Kremlin chief, who has been dogged by health problems over the past year but seems to have sprung back, is expected to make the trip in November.

Asia's newest tiger tries to ride a storm

Justin Marozzi reports that the Philippines is working hard to avoid following Thailand into financial turmoil



Property sector relative to the Manila Composite

The hunt for the next Thailand is taking its toll on the Philippine stock exchange.

On Tuesday, the market hit another six-month low on rumours of a financial crisis in two local property companies and fears of a collapse in the banking and property sectors which together represent about 40 per cent of the index.

Yesterday, it bounced back 53 points, a signal that the comparison with Thailand, whose financial sector has suffered a series of blows recently, is not without its doubts.

The Philippines, which likes to see itself as Asia's newest tiger, has been here before.

In 1996 it was regarded as the country most likely to repeat the Mexican financial crisis when an overblown external deficit and diminishing reserves led to a collapse in the currency.

Detractors were proved wrong that time when, confronted with sharp capital flow reversals, the Philippines central bank lifted interest rates and engineered a 7 per cent devaluation of the peso, averting a financial crisis.

The country is equally keen to show it is different from Thailand, whose financial sector has been rocked over recent weeks by the collapse of financial houses and property groups, periodic attacks on the baht and a flagging stock market.

Earlier this week, the Phil-

ippine central bank said it was reviewing banks' loan exposure to the property sector to ensure they were within the 30 per cent limit and all debts were secured by collateral.

As in Thailand, the health of the property market is a key concern. In Makati, the capital's central business district and most accurate barometer of the sector, prices have risen three-fold in the past 30 months and a sharp slowdown in earnings is expected for companies in 1998 as excess supply comes through.

If and when the downturn does arrive, however, the main local property groups are expected to be able to weather the storm. Flagship companies, such as Ayala Land, Fil-Estate, SM Prime, Robinson's Land and Belle Corporation all ended 1996 with net cash and no significant property group had gearing much over 60 per cent.

What is playing havoc with investors' nerves are rumours - consistently denied - that Empire East and Megaworld are in serious financial difficulties.

Both fell almost 30 per cent on Tuesday before recouping losses yesterday.

In the banking sector, there is more immediate unease. In spite of the recent efforts of Mr Gabriel Singon, governor of the central bank, to strengthen banks - including the lifting of capital requirements and the reduction of reserve requirements from 15 to 13 per cent - signs are emerging of trouble ahead.

Spectacular loan growth has not been matched by deposits as the Philippines has one of the lowest savings rates in the region. The loan-to-deposit ratio of commercial banks is on average 103 per cent.

The quality of loan portfolios is also suspected to be deteriorating and few believe the central bank's official figure for banks' exposure to the property sector of 10 per cent of total lending. Given the lack of transparency in their reporting and the ease with which a property project can be classified as a manufacturing loan, some analysts worry the true figure could be as high as 21 per cent.

"Is the Philippines the same as Thailand? The short answer is No," says Mr Angus Armstrong, chief economist at Deutsche Morgan Grenfell in Singapore. "However, those who believe

there are no alarming similarities are being disingenuous."

The country's investment-led expansion, he points out, is not being financed through direct investment, which represents only 1.8 per cent of gross domestic product (GDP), but through rapid growth in offshore borrowing.

With the lure of "easy" offshore money, banks are exploiting the attractive interest rate differential and growing their foreign liabilities at a staggering 140 per cent a year.

The second parallel with Thailand, he argues, is the external deficit. Even taking into account the effect of remittances from overseas contracts worker - a traditionally strong contributor to the balance of payments - Mr Armstrong calculates the external deficit at 9 per cent of GDP.

Optimists argue that the Philippines, unlike other southeast Asian tigers, has never approached double-digit growth levels which threaten overheating. Last year, GDP rose 5.5 per cent, up from 4.8 per cent in 1995 and 4.4 per cent a year earlier.

For the decade from 1986, Thailand's GDP rose by an average of almost 10 per cent

a year. Philippine exports increased 21 per cent last year. Thailand, by contrast, saw export growth slump from 25 to 0.1 per cent.

"Except for our trade deficit, the fundamentals are good," says Mr Renato de Guzman, head of ING bank in Manila.

The budget is in place, we have had a surplus for three consecutive years, debt service as a percentage of exports is low, reserves are high and foreign exchange is stable. Thailand was a case of overdoing it and losing sight of the controls."

Some would say that the Philippines has the luxury of developing after its neighbours and learning from their mistakes. Whereas Thailand took four years to reach its nadir, runs this argument, the Philippines is only now beginning to exhibit warning signs which should prompt corrective measures.

It will take more than market rumours to repeat Thailand's financial crisis but it will also require more than posturing by the financial authorities to avoid it.

"The Philippine central bank has more tools to deal with the situation than Thailand, such as introducing exchange rate volatility to discourage offshore borrowing," argues Mr Armstrong. "It's all very well talking about that. The question now is, when will they act?"

ASIA-PACIFIC NEWS DIGEST

Canberra hails inflation data

Australia's inflation rate rose by 0.3 per cent in the March quarter, reaching an annual rate of 1.3 per cent - the lowest for four years. The performance largely reflects sharply lower housing mortgage charges and falling car prices and compares with a 1.5 per cent year-on-year rate for the year ending with the previous December quarter.

The underlying inflation rate, a narrower and less volatile measure of inflation and the rate on which the Reserve Bank of Australia focuses, rose 0.4 per cent in the quarter, to be up 2.1 per cent over the year - well within the range targeted by the Reserve Bank of Australia.

Mr Peter Costello, the Australian treasurer, said yesterday the figures confirmed the country had one of the world's lowest inflation rates. But he sounded a warning on the pace of pay growth from enterprise bargaining arrangements.

The inflation figures, however, have brought calls from some economists for a further cut in official Australian interest rates, following a moderate AS10 (\$US7.50) a week rise to the country's lowest paid workers on Tuesday. Unemployment, officially running at 6.5 per cent, also continues to be high. The Reserve Bank cut official interest rates three times in 1996, from 7.5 to 6 per cent, the last cut coming in December. Bruce Jacques, Sydney

NZ ends postal monopoly

Several leading domestic and international freight and courier companies yesterday said they would begin full postal services next year following the surprise announcement by the New Zealand government to end the state postal monopoly.

A bill to deregulate post services, now run by New Zealand Post, was introduced into parliament yesterday by Mr Maurice Williamson, communications minister, in spite of an earlier pledge by the new coalition government that New Zealand Post was a strategic asset and would not be sold.

New Zealand Post directors had been pressing the government to privatise the profitable company. Mr Elmar Tolme, chief executive, welcomed the decision to remove its monopoly, saying the company was fully prepared to face the expected onslaught on its services by private companies. Terry Hall, Wellington

US sergeant held in Okinawa

A 33-year-old US serviceman was arrested on the southern Japanese island of Okinawa yesterday for allegedly indecently assaulting a 28-year-old local woman on Monday, a police official said. The official named the serviceman as Air Force Sergeant Danny Matlock, stationed at the Kadena base on Okinawa. The rape of a 12-year-old girl by three US servicemen in 1995 triggered the biggest anti-US base protests on the island in more than 30 years, leading to a US pledge last year to return some 20 per cent of Okinawan land used by the US military. Okinawa hosts the biggest US military bases in south-east Asia. Two-thirds of the 47,000 US troops in Japan are on the island, which accounts for less than 1 per cent of Japanese territory. AFP, Tokyo

Thai exports fall by 5%

Thailand's exports in February 1997 fell 5 per cent year-on-year, said the deputy finance minister, Mr Thawatwongse Na Chiang Mai, yesterday. He attributed the export fall to a strengthening of the Thai baht against the yen and the German mark, but gave no further details. "The Bank of Thailand had expressed concern about the sluggish exports. The bank will find some measures to solve the problem," he said. Reuter, Bangkok

Korean groups take brunt of Vietnam debt

By Jeremy Grant in Hanoi

South Korean trading companies have been holding urgent talks with Vietnam's central bank in recent weeks in an attempt to settle substantial foreign currency debts owed them by scores of debt-ridden local banks and traders.

The development is the first sign that a recent build-up of short-term trade debt by Vietnamese companies may be held mostly by South Korean exporters, bankers said yesterday.

That debt - which is putting pressure on Hanoi's foreign exchange reserves - consists of deferred and maturing letters of credit falling due this quarter. It is estimated by western economists at \$300m.

One foreign banker said about 60 per cent of the deferred letter of credit debt was owed to South Korean trading houses, including Saangyoung, Kolon, Hyosung, Daewoo and Sunkyoung. Companies from Japan and Taiwan are also thought to hold significant amounts.

The problem is awkward for the Korean companies, which gained an early foothold in Vietnam through aggressive pricing and credit terms.

One foreign lawyer in Hanoi said he had been contacted by a Korean trading house interested in taking legal action to recover money owed under a series of letters of credits. But the company had not gone ahead for fear of sparking "a political backlash".

Last year, South Korea exported \$1.6bn of goods to Vietnam, with \$232m imported from the Communist country, according to the Korea Trade Centre (Kotra) in Hanoi.

Mr Han Jeong Hyun, Kotra Hanoi director, acknowledged that some Korean companies were in difficulty but said: "This is not a good time for me or the embassy to comment." Bankers say the fact that the Koreans are talking to the central bank indicates that they are no longer will-

ing to continue rolling over their Vietnamese debts, as bankers suspect they have been doing for over a year.

However, an official at the Ho Chi Minh City office of Kolon played down the problem: "I see it as exactly what was experienced in Korea when it was developing. Vietnam just has to manage it well."

The development is the latest in a series of revelations about the poor financial health of Vietnam's "joint stock" banks and their small, semi-private clients, both based mostly in Ho Chi Minh City. Many face severe liquidity problems as a result of letters of credit abuse and property deals that have turned sour.

That has prompted most foreign banks to wind down

"I see it as exactly what was experienced in Korea when it was developing"

exposure to such banks. Vietcombank, the country's largest state-owned bank, is attempting to switch money deposited with the joint stock banks to foreign banks. However, foreign banks are nervous about existing exposure.

Their fears have been fuelled by the latest victim of the liquidity crunch, Viet Nam bank, a Ho Chi Minh City joint stock bank run by ethnic Chinese businessmen. It is understood to have had problems with a foreign bank. "We have temporary difficulties at the moment," said Mr Truong Trinh An, Viet Nam spokesman.

Bankers say the coming weeks will be a test of the central bank's resolve to maintain confidence in the banking system. "It's [the central bank] the joker in the pack. A few of them [joint stock banks] will have to be bailed out. It's a question of who," said one.

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and an iron-ore
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World's future is rosy, says IMF

Report offers some of most glowing prospects for decades, writes Gerard Baker



Fast growth, low inflation, falling budget deficits - all underpinned by expanding international trade, structural reforms in labour, goods and capital markets, and sound monetary policies.

It may sound like an International Monetary Fund fantasy model, but it is how the IMF describes the performance of the world's economy in the late 1990s.

The IMF's semi-annual World Economic Outlook, published yesterday, provides one of the most glowing accounts of global economic prospects in decades. World growth in 1997, at 4.4 per cent, is forecast to be at its most rapid in more than 10 years. That performance is set to be well balanced geographically, with growth above 2.5 per cent in all the main categories of country: advanced economies, developing countries, and countries in transition from socialism.

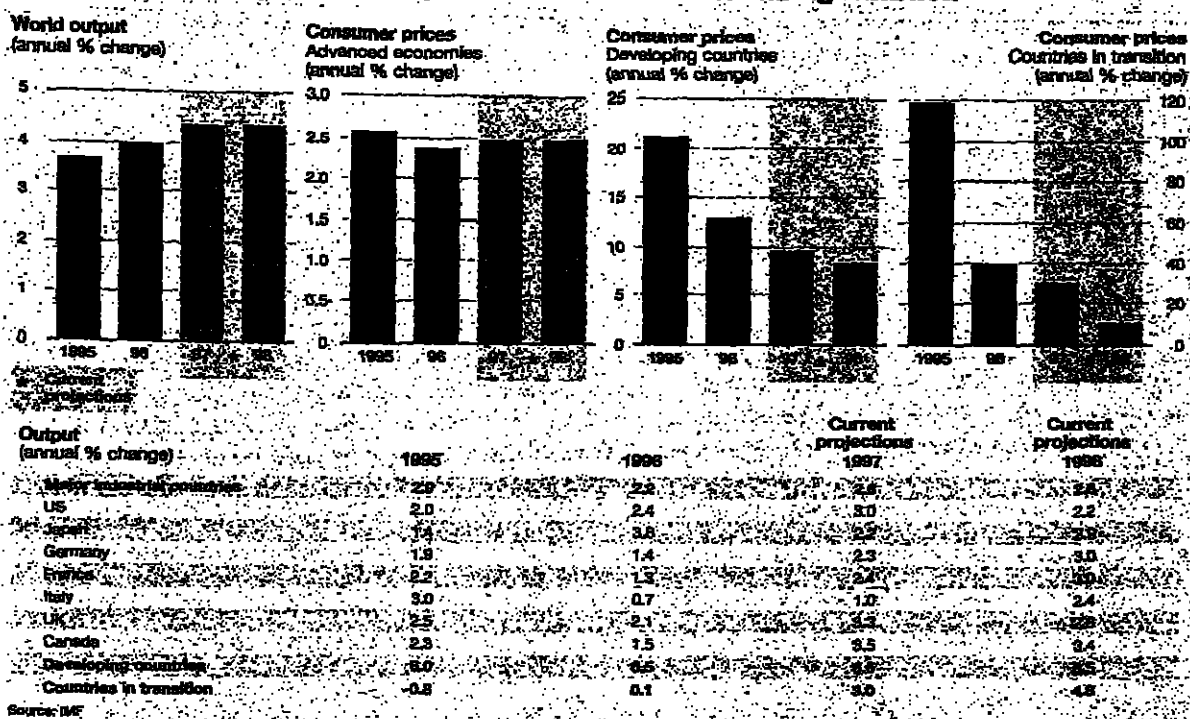
Further, the pace of growth is expected to be sustained through 1998, with little obvious risk of derailment, as an acceleration in continental Europe takes up the baton from slowing US, UK, Japanese and developing economies.

As the Fund's economists put it: "There are few signs of the tensions and imbalances that usually foreshadow significant downturns in the business cycle." Inflation is subdued, fiscal imbalances are being addressed, and exchange rates appear consistent with broader policy objectives.

Country by country, top marks go to the US and the United Kingdom, though the Fund warns that in both countries inflationary pressures are rising. Since last October, the IMF has raised its growth forecast for this year substantially by 0.6 percentage points to 3 per cent in the US and by 0.4 percentage points to 3.3 per cent in the UK.

But the US would need further modest rises in inter-

A world of differences rapid growth amid low or declining inflation



est rates over the next few months following the Federal Reserve's increase in short-term rates last month. In the UK, the IMF says tighter monetary policy is inevitable if the authorities are to reach their stated inflation targets.

Other countries and regions are applauded. Japan's growth was the strongest in the Group of Seven last year. Though that is expected to moderate this year as fiscal policy becomes more restrictive, the IMF believes it remains on course for recovery.

Strongest improvements in 1997 are expected in continental Europe, with Germany and France returning towards long-term growth of about 2.5 per cent.

The rapid expansion in developing countries is expected to be little changed over the next few years. The Fund praises structural reform and sound financial policies. In the transition economies, the divergent performance between the best and worst was widening.

Inflation is expected to remain under tight control in the advanced economies, little changed in 1997 and 1998 from the 2.4 per cent rate in 1996, though the Fund assumes monetary policy tightening where necessary in those countries where inflationary pressures are rising. Even in the devel-

oped economies on current policies is that they will all have fiscal deficits above 3 per cent of GDP in 1998.

Continuing high unemployment and slow growth could force the Europeans to miss the target. That could lead to Euro delay and create turbulence in financial markets. The IMF warns again

'There are few signs of the tensions and imbalances that usually foreshadow downturns'

oping countries and the transition economies, consumer price inflation is expected to slow sharply over the next two years.

The IMF finds four risks to such a benign scenario. Europe: Though the Fund says it expects the main continental economies to meet Euro convergence criteria in the next year, its forecast for the three main continental

economies on current policies is that they will all have fiscal deficits above 3 per cent of GDP in 1998.

Continuing high unemployment and slow growth could force the Europeans to miss the target. That could lead to Euro delay and create turbulence in financial markets. The IMF warns again

tinuing strong growth in profits that may not come about.

But in contrast to the situation prevailing before the stock market correction of 1987, there are few signs inflationary exuberance has spilled over into the rest of the economy.

"A generalised over-valuation of asset prices, leveraged by increased indebtedness, does not appear to be present in most countries with strong stock markets," it says.

Strong capital flows to emerging market economies: These may have been a critical factor in fostering investment and growth in those countries. But higher global interest rates and financial problems in emerging countries cloud the outlook for continuing strong investment.

Growing risks of banking crises: The rapid rates of growth of the past few years in emerging markets was accompanied by some imprudent lending. Also, significant exposure to foreign exchange risk has adversely

affected some banks, following the reversal of capital flows from abroad.

Despite potential dangers, it is clear the IMF believes the world economy's long-term prognosis has improved markedly in the 1990s. The Fund attributes much of this to globalisation of world business in the 1990s.

But, it says, the increase in globalisation is more often seen as a threat than an opportunity, especially in the most advanced economies. In a long analysis, the IMF's economists evaluate whether those fears are justified.

They examine the extent to which globalisation has been responsible for the decline in the share of manufacturing employment in industrialised economies and in the increased downward pressure on low-skilled workers' wages there.

They conclude: globalisation per se has played only a small role in these changes; rapid improvements in manufacturing productivity have been the main factor responsible for the shift in employment away from manufacturing to services.

The relative decline of wages for low-skilled workers is deemed to be a product largely of technological change which has raised the demand for higher-skilled labour. "The effect of globalisation in both these areas is not negligible, but is certainly small," said Mr Graham Hache, an IMF economist.

"It accounts for perhaps 10-20 per cent of the overall changes that have occurred there."

One large effect globalisation probably has had, the authors conclude, is on capital markets. Global money can move in and out of countries rapidly in response to policy changes, placing much greater pressure on governments to get policies right.

The IMF economists welcome this effect as a means of moving the world closer to the Fund's own ideal of fiscal rectitude and market liberalisation.

INTERNATIONAL NEWS DIGEST

Harare accuses UK over flights

Zimbabwe has accused Britain of "blackmail" over an air traffic rights agreement following a Whitehall threat to ban one of Air Zimbabwe's flights to London's Gatwick airport. Harare had earlier agreed that British Airways could increase its number of weekly flights to Harare from three to four, thereby matching the frequency of Air Zimbabwe flights to London.

But the Zimbabwe authorities demanded that BA fly to Harare every Sunday, returning on a Monday to London, rather than a Tuesday-Wednesday cycle. Harare is opposed to the Tuesday-Wednesday flights as they compete directly with its national carrier's flights.

Air Zimbabwe says because of the dispute, its Wednesday flight to London has been banned by the British government. It is planning to fly passengers to Frankfurt and place them on London flights from there.

Air Zimbabwe says that because BA is using larger aircraft it is able to sell 2,400 seats on its three flights whereas Air Zimbabwe can offer only 1,182 a week. The row means both airlines will be restricted to three flights weekly until the row is resolved. *Tony Hawkins, Harare*

Tanzania plans telecoms sale

Tanzania's state-owned telecommunications monopoly will be privatised, probably within 12 months, despite opposition from its management, government officials said yesterday.

Mr Vuyo Wagi, for the Parastatal Sector Reform Commission, told Reuters that recent meetings to discuss the privatisation of Tanzanian Telecommunications (TTCL) involved the state-owned Tanzania Communications Commission and the ministry of communications and transport. He said the final decision on a timetable rested with Mr William Kusila, communications minister.

However, senior government officials familiar with the privatisation proposal said TTCL's management was resisting moves to sell off the company. They said government aid from Canada, Britain, Japan and Sweden - aimed at rehabilitating Tanzania's dilapidated telecommunications sector - had encouraged TTCL's board to try to "go it alone".

TTCL officials declined to comment on the reports. Despite attempts to modernise, Tanzania's telecoms industry is a model of inefficiency, with most telephone links to provincial centres patchy and unreliable. *Reuters, Dar es Salaam*

Nigerian troops deployed

Nigeria's military authorities yesterday said soldiers had been sent into the troubled oil-producing town of Warri in the country's mid-west region to restore order.

Warri residents, reached by telephone from Lagos, said soldiers were patrolling the streets and manning key sites in the town.

Anarchy has reigned in the town, 300km west of Lagos, since March 22, when clashes between armed youths broke out over the transfer of the local council headquarters from an Ijaw-dominated town to a town dominated by the rival Itsekiri tribe.

The death toll has risen to about 65 since April 12 when clashes resumed. A curfew imposed after the March clashes was lifted last week. *Reuters, Lagos*

SIEMENS NIXDORF



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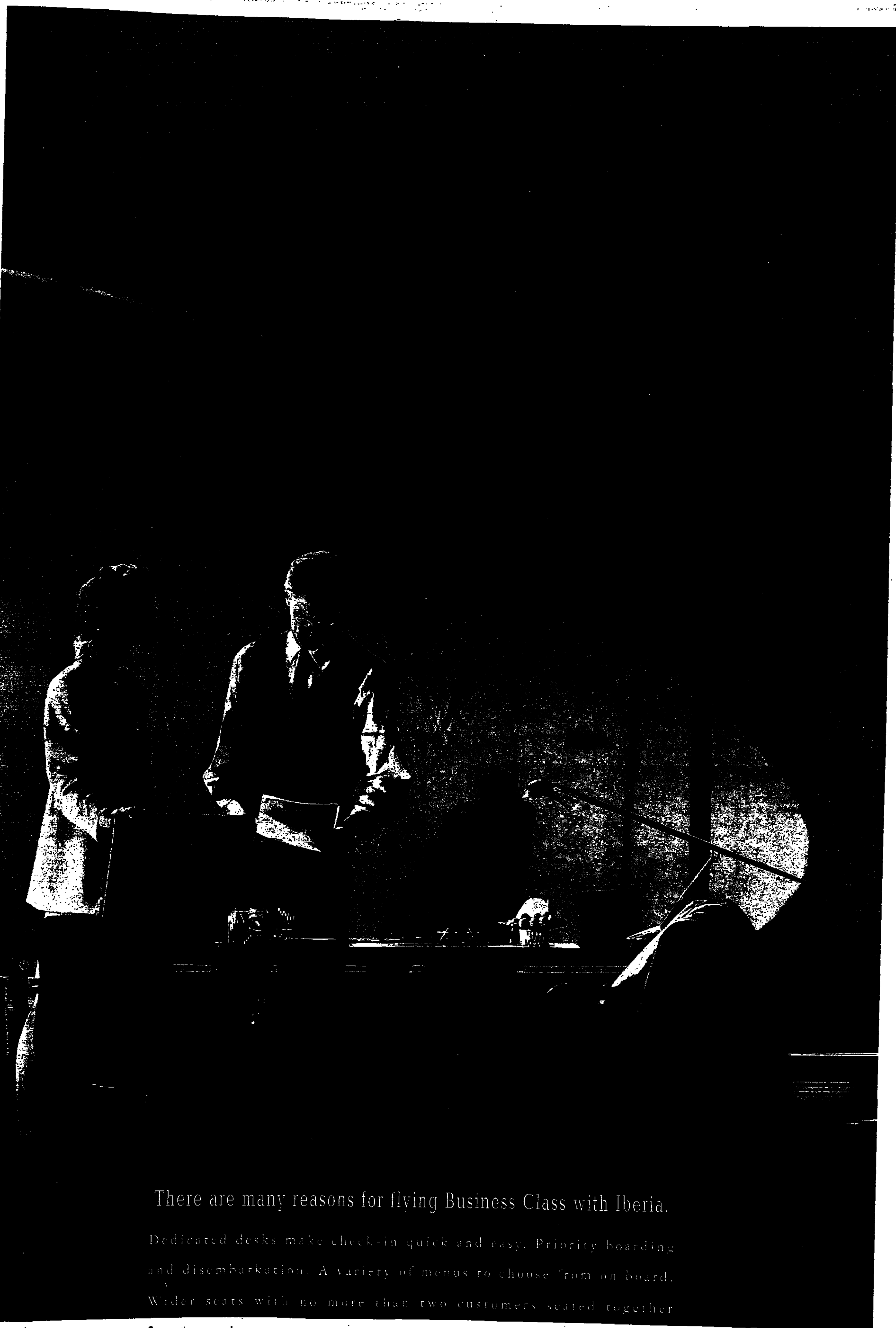
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NEWS: THE AMERICAS



Triumphant Fujimori addresses troops (left); an injured hostage being carried from the embassy; and an uncertain Japanese foreign minister Ikeda (right)

Fujimori's new popularity does not disguise need to defeat causes of terrorism

Uphill task for Peru's instant hero

On the surface, Tuesday's 40-minute assault to rescue the hostages in the Japanese embassy residence in Lima restores at one bold stroke the tarnished prestige of Peru's armed forces and turns their commander-in-chief, President Alberto Fujimori, into an instant hero.

It may even encourage him to pursue his ambition to stand for a third term as the country's president in three years' time.

But despite the military success Mr Fujimori still faces an uphill task to eliminate violence and terrorism in a country where authoritarianism is part of the problem.

The strike was carried out with almost surgical precision, the boldness of the military tactics equalled or even outshining the audacity with which the Tupac Amaru (MRTA) guerrillas stormed the residence eighteen long weeks before.

Despite the difficulties of retaking the heavily defended building, the objectives were fully met. Only one of 72 hostages - a Supreme Court judge - died, and that of heart failure following a bullet wound; armed forces victims numbered just two. Pre-empting problems with subsequent trials and sentencing, all 14 MRTA militants were polished off in the first minutes.

An euphoric President Fujimori, characteristically assuming personal direction of the operation (nicknamed "Chavin de Huantar" after a pre-Inca fortress), has been unstinting in his tributes to the 140 commandos from all three armed

forces responsible for the assault. He called them "patient, efficient and heroic". In a parallel tribute, delivered shortly after the residence was secured, he also praised the role played by the intelligence services, widely criticised for their lack of accountability and excessive influence in government.

Very few knew of the assault plan. The so-called commission of guarantors - the Canadian ambassador, the International Committee of the Red Cross (ICRC) and the Peruvian archbishop of Ayacucho - had maintained mediation efforts until a few hours before the surprise assault. Force had always, at least officially, been considered the last resort.

It is thought to have been the option favoured all along by President Fujimori and the military and intelligence high command, but it proved hard to justify. The hostages were largely well treated; the efforts of the ICRC ensured they were physically well cared for.

With hindsight, the MRTA may have dug its own grave. On top of his intransigent demands for the release of prisoners, the guerrilla commander, Nestor Cerna, gave President Fujimori the pretext he sought late on Sunday: medical visits to the hostages, said Mr Cerna, would henceforth be restricted to once a week. Mr Fujimori's contingency plan at once came into play.

Political analysts yesterday agreed the dramatic televised assault will have an immediate and positive effect on the popularity ratings of what is referred to as Peru's governing "triumvirate" - President Fujimori, General Nicolas Hermosa Rios, armed forces chief, and Mr Vladimir Montesinos, chief security adviser.

The president's stock will probably rise and, very likely, the upper echelons of power in the armed forces and national intelligence service (Sin) will be strengthened, said one of the analysts, Mr Fernando Rospigliosi.

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phones and infra-red sensors that gave a precise image of the inside of the residence.

A local newspaper reported yesterday that professional miners brought in by police started digging tunnels in January, and that one tunnel caved in at one point, injuring several miners. Police played martial music over huge speakers outside the residence to mask the sound of the digging.

A rebel who said he had been monitoring radio links claimed the

four youngest Tupac Amaru members tried to surrender before being killed. "They were in a room on their own. They gave up out of fear," he said. But troops had orders to kill.

All 14 rebels died. Seventy-one hostages were rescued; one Peruvian hostage and two soldiers died. President Fujimori said 95 other captives were injured. Most of the hostages were Peruvian officials; 24 were Japanese diplomats and businessmen.

"The human rights crimes revealed in recent days will be forgotten, at least for the moment," Mr Fujimori may now look forward to standing for a third presidential term in the year 2000. But three years is an eternity in Peruvian politics and the popularity boost of this week's success may soon subside. In the medium term voter concerns over poverty, unemployment, the under-performing economy and the continuing dearth of effective institutions will outweigh Tuesday's coup.

Japanese support for the Fujimori regime is likely to continue. Mr Ryutaro Hashimoto, Japanese prime minister, while admitting the assault had taken him by surprise, reacted positively. But the likelihood of Japanese sympathy translating into direct investment is more remote than ever.

Amid the general euphoria, some experts in counter-subversion sounded caveats. Mr Carlos Tapia, a respected sociologist, reflected

that "real pacification is never achieved through military action." Mr Isaac Velasco, an MRTA spokesman based in Hamburg, promised revenge actions from four commando groups. But the likelihood of a new upsurge of terrorist violence seems remote, for the moment at least.

With the killing of the 14 militants inside the residence, MRTA's fighting force is further depleted and its level of popular support highly restricted. Sendero Luminoso, historically the larger and more powerful of Peru's two guerrilla movements, is reduced to a largely unco-ordinated collection of isolated bands operating sporadically in remote areas.

But it may be worth recalling the words, and the passion with which they were spoken, of Cerna, the dead guerrilla commander, hours after he led the storming of the residence on December 17. It was the killing of six workmates in a police assault to break a 1979 strike that convinced him of the need for armed struggle. "You have to understand violence in Peru is structural," he said, "not the action of madmen."

If President Fujimori wants to eradicate terrorism, break the circle of violence and create a lasting peace in Peru, in the words of the political commentator Mr Jaime de Althaus "he needs to establish greater institutional stability and reduce the arbitrariness and authoritarianism of his current regime."

Sally Bowen

Albright to take tough Moscow line

By Bruce Clark
in Washington

Mrs Madeleine Albright, US secretary of state, announced yesterday that she would go to Moscow next week with an uncompromising message on the issues that are holding up a breakthrough in Russia-Nato relations.

She was addressing a committee of the US Senate, where separate deliberations were starting on Nato enlargement and the treaty outlawing chemical weapons. A vote on the treaty is expected today. Both issues are seen as big tests of the Clinton administration's credibility in foreign affairs.

In an implicit assurance to the Senate that the US would not offer Russia too many "sweeteners" to secure its assent to the enlargement of Nato, Mrs Albright made plain that she saw little room for further flexibility.

US officials were surprised when President Boris Yeltsin, after a meeting last week with Germany's Chancellor Helmut Kohl, seemed

certain Russia and Nato would be ready to seal a broad partnership next month. Nato says its accord with Russia, whose signature is tentatively scheduled for May 27 in Paris, will only go ahead if the two sides can settle their differences over how much freedom of action the western alliance would have to deploy forces on the soil of new members.

Nato has already said it has no reason to deploy nuclear weapons on the eastern edges of an expanded alliance - or to station in that region a significant number of US or western European troops.

Neither of these pledges amounts to a binding commitment not to send nuclear weapons, armour or troops eastward under any circum-

stances. That is the pledge the Russians would ideally like. Russia also wants to restrict Nato's ability to install military infrastructure on the eastern fringes of an expanded alliance.

Nato is insisting it will issue invitations to new members - probably Poland, the Czech republic and Hungary, and possibly others - at its Madrid summit in July, regardless of whether it has reached an agreement with Russia.

While a clear majority of the Senate has indicated broad support for Nato enlargement, there are sceptics in both parties who are apprehensive about the cost or fear sweeteners to Russia will cancel out the benefit.

General John Shalikashvili, the US armed forces chief, cited the need for Nato unity yesterday as he joined President Bill Clinton yesterday in urging the Senate to ratify the chemical weapons convention. "Every one of my Nato counterparts supports the CWC," said the general.

The CWC, a treaty which has deeply divided the Republicans who occupy 55 of the 100 places in the Senate, drew support yesterday from Mr Bob Dole, the former presidential candidate and Senate majority leader.

"Is it perfect? No, but I believe there are now adequate safeguards," he said, citing the assurances the administration has given Republicans about a range of issues including the risk of intrusive inspections of chemical facilities in the US.

Senator Trent Lott, the new majority leader, made clear the crucial issue would be the administration's ability to soothe concerns about articles 10 and 11 of the CWC. Sceptics fear these articles could force the US to share chemical weapon technology with rogue nations.

AMERICAS NEWS DIGEST

US accepts 1m immigrants

Nearly 1m foreigners were granted permanent resident status in the US last year, reversing a four-year decline in legal immigration rates. About 915,900 people immigrated legally last year, a 27 per cent increase over the 720,461 people granted permanent resident status the year before, the Immigration and Naturalisation Service said.

Nearly half of the new arrivals clustered in just three states: California, New York and Texas. Other leading destinations were Florida, New Jersey and Illinois.

While the 1996 numbers mark an upswing from the past four years, legal immigration rates remain well below the highs posted at the turn of the century. Last year's increase is due in part to a 1986 law that provided amnesty to nearly 3m illegal immigrants. As those immigrants became citizens after five years of legal residency, they in turn have been bringing in spouses, children and parents.

AP, Washington

Evangelist Reed to quit

Mr Ralph Reed, who mobilised millions of evangelical, conservative Christians into a powerful political force, announced yesterday he was stepping down in September as director of the Christian Coalition. He said he would set up a political consultancy company probably based in Atlanta to help the election prospects of conservative candidates opposed to abortion. He said he had no current plans to seek elective office himself.

Known for his boyish looks, he spent eight years at the Christian Coalition, created by television evangelist Pat Robertson. Its annual budget grew from \$200,000 in 1989 to \$27m last year. Today, it claims 1.5m dues-paying members in 2,000 chapters. In last November's elections, it distributed 45m voter guides in 125,000 churches.

Reuter, Washington

Mexicans urge army role

Mexican industrial leaders yesterday called for a greater role for the army in fighting crime. "The correct thing to do is reduce delinquency and for that the participation of the army is needed," Mr Jorge Marin Santillan, president of the Confederation of Industrial Chambers of Mexico (Concamin), said.

The concerns were raised at a Mexico City forum called Techno-Security 97.

Organisers said more than 400 bands of organised crime operate in Mexico City, often preying on retailers and reselling stolen goods on the black market. "The industry of organised crime, on top of robbing us, is an unfair competitor in selling our own products in the informal commercial sector," Mr Marin said.

Reuter, Mexico City

Fake car rollover claim

Suzuki Motor says it has evidence Consumers Reports magazine faked a 1988 rollover test that killed sales of the Samurai and cost the company hundreds of millions of dollars.

Mr James Fitzpatrick, an attorney for the magazine, dismissed the Suzuki allegations as "having no basis in fact." Mr George Ball, general counsel for American Suzuki, presented films, documents and the sworn affidavit of a former Consumer Reports car technician as what it said was proof the magazine deliberately tipped a Samurai sport-utility model to get dramatic television footage of the vehicle approaching a rollover.

Mr Ball said the company obtained the materials last month through its lawsuit alleging that the Consumers Union, through its magazine, engaged in fraud and deception in obtaining and publishing the results of the Samurai rollover tests. Suzuki dropped the Samurai from its product line in 1995.

AP, Washington

CONTRACTS & TENDERS

THE GOVERNMENT OF THE ARGENTINE REPUBLIC

-Secretariat of Communications-

Privatisation of the concession of the services provided by the Argentine Postal Company

ENCOTESA

ENCOTESA, the Argentine state-owned company that carries out postal, financial and telegraphic services, is holding for a national and international public tender for the concession of its services.

The subject of the tender is a concession for 30 years to operate all the postal, financial and telegraphic services currently provided by ENCOTESA and such other services as it is authorized to provide.

Qualifying bidders must include technical assistance from a postal operator which must be a member of the UPU.

Enquiries regarding the privatisation process and the purchase of the terms of reference should be addressed to

Dr. Arturo Antonio Puricelli
Central Post Office
2nd Floor, Presidency Secretary's Office
(1000) Buenos Aires
Argentina (Phone: 54-1-312-8323. Fax: 54-1-315-1249)

Terms of Reference ("El Pliego") must be purchased for: \$50,000 (fifty thousand Argentine pesos); equivalent to US\$ 50,000 (US dollars fifty thousand).

The Central Post Office will be open to the public for the sale of the Terms of Reference and related enquiries: As from April 14, 1997, to May 2, 1997.

Monday to Friday, 10:00 a.m. to 5 p.m.
Closing date for submission of Prequalification bids: 20 May 1997 at 3:00 p.m.

Closing date for submission of Financial bids: 28 July 1997 at 3:00 p.m.

Advisors to ENCOTESA:

Coopers & Lybrand

In London:

In Buenos Aires:
Messrs. Norberto Aguilero or
Federico Vovard Phone: 54-1-319-4839

Messrs. John Dowson or
Andrew Jordan - Phone:
44-171-213-4823/44-171-213-1073

CONTRACTS & TENDERS

INTERNATIONAL COMPETITIVE BIDDING

REQUEST FOR QUALIFICATION

JAYAMKONDAM LIGNITE MINE
DEVELOPMENT AND POWER GENERATION

PROJECT
Development of an integrated lignite mine and pit-head 500 MW thermal power plant at Jayamkondam, Perambalur District, Tamil Nadu, India, on Bulid, Own, Operate & Maintain (BOOM) basis, to be expanded to an ultimate capacity of 1500 MW in phases as an integrated project. After detailed bore hole studies, it has been established that mineable reserves of 280 million tonnes over an area of about 20 sq km, generally at a depth of 60-100 meters are available.

The lignite is found to be associated with a major fresh water aquifer. Considerable progress has already been made with regard to various studies/clearances/land acquisition for the Jayamkondam Lignite Mine and Power project. Tamil Nadu Electricity Board (TNEB) will purchase the power from the Jayamkondam power station under a separate Power Purchase Agreement.

RFO DOCUMENTS:
Indian/Foreign companies registered under Companies Act of their respective countries, having experience in raising the required equity and debt finance and also having experience in the development of lignite/coal mining and power projects with proven track record can buy "Request for Qualification" (RFO) documents for development of this integrated lignite mining and power generation project at Jayamkondam either as a single company or as a consortium of companies on submission of a brief resume and a demand draft for Rs. 20,000/- for Indian companies (or US \$ 600 for foreign companies) drawn in favour of Tamil Nadu Industrial Development Corporation Ltd payable at Chennai (Madras). The RFO document can also be purchased from 11.4.1997 to 30.4.1997 on all working days between 10 A.M. & 5.45 P.M. at TIDCO.

LAST DATE OF SUBMISSION:
Completed formats/details as per RFO documents should reach this office before and upto 16.5.1997 (5.00 P.M.). TIDCO reserves the right to reject any or all the pre-qualification bids without assigning any reasons thereof.

Enquiries:
The Lignite Power Cell
Ph: 91-44-8554479, 8553923, 8554133, 8553991
Fax: 91-44-8553729, 81-44-8553943
Email: edtdco@vsnl.net, vsnl.net.in

CHAIRMAN AND MANAGING DIRECTOR
TAMILNADU INDUSTRIAL DEVELOPMENT CORPORATION LTD
19-A Rukmini Lakshminarayana Road, Egmore, CHENNAI (Madras) - 600 008 INDIA

Grenada, Cuba sign accord

By Pascal Fletcher
in Havana

Grenada, the Caribbean island where a US military invasion in 1983 ended four years' rule by a revolutionary government backed by Cuba and the Soviet Union, has moved to revitalise ties with Cuba by signing a co-operation agreement.

The accord was signed by Cuba's President Fidel Castro and Mr Keith Mitchell, Grenada's prime minister, on a four-day visit to Cuba.

It covered co-operation in health services, agriculture, tourism and sports, and included plans for Grenada to train in Cuba. It foresaw Cuban technical support for farming and the processing of traditional export crops.

Mr Mitchell praised Cuba's contribution between 1979 and 1983 to health and education in Grenada and its help in building the Point Saline international airport.

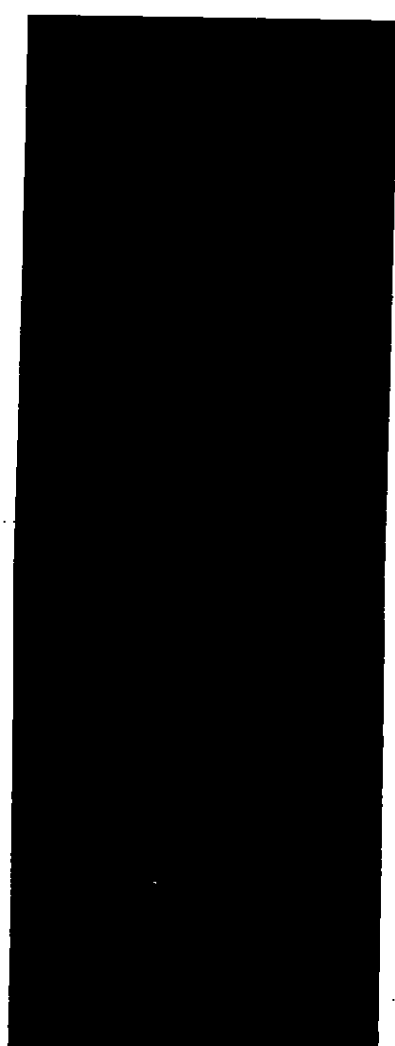
"I issue a special invitation to the loving and kind Fidel Castro to visit our beautiful island," Mr Mitchell said. He put the warming of relations firmly in the context of Caribbean unity, such integration "was essential in a world of competing economic blocs".

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NEWS: UK

Growth 'tilting towards domestic demand'

IMF calls for early rise in interest rates

By Robert Chote and Richard Adams

The International Monetary Fund sent an unwelcome message to the contenders in Britain's general election yesterday, calling for an early rise in interest rates and a Budget package of tax increases or public spending cuts.

In its authoritative World Economic Outlook, the IMF warned that growth in the UK "may be tilting too much towards domestic demand". Its analysis was reinforced by official statistics and surveys showing continued growth in consumer spending combined with falling export orders.

The IMF raised its 1997 growth forecast from 2.9 to 3.3 per cent, saying sterling's strength posed no immediate threat to expansion. It said there was a risk inflation would exceed the government's target in 1998 and beyond unless action was taken to rein in demand.

"This would need to be achieved in the first instance

through an early tightening of monetary policy", the Economic Outlook said.

"While the fiscal deficit has been reduced substantially in recent years, the November Budget tightened the fiscal stance only slightly further in the near term, and more fiscal action is needed to help restrain demand and alleviate the burden on monetary policy", it said.

The IMF made its recommendations as the UK Treasury published the minutes of the March 5 meeting between Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Eddie George, governor of the Bank of England, the UK central bank. Mr George again argued for a quarter-point rise in interest rates to 5.25 per cent.

Mr George warned that domestic spending, especially by consumers, would mean the economy continued to grow at a rate which could not be sustained in the long term without pushing up inflation. The Office for

National Statistics published figures showing continued growth in consumer spending last month.

Retail sales volumes rose by 0.3 per cent between February and March, giving an annual increase of 4 per cent. Excluding food, sales growth was even stronger.

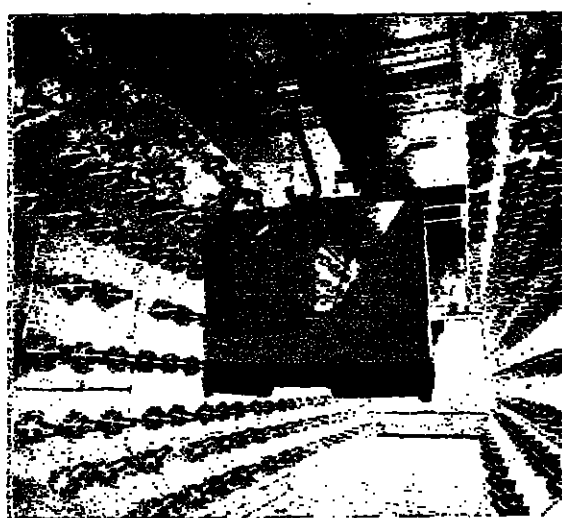
The Confederation of British Industry reported that domestic demand for manufactured goods remained strong, although exporters were hit by the recent rise in the pound's exchange rate.

The CBI's latest quarterly survey of over 1,000 manufacturers said a third reported higher UK orders since January. But the survey found export orders were at their lowest for four years.

Business confidence remains high. But optimism among factory goods exporters continued to fall, reaching levels last seen in the recession of the early 1990s.

Ms Kate Barker, the CBI's chief economic adviser, said that policy should be tightened to stop inflation rising.

Back in the big league



A truck body moves through the Linde production process

UK lift truck production

Company	Main factories	1992	1996	1997*	Employees
Nacco (US)	Scotland/Northern Ireland	14,000	23,500	23,500	1,200
Linde (Germany)	Southern England	1,000	5,500	6,000	600
Jungheinrich (Germany)	Southern England	2,500	4,000	5,500	240
Crown (US)	Southern England	600	2,000	2,200	350
Halla (South Korea)	South Wales	—	—	1,000	n/a
TOTAL		18,100	35,000	38,200	2,390

* Projection
Source: Company information, industry estimates

Lift trucks industry makes itself at home

Britain is coming back into the big league in making lift trucks, even though it has no significant manufacturer of its own. Next month, Queen Elizabeth will open the UK's newest factory making the systems - a £19m (\$30.8m) plant in South Wales being set up by Halla, a large South Korean machinery builder.

This year the world's Big Three lift truck producers - Nacco of the US and Linde and Jungheinrich of Germany - are expecting to make 35,000 vehicles in their UK factories, up 6 per cent on the 33,000 last year and twice as many as the 17,500 in 1992.

If Crown, the second biggest maker of lift trucks after Nacco in the US and which last month acquired its first UK factory, is added to the picture, then Britain will this year make more than 38,000 trucks - or some 8 per cent of world production. Lift trucks are used in factories, warehouses and distribution yards.

Since global lift truck output hit a low point during the early 1990s recession,

Companies based in UK produce 8% of industry's world output

manufacture of the systems around the world has climbed an estimated 30 per cent to about 450,000 last year. This means UK production has been growing at some three times the rate of overall world demand.

Britain's truck production, three quarters of which is exported and is worth an estimated £500m a year, is the second biggest in Europe after Germany. The success of the UK's truck producers can be attributed partly to the companies being part of international groups which can feed output around the world.

Even though for much of the post-war period the UK has been a centre for lift truck production, until recently it was controlled mainly by medium-sized British-owned companies.

These included Lansing Bagnall, which was bought by Linde in 1989; Lancer Boss, taken over by Jungheinrich three years ago; and Hamech, a Basingstoke-based company with which Crown has had a manufacturing joint venture since 1992 and which was acquired by the US group last month.

While the UK companies were acknowledged leaders in design, they lacked the marketing muscle to make the most of their manufac-

turing ideas. Their thinly developed world presence also meant they suffered disproportionately if their UK customers stopped buying.

Mr David Toolan, manufacturing director of Jungheinrich's UK production operation, which has been renamed Boss, said a key factor behind his company's plans to double UK output this year was Boss's "ability to make use of Jungheinrich's international sales network".

Similarly, more than 70 per cent of the production from Nacco's two factories in the UK - which it took over in the 1980s after buying Yale and Hyster, two US-owned materials handling companies - is exported. Half the production from the UK ends up outside Europe, mainly in south-east Asia and the US.

The UK-based producers say a second reason for their relative success relates to the UK's good record in recent years in terms of economic growth and as a place for engineering-based manufacturing.

Mr Vic Parry, finance director of Crown's UK arm, said: "We see the UK as a reasonably deregulated market place in which it is not too hard to sell lift trucks. It also has had a fairly expansionist economy, with good mobility and flexibility among the workforce and competitive wage rates."

Halla cited similar reasons for bringing its first European factory to south Wales - an added attraction being a government grant for an undisclosed amount.

Peter Marsh

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UK NEWS DIGEST

Honda chief in prices warning

Market pressures will force UK makers and importers of cars to keep price rises below the rate of inflation "for the foreseeable future", Mr Ken Keir, managing director of Honda (UK), warned yesterday.

He spoke in the run-up to next week's UK Fleet Motor Show which will coincide with the launch of a new generation of English-built Honda Civic models with higher specifications than the outgoing models but at prices averaging £500 (£810) less.

Honda's warning and price realignment reinforce the predictions of some independent motor industry analysts that the overall level of new car prices in the UK must fall - possibly substantially - if the industry's chronic overcapacity is to be reduced. Mr Keir's remarks will provide little comfort to rival Europe-based manufacturers, such as Ford, which are struggling to contain losses in the region.

According to research by Marketing Systems, an industry monitoring group, intense competition has already resulted in falling new car prices in most European markets.

John Griffiths, London

KVAERNER GROUP

\$44m order may save 500 jobs

Kvaerner, the Anglo-Norwegian shipbuilding and engineering group, yesterday announced a reprieve for up to 500 workers facing redundancy at its Govan shipyard in Scotland after winning a £27m (\$43.7m) order for platform supply vessels. Staff at the yard, one of the last shipbuilders on the River Clyde, near Glasgow, have been told the company was reviewing plans to cut 40 per cent of the workforce - a move announced earlier this year when it lost a UK government order for two Royal Navy tankers.

The rethink follows Govan's success in winning the contract to build two platform supply vessels for Toisa, the Bermuda-based shipping company, with options for a further two 83m-long ships.

Tim Burt, London

DEFENCE INDUSTRY

GEC fails to win aircraft work

The General Electric Company has failed to win a large slice of work on the £2bn (\$3.25bn) programme to supply the government with new Nimrod reconnaissance aircraft for the Royal Air Force, despite government efforts to push the business in GEC's direction.

The failure to award the business to GEC was attacked by Mr David Clark, the opposition Labour party's defence spokesman, who claimed that the government's commitment to the British defence industry was a sham. British Aerospace and Boeing won a competition to supply the Ministry of Defence with the refurbished Nimrods last summer, while GEC backed an alternative US proposal. However, the MoD said at the time that GEC would have a "strategic partnership" with Boeing, which will supply the aircraft's electronics system.

Bernard Gray, London

TELEVISION

Ratings dip for new channel

Channel 5, the new terrestrial television channel, suffered a sharp dip in its viewing figures in its second full week on air, according to the latest ratings figures. In the week ending April 13, Channel 5 took 2 per cent of total viewing compared with 3.6 per cent in its first week. The 2 per cent share compares with the 4.3 per cent achieved by Sky One, the cable and satellite channel which is available in far fewer homes. Pearson, owner of the Financial Times, has a stake in Channel 5.

Raymond Snoddy, London

DAVID THOMAS PRIZE

US essayist is winner

The sixth David Thomas prize was awarded in London last night to Mr Gregory Palast of New York for an essay entitled "Secrecy, Democracy and Regulation". The prize of £3,000 (\$4,800) was presented to Mr Palast by Mr Jimmy Rossiter, chair of the Trustees. A runners-up award of £500 was made to Ms Beatrice Bray of London for a work on employment and mental health. The prize was established in memory of Mr David Thomas, a Financial Times journalist killed on assignment in Kuwait in 1991.

Polls suggest Labour lead is slipping

By John Gapper in London

The leaders of the two main British political parties stepped up attacks on each other over European integration yesterday, amid signs that support for Labour has slipped a week before the general election.

After an ICM opinion poll found Labour's lead over the Tories had slipped to five percentage points, research for the Financial Times among two small groups of voters suggested they were having last-minute doubts about Labour.

The voters interviewed by FCB, an advertising agency, found the issue of European integration was becoming more important, and that voters were not convinced Labour could fund a series of spending pledges through existing taxation.

Mr John Major, the prime minister, told voters they should not trust Mr Tony Blair, leader of the Labour party, and said there was a "chasm" between the two parties on European integration and the European Union.

Mr Major said Mr Blair would "go cap in hand to Amsterdam to sign away control over much of

The general election campaign

Britain's booming economy, if he was elected on May 1. A summit of EU leaders is to be held in Amsterdam in June to discuss integration.

He said that Britain had not entered the EU "for socialism through the back door or for a federal Europe". Mr Major has made Europe the centrepiece of his campaign in spite of a split over the single currency inside his party.

However, Mr Blair said Labour would fight for British interests in Europe, and that the Conservatives' record on issues such as BSE, or "mad cow disease" was "a sorry saga of textbook incompetence".

Those interviewed in the FCB/FT study expressed scepticism about Labour. "All you see is a group of well-made-up politicians who say the right things, and talk about what you want to hear," said one voter.

Others said that the Conservatives had "let everyone down" and had been in power for too long.

IMF call, Page 12

EU currency alarms party's business backer

Mr Paul Sykes, the millionaire businessman who has contributed to the campaign funds of Conservative candidates who oppose the single European currency, is angry at the threat he believes monetary union poses to British sovereignty. He is even more angry at what he sees as the deliberate stifling of the debate over the single currency by the political, business and media establishment, including the Financial Times.

"It's no good being wealthy in a country that's losing its sovereignty," says Mr Sykes, who insists it is not too late for the Conservatives to win the election. "They can definitely still win - on this issue."

The money will fund advertisements in national newspapers which will carry the results of polls Mr Sykes has commissioned. Voters will be asked how much they know about the single currency and whether they would want sterling to join if it meant Britain joining a single European economy, as Mr Sykes insists it would. "I reckon it's going to be more than 80 per cent 'no'," he predicts.

Mr Sykes has been a Conservative party member for 26 years and was one of the biggest contributors to party funds last year with a donation of £214,000 (\$346,680).

His business career has spanned scrap metal, property development and the information superhighway. The son of a miner, he left school at 15. His first money-making scheme was cutting up old buses for scrap. The break came when he found there was a big market for their diesel engines in developing countries. He soon had a thriving business supplying parts throughout Asia. "There are still a lot of Chi-

Debate on euro is being stifled, says Conservative campaigner

nese junks sailing around with Sykes engines," he says proudly.

Back in the UK, the Paul Sykes Organisation branched out into bus refurbishment, distribution and leasing. But when the Japanese moved into his markets in Asia, he decided to sell up. He raised more than £30m which formed the capital for his second fortune in property development.

He was one of the first developers to move into London's Docklands - and one of the first to get out. "It was clear the infrastructure just was not there."

About 18 months ago he bought into Planet Online, which claims to be the leading commercial Internet service provider in the UK. His involvement with Planet left him with time to stand as a Conservative parliamentary candidate. But he stepped down last year in protest at the government's policy towards the single EU currency.

"I wouldn't have to do that now," he says. "John Major is the only leader of a major party who has promised a free vote on the issue. I think that is as far as he can go in his position."

And he is convinced it could be far enough to snatch the election.

David Wighton

More news of the election campaign can be found at the Financial Times website: <http://www.ft.com>

Warning on fund manager changes

Pensions schemes which sack fund managers because of poor investment performance are usually making a mistake, according to WM, the performance measurement consultancy, our Investment Correspondent writes. WM found that over a five-year period pension schemes which appointed new managers tended to underperform those that made no changes.

However, WM also found that the average pension fund was likely to retain the same fund managers for about 10 years. Only 35 per cent of pension funds changed their fund managers during the period under examination. WM said that the most

common reason for appointing new fund managers was to improve investment performance. This led pension funds to pick fund managers who had recently achieved strong performance.

WM's analysis of 388 pension funds with assets totalling more than £285bn (\$461.7bn) - half of the UK's pension fund assets - suggests that this strategy normally turns out to be the wrong one as the new investment managers are unable to keep their strong performance going.

Furthermore, the deposed managers often outperform the new managers in the period following the change.

Lex, Page 16

Candidates quit bizarre contest

'Sleaze' claims bring BBC reporter into battle, reports Liam Halligan

Anyone who thinks the British take themselves too seriously should visit Tatton in north-west England. Elsewhere in the country, the general election campaign is controlled and stage-managed. But this former stronghold of the governing Conservative party is hosting Britain's most unorthodox constituency contest in living memory.

Tatton is essentially a two-horse race for Westminster between Mr Neil Hamilton, the sitting Conservative member of parliament, and Mr Martin Bell, a former BBC war correspondent. The candidates for Labour and the Liberal Democrats, the two biggest opposition parties, are nowhere to be seen.

Also on the starting blocks are eight "fringe" candidates - including Ms Burel Penhail, a bizarrely clad transsexual commonly known as Miss Money Penny the Transformer - all of them attracted by the media circus which is Tatton.

The complex reasons behind this strange contest can be captured in one word - "sleaze". Of all the issues that have plagued the Conservative government, few have been as damaging as

"sleaze" - a term used to summarise allegations made against Conservative MPs throughout much of the five years of the last parliament. It is because Mr Hamilton is at the centre of these allegations that Mr Bell is presenting himself as an "anti-corruption" candidate.

A journalist for the past 35 years, Mr Bell wields a degree of moral clout as well as instant recognition with voters. He became a household name when, in front of his own cameras in Bosnia, he was hit by shrapnel below his flak jacket and writhed - live on screen - in agony.

Mr Hamilton has admitted accepting gifts and hospitality - including two stays at the Paris Ritz - from Mr Mohamed Fayed, owner of the Harrods department store in London.

The MP says he saw no harm in the Ritz visits, comparing them with Sir Winston Churchill's stays on Aristotle Onassis's yacht, but says he should have declared them in the parliamentary register.

When the left-leaning *Guardian* newspaper revealed the visits last year, Mr Hamilton, after a struggle, quit as trade minister.



Neil Hamilton (left) is fighting to survive as an MP after denying accepting "cash for questions" from Mohamed Fayed. Tim Smith (right) quit as an MP just before the election was called after admitting that he had received money from Mr Fayed for lobbying on his behalf.



ton maintains he is "innocent until proven guilty".

Mr Bell stepped into the election race amidst the public consternation caused by the non-publication of the report. Despite being recruited by Labour and enjoying logistic support from the Liberal Democrats, his relationship with the two main opposition parties remains unclear.

Mr Bell maintains he is "an independent", but both Labour and the Liberal Democrats have withdrawn their candidates from the Tatton contest to give him a fighting chance.

Having threatened to sue Mr Bell if he stood as an "anti-corruption" candidate, Mr Hamilton said his opponent's "independent" label "makes a mockery" of voters in Tatton. "Bell is a stooge of the Labour Party with Liberal Democrat support," Mr Hamilton says.

But the voters seem to disagree. Constituency polls suggest that Mr Bell has a good chance of winning. The most recent polls give Mr Bell 50 per cent, with Mr Hamilton gaining 39 per cent - a margin, which if repeated on polling day would give Mr Bell a comfortable 6,000 vote majority.

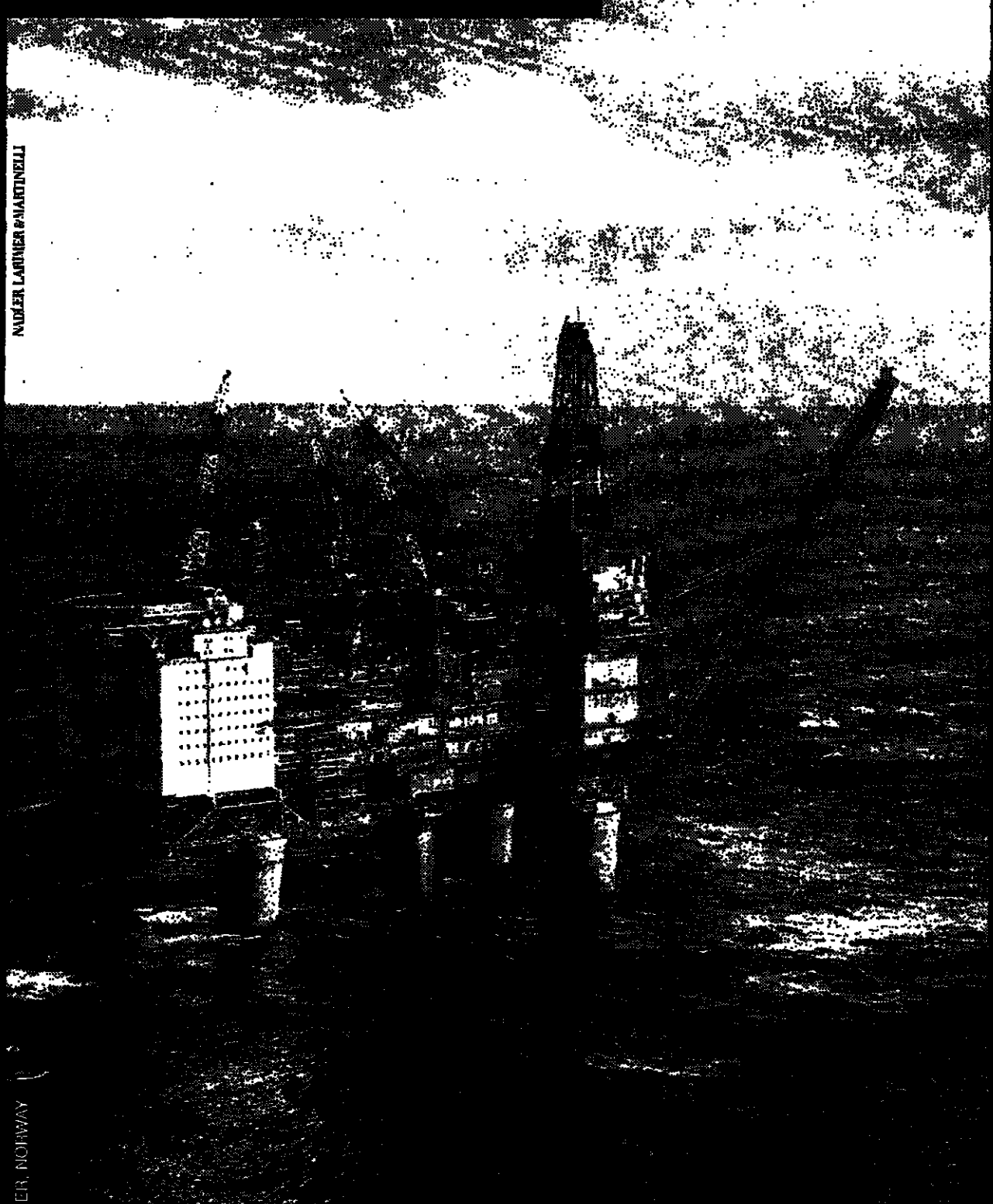
Court acts against French blockade

British ferry companies were last night hopeful of resuming sailings to the blockaded French ports of Calais, Boulogne and Dunkirk today after winning a court injunction in France ordering French fishermen to halt their action, our Transport Correspondent writes.

Court action by the ferry companies came on the same day that the UK Freight Transport Association sent a symbolic invoice to President Jacques Chirac seeking at least FF7800m (\$138m) for delays suffered by European drivers during French truck blockades last November.

Mr David Green, association director general and president of the International Road Transport Union, delivered a letter and the invoice to the French embassy in London. "French bureaucracy and procrastination means that there is presently no sign of any payments in the near future," the association said. P&O and Stena Line said they were diverting ferries from Calais to Zeebrugge in Belgium.

Norway. North Sea. Gullfaks C Platform. Dalmine Pipes.



DST Dalmine Siderca Tamsa

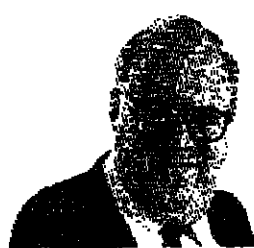
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COMMENT & ANALYSIS



Economic Viewpoint • Samuel Brittan

Delusion of fiscal policy

Tax increases are not only unnecessary in the UK, they are also unlikely to be an effective means of curbing inflation – as history shows

The political environment is "very hostile" to tax increases, according to the UK Economic Analyst, published by Goldman Sachs, the US investment bank. It thus believes a Labour government would be unlikely to tighten fiscal policy in the budget it has promised for the summer if elected.

As a result, tax changes are likely to be neutral in impact, apart from the promised windfall tax on utilities to pay for a special employment programme. Tax increases in some areas would be offset by reductions in others.

The analysts at Goldman Sachs bemoan their own prediction. In common with much respectable opinion they believe a fiscal tightening would help reduce domestic inflationary pressures by putting less reliance on interest rate increases which tend to push upwards an already high pound.

Alas, I beg to differ. Too many British economic and financial commentators believe they are not doing their jobs unless they lobby for a tax increase – a view which finds a ready echo in the Treasury. Their arguments are not as consistent as they suppose. As one cynical economist said to me: "Would these people be arguing for tax cuts if sterling were regarded as being too weak?"

The case for tax increases cannot convincingly be based on the state of public sector finances. The table shows that the public sector borrowing requirement is on a rapidly falling path. It is likely to reach 1 per cent of gross domestic product in 1998-99 – hardly more than government capital expenditure. By the turn of the century, the borrowing should turn into a repayment. This is so even if one chooses less optimistic projections. The view that the public expenditure plans are too tight to be achieved is

mostly myth. As I showed in an Economic Viewpoint on November 7, the degree of overoptimism in the government's real spending projections in the last four years has not been high – it averaged about £700m or less than 1/10th of a per cent of GDP.

Sceptics who say, for example, that the plans for health service expenditure are unrealistically low forget three things. First, there is the "contingency reserve" which chancellors can, and do, use on priority items such as health. Second, the Treasury's good luck looks like holding for another couple of years, with inflation coming in below projection. Third, it is always possible for a new government to switch expenditure from one area to another while staying within the overall limits bequeathed by its predecessor.

In the present conjuncture the argument of the financial puritans is basically that tax increases would help to deflate home

demand. The problem with this orthodoxy is that it ignores much evidence of the ineffectiveness of fiscal policy.

A test case came in the US during the late 1960s when President Lyndon Johnson attempted to curb inflation at the time of the Vietnam war with a tax increase. But the inflationary impact of the war was reined in only when the Federal Reserve tightened monetary policy. In the UK, policymakers were taken back by the apparent failure of the 1967 devaluation to have any impact on the balance of payments despite the tough budget which followed it. In the end it required prodding from the International Monetary Fund in favour of monetary objectives before decisive results were seen from devaluation.

In fact, fiscal management has not been used to fine-tune domestic demand in the UK since 1974 when Denis Healey, then Labour chancellor, reduced indirect

taxes before the second election of that year. The accepted doctrine since is that monetary policy should be used to adjust demand while fiscal policy should aim at a stable long-run balance between expenditure and receipts. Temporary deficits or surpluses due to the business cycle should be taken in their stride and not corrected by policy. This still seems much sounder than the siren voices in favour of a return to fiscal fine-tuning.

Why should fiscal demand management have been so unsuccessful? After all, if people pay more tax do they not have less to spend? The simplest explanation is Milton Friedman's "permanent income hypothesis". People have a rough intuitive idea of what their income is likely to be over a lifetime, or at least over several years. They therefore take temporary setbacks or strokes of good fortune in their stride.

If they have to bear a tax increase which does not look permanent, they will reduce their savings, run down their cash balances or borrow rather than reduce their standard of living. They will not do the latter until they have clear evidence that their former view of their prospects was too optimistic. Mostly, however, they try to avoid the slings and arrows of fortune by temporary changes in their saving or borrowing habits.

There is one theoretical exception which should in all fairness be mentioned. This refers to purely temporary changes in consumer taxes, such as Value Added Tax or excise duties. If increases are believed to be temporary it will be rational for households to postpone their purchases until these taxes come down again. They would still be acting in accordance with an unchanged view of their likely long-term income. Indeed, such thinking was

behind the indirect tax regulator introduced in 1961 by Selwyn Lloyd, then Conservative chancellor – this allowed him to vary indirect taxes by up to a tenth in either direction. The regulator was used on a couple of occasions but has lapsed in the last 20 years.

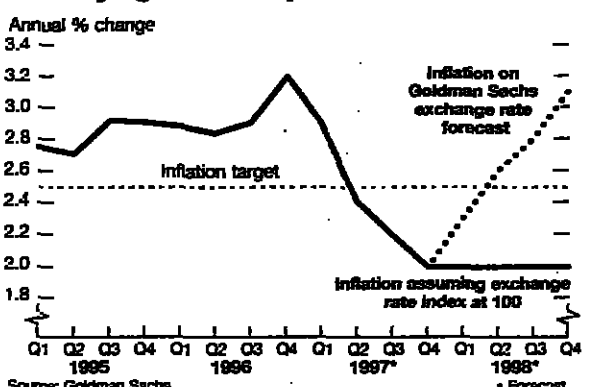
The problem here is boringly practical. If Gordon Brown were the next chancellor and raised VAT by a tenth or a fifth, how many people would believe he would reduce VAT again before long?

The commonsense assumption is surely that the "regulator" increase would be absorbed into the tax system and that if "tax cuts" were possible later they might be in different taxes altogether. That is exactly what happened both when Selwyn Lloyd used the regulator in an upward direction in 1961 and when Denis Healey used it to cut indirect taxes before the second election of 1974.

What direction, then, should financial policy take? For the time being, there is no need to do anything in the UK. If Mr Brown were to raise base rates by another 1/10th point to 6 1/2 per cent as an olive branch to the Bank of England, there would be no need to denounce him – the prospect of such an increase is already taken into account in the level of sterling. But on the basis of Goldman Sachs's projection, there is no need to do much while sterling remains at anywhere near its present level. For the strong pound is imposing all the pressure necessary to offset rising domestic spending and keep inflation low.

If sterling falls back sharply, as many analysts expect, that will be the time to raise interest rates. But there is no need to pile on the agony on the basis of highly fallible forecasts while sterling is riding as high as it is.

Underlying UK retail price inflation



UK budget balance projections

PSBR (£bn)	1996-97	97-98	98-99	1999-2000	2000-01
Treasury last November	-26	-19	-12	-3	+6
Update by IFS	-23	-19	-11	-2	+7
More 'optimistic' projection	-23	-14	-2	+9	+22

Source: IFS

* Borrowing shown as negative

BOOK REVIEW • Peter Martin

BLOOMBERG BY BLOOMBERG, by Michael Bloomberg
With invaluable help from Matthew Winkler
John Wiley & Sons, 252pp, \$24.95

The Colonel Sanders of financial services

Michael Bloomberg runs a company called Bloomberg. Its best-known product is an electronic data terminal called "The Bloomberg". His new autobiography is called *Bloomberg by Bloomberg*. Does that tell you something about his character?

If so, Bloomberg (the man) is unlikely to be dismayed. His book provides engaging commercial arguments for a personality cult. "Just as my old partner Billy Salomon ran Salomon Brothers as his company, with his name and his reputation on the line, now it would be my name at risk," he says. "I would become the Colonel Sanders of financial information services... the one whose company and product would be on everyone's lips."

Well, not quite everyone's. Outside the financial markets, Bloomberg and his products are not well known. Inside them, however, he is everywhere. In 16 years, since he was fired from Salomon Brothers, he has built from scratch a global rival to the financial data leaders, Dow Jones and Reuters. His company is privately held and valued at more than \$1.5bn.

The book – partly credited to Matt Winkler, the former Wall Street Journal reporter who runs the Bloomberg News service – is a slick description of how it was done. It starts with the Tarrytown meeting just outside New York in August 1981 at which Salomon partners agreed to sell out and Bloomberg was told he was not wanted. "So there I was 39 years old and essentially hearing, 'Here's \$10m; you're history.'"

Though his career at Salomon was mostly as an equity trader, Michael Bloomberg had been a pioneer in applying

computers to providing financial market data. In 1979, after losing one of Salomon's endemic power struggles, he was moved sideways to head the firm's computer operations. He proved as controversial in his new job as he had on the trading floor – insisting on a single firm-wide system, refusing to buy International Business Machines mainframes, and taking an iconoclastic attitude to big projects.

"You can do a six-month software project in 12 months. You can probably do a 12-month project in two years. You cannot do a two-year project, ever. At Salomon, we promised everything and set out to build less, but something we could install before new management took over with less enthusiasm for our project," he says.

Bloomberg's musings on how to buy and manage computer technology provide much down-to-earth wisdom. "Buyers who 'out-source' should find a way to try products as they'll actually use them before they pay the bill and even, if possible, before giving a firm order... If you remember one thing from this book, make it 'Buy what's deliverable, not what could be!'"

Bloomberg practised what he preached. After setting up his own data firm, his first customer was Merrill Lynch. The investment bank's in-house computer people wanted to supply the same system, saying they could start in six months. "That was my opening. 'I'll get it done in six months and if you don't like it, you don't have to pay for it. I practically shouted, 'Since Hank can't even start for half a year, there'll be no time risk. And since you only pay if it works, no cost risk either.'"

The Bloomberg team worked 14-hour days to get the system ready. "Some

newly introduced software problem kept the machine from starting up. Still, we took it down to Merrill while the others kept debugging the computer code. Everybody was astonished that the machine had actually appeared; nobody really expected an on-time delivery."

To Bloomberg's delight, the machine worked. "The software bug that had befuddled us all weekend had been fixed – while we were in the taxi. When I saw the machine light up that day in the Merrill Lynch office, I lost any residual doubt that Bloomberg could make it. We had picked just the right project. It was big enough to be useful, small enough to be possible. Start with a small piece; fulfil one goal at a time, on time."

That tale captures the book's essence: myth created on the hoof; poker-work mottoes; above all, a sense of what it is like to be an entrepreneur. The arguments, the ups and downs, the sense of personal ownership – those were, he says, the best days. "I used to write all the cheques myself. I signed every contract. I did the hiring and firing. I bought the coffee, sodas, cookies and chips we nibbled on. I emptied the wastebaskets and dusted the window sills."

Bloomberg is clearly proud of his company's size. "Nevertheless, when I find we 'just cleared it with legal' or had a meeting 'to keep others in the loop'... I want to scream." By this stage in the book, readers are likely to be so involved in Bloomberg's adventure, so swept along by his prickly, aggressive, imaginative character that they feel like screaming in sympathy.

Bloomberg by Bloomberg is available from FT Bookshop by ringing +44 181 321 5311 (p&p £1.50 in Europe)

Pfizer forum
EUROPE

Animal Research And Medical Progress

BY SIR JOHN VANE

A Nobel Prize-winning scientist argues that animal research is essential to future advances in medicine, for humans and animals alike.

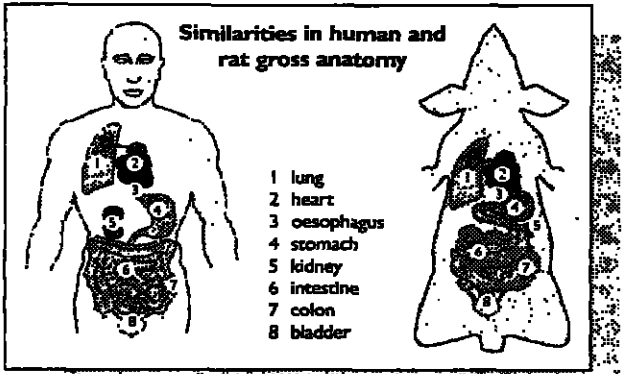
Any comparison between life at the end of the last century and of this one would highlight the enormous advances in medicine which many people nowadays take almost for granted. By 1900, clean water and good sanitation had reduced the death rate from infectious diseases, but there was still very little that medicine could do for sick people: no antibiotics, no vaccines, no insulin, no pharmaceuticals to treat high blood pressure, ulcers, cancer or mental illness. Surgery was severely limited by the serious toxicity of the only anaesthetics then available: ether and chloroform.

All the medical advances of this century have been the product of both basic and applied research. Although this research has relied on the full range of techniques available, it would have been impossible without animal experiments, which have been a key factor in every major medical advance. Insulin, which has saved millions of diabetics from an early and painful death, was discovered through research on dogs. Lithium, one of our most successful pharmaceuticals for mental illness, was originally discovered by a researcher who observed its calming effect on animals. Obviously, veterinary medicine owes an even greater debt to animal experimentation.

Whilst some clearly regard any use of animals in experiments as controversial, there is little realistic argument about the critical role that animal studies have played in medical progress. Specific advances in medicine are based upon an understanding of the biology of the body system affected, which resulted from fundamental research produced over many centuries. We would never have been able to develop treatments for high blood pressure without the discovery by William Harvey of the pumping of blood by the heart around our veins and arteries.

In his historic "De Motu Cordis" published in 1628, Harvey refers to work on over 30 animal species, including man.

Crucially, the same biological principles are shared across many different species. Animals that are billions of years older than man in evolutionary terms, such as the limulus crab, share fundamental similarities



in their biology and physiology. Many important advances in fundamental medical research, including the discovery of vitamins, the immune system and the endocrine system, have been the result of work on animals, which also plays a vital role in applied medical research. All new medical treatments have to be tested on human volunteers before they can be licensed for medical use. However, ethical considerations demand that, before giving a potential new medicine to a human volunteer, we must be confident that it will not cause them any harm and is likely to be effective. The only way to achieve this confidence is to understand how that medicine behaves in a living system. That understanding can only be obtained from animal studies.

Laboratory animal research has its limitations – it provides models for the human patient – but they are much better models than any non-living system. For instance, current treatments for rheumatoid arthritis may alleviate the symptoms, but do not modify the disease process itself. To develop such medicines, we need to understand the pathology of the disease, a complex, long-term interaction of the immune system, and cartilage growth and

degeneration. This cannot be modelled in non-living systems, even the most sophisticated tissue cultures, but can only be observed in the living animal. There are several animal models of rheumatoid arthritis and they have revealed much important information about this condition.

Whilst arthritis is a very painful condition with severe effects on quality of life, it is rarely fatal. There are many other serious diseases which are fatal, and which we cannot yet treat adequately: AIDS, Alzheimer's, multiple sclerosis, many cancers and cardiovascular diseases, and inherited diseases such as muscular dystrophy and cystic fibrosis. The history of medicine shows that by directing medical research at the cause of the disease, we can understand the process better and develop effective treatments. There is every reason to believe that the same holds true of the diseases we now face. However, if we are going to address these diseases, we will need to be able to use all the available research methods, including studies on animals. They continue to form an essential part of medical research and testing.

Professor Sir John Vane was awarded the Nobel Prize in Physiology and Medicine in 1982 and knighted in 1984; currently, he is Director-General of the William Harvey Research Institute in Queen Mary and Westfield College, London University.



LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5598 (please set fax to "line"). e-mail: letters.editor@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Translation may be available for letters written in the main international languages.

CBI keeps all options open on European monetary union

From Sir Colin Marshall.

Sir, Your article "CBI set to back single European currency" (April 23) is misleading.

You state that the options put to Confederation of British Industry members in our consultation process all point to entry into a European single currency. This is not true. The consultation paper you refer to sets out the complex business arguments for and against Emu and offers three options. These include one which rules out Emu entry

for the foreseeable future (at least 10 years).

The other two options do support the UK entry into Emu in principle but differ with regard to timing and preconditions. One suggests entry as early as possible (1999 or soon thereafter), the other a commitment in principle but with the precise timing less clear.

This paper will now be debated by the relevant CBI committees including all regional councils over the coming months. Indeed, all CBI members are being

encouraged to give us their views. The timetable for this consultation was set several months ago, and has neither been delayed nor accelerated in the light of the timing of the election. Our intention is to reach a position on whether the UK should join Emu by early autumn. I hope this clarifies the matter.

Colin Marshall,
President, CBI,
Centre Point,
103 New Oxford Street,
London WC1A 1DU, UK

Penalties of the UK's gradual isolation

From Mr D.A.A. Fagandini.

Sir, I read Ian Davidson's "Island of isolation" (April 16) while travelling and for once I find he is mistaken. There are no doubts, across the Channel, as to British European strategy. We are credited with a unique single-mindedness: impeding the integration of continental nations.

Any disappointment arises because concerted efforts to shift Britain away from that

strategy have been so unsuccessful.

There is no doubt either that they will overcome any obstacle we place in their path. Isolation will not come suddenly, even if we negotiate a way out. It will be a gradual process of disengagement that will leave us greatly impoverished.

Of course, the entire European venture may self-destruct as so many of us predict or pray for. We shall

all then be much the poorer.

But the venture may well succeed and we will be the only disadvantaged nation.

What we have is a strategy for failure. We lose both ways. Clever stuff, that. And they're going round the country writing it in their election pledges.

D.A.A. Fagandini,
6 Alley Park,
Dulwich,
London SE21 8AE, UK

Tax credit conundrum for actuaries

From Mr Stephen Lowe.

Sir, Whether reduction or removal of advance corporation tax credit on dividends leads to any gain to the Exchequer (Letters, April 4), removal of ACT could pose a conundrum for actuaries.

Hitherto, their dividend-based approach to valuing assets of pension funds has worked reasonably well. This may be because the level of dividends has generally been a good guide to the normalised earnings level of UK companies.

But if the abolition of ACT caused dividend growth and the level of dividends to part company with the level and trend of earnings, there would be a case for change. Not only could ACT's abolition reduce the starting

dividend yield, but the prospective growth rate of dividends might be assumed to be much lower. Companies might be under pressure to increase payouts to compensate investors for the loss of tax credits.

But the rationale for the policy would presumably include a desire to stimulate retentions and investment by companies. For abolition of ACT to have its desired effect companies would try to adjust their payout of earnings downwards over a multi-year period. This would cause long-term dividend growth expectations to be lowered, substantially reducing the expected return from equities using the established actuarial approach.

Perhaps the US approach to asset valuation, market-based rather than dividend-based, could find favour with an increasing number of actuaries and pension trustees. The annual minimum funding requirement solvency test introduced by the 1995 Pensions Act has already introduced the concept of market prices into the assessment of funding. A further shift this way could be very appealing to employers looking for reasons to minimise contribution rates.

Stephen Lowe,
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Germore Investment Management,
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Personal view of imagery

From Mr Richard Cumber.

Sir, David Barrett ("Truth of the Matter", April 19/20) laments the tyranny of the past over the present, but chooses the wrong target.

Art history teaches us that for a short period of time and in a relatively confined geographical milieu, roughly Europe between the 15th and the early 20th centuries, there were people who styled themselves artists and produced what they called art.

This was a passing phenomenon, in no way to be confused with the fact that, over vast reaches of time and in many other cultures, visual imagery served radically different purposes, as, indeed, it does today.

Whether one chooses to call this art is irrelevant, except to those, like Mr Barrett, who persist in calling themselves artists.

Richard Cumber,
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Workplace balance

From Mr Roger Lyons.

Sir, I welcome the CBI's survey on the cost of workplace sickness (Letters, April 22), but there is something I cannot quite work out.

John Cridland of the CBI is quoted as saying that employers should introduce "family-friendly policies" such as flexible leave, childcare support and term-time working. Can this be the same CBI that is bitterly opposed to the EU Social Charter which is considering the introduction of unpaid parental leave? Wouldn't this measure do a lot to help people at work balance work and home life?

Roger Lyons,
general secretary,
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Cinema/Peter Aspden

Caricature at the expense of nuance

Just when you thought that the world had had enough of ironic quips and gentle morality tales; of tea in the afternoon, repressed erotic urges, the petty hypocrisies of bourgeois society... yes, Jane Austen is back. In spirit, at least, as the mentor of both author and heroine of *Cold Comfort Farm*. Stella Gibbons published her parodic novel in 1932, taking a swipe at contemporary literary fashions with a sparkle that had reviewers comparing her to Evelyn Waugh.

Gibbons's protagonist is Flora

COLD COMFORT FARM
John Schlesinger

EDDIE
Steve Rash

VERTIGO
Alfred Hitchcock

RETURN OF THE JEDI
Richard Marquand

THE SPIRAL STAIRCASE
Robert Siodmak

Poste, whose ambition is "to write a novel as good as *Persuasion*", and thus removes herself from city life to stay with long-lost relatives in the damp hamlet of Sussex. The family of *Cold Comfort Farm* is not so much dysfunctional as deranged, however. Flora's cousin Judith has the cheerful demeanour of a Medea; her sons Seth and Reuben are priggish and paranoid respectively; father Amos preaches hell-fire with disturbing vividness, while tedious D.H. Lawrence devotee Mybng communes pompously with nature, while becoming extravagantly obsessed with Flora.

Once embroiled in their affairs, Flora decides, in true Austenian fashion, to take charge of their lives, citing the mantra of

"higher common sense" to illuminate their gloomy lives. She enlists the aid of all the trappings of modernism: a Viennese psychiatrist, flapper dresses, a Hollywood producer. But will she find true love herself?

British audiences have already seen *Cold Comfort Farm* on their television screens, but this theatrical release is presumably prompted by the success the film has enjoyed in the US. One can see why John Schlesinger and screenwriter Malcolm Bradbury cannot hope to convey all the subtleties of Gibbons's wicked satire, but make a likeable job of it.

The problem in the transition to the big screen lies with the tone of the humour, which veers uneasily from the coarse to the epigrammatic, and an acting style, from a usual-suspects cast of British favourites (Ian McKellen, Stephen Fry, Joanna Lumley), which draws vivid caricatures, but at the expense of nuance. Kate Beckinsale's Flora meanwhile floats through the whole affair with a placid sagacity which makes Emma Thompson look like Gina Lollobrigida.

But then in a world in which Whoopi Goldberg gets to wear understated Armani suits as she coaches the New York Knicks to the play-offs, anything is possible. Of all the improbable concoctions *Eddie* asks us to swallow, perhaps the most unlikely one is that if you show enough attitude, and sassiness, and hand-on-hip belligerence (Goldberg's stock-in-trade), you will be smoothly escorted on to the escalator of life by a ruthless billionaire who is running out of things to own.

Eddie is the Knicks fanatic who is propelled to unlikely stardom as a gimmick, but soon rises to the demands of her fantasy job. She plays butt-kicker, mother-figure, groovy sister as the occasion demands; and her team begins to turn its disastrous season around.

Director Steve Rash is blessed here with a sport, basketball, which can be convincingly portrayed on screen; the verisimilitude



A wicked satire, likeably rendered: Rufus Sewell as the priggish Seth with Kate Beckinsale's Flora in 'Cold Comfort Farm'

tude of the on-court scenes and the vivacity of the acting, much of it from former or current professionals, make up for a formulaic ending. And there are some timely barbs against the effect of agents on professional sport, and the inelegant, and widespread, use of the third-person by athletes when talking about themselves. One is tempted to say that sport is not that important; but if they are making whole movies about it...

It is a mixed week for those newly-landed Hollywood artisans, the movie restorers. First, the acceptable face of their opaque art: Alfred Hitchcock's *Vertigo*, freshly renovated by Robert A. Harris and James C. Katz, is a masterpiece, one of a handful of movies that demand to be seen on the big screen. The restorers have done the director proud: Hitchcock's palette has never been so sumptuous, and here we see his vibrant colours at their most exotic. Check our first sighting of Madeleine (Kim Novak), seated at dinner in an extravagantly backless dress, swathed in luxurious turquoise. She remains with her back

turned, while the camera prowls anxiously among the restaurant tables, as if mounted on the chocolate gateau of the cake trolley. It is this early in the film that Hitchcock establishes his heady mood of lingering sensuality, having first playfully distracted us with Scottie's (James Stewart) trouble with heights.

Vertigo's plot is famously bizarre; but Hitchcock's exploration of just about every psychiatric complexity going ('acute melancholia combined with a guilt complex' pronounces Scottie's therapist, and he only knows half the story) is compelling, never more so than when he reveals the plot's ending two-thirds through the film.

Only then, free from distraction, can we concentrate on the dark eroticism of Scottie's mania, as he transforms the rough-talking Judy (also dressed in turquoise, but this time the bargain basement version) into his ethereal Madeleine. Novak's shimmering appearance when she has completed the final detail of her

coiffure to become Madeleine (the effect is like a stripper finally dispensing with the G-string) is as disturbing as any of this director's more notoriously horrible moments. And Hitchcock's attention to detail was never more certain: the Saul Bass credits and Bernard Herrmann's swelling Wagnerian score have more craft and imagination in themselves than an entire season of so-called blockbusters.

While Hitchcock delved ever inwards into the psyche to explore the murky waters of the human condition, George Lucas and his gaggle of FX warriors needed to head for the limits of outer space. There is much talk of "the dark side of the Force" in Richard Marquand's *Return of the Jedi*, the last and worst of the *Star Wars* trilogy, but after James Stewart's brittle neuroticism, it takes more than a shiny black helmet to strike the fear of God.

It is hard to see the enduring value of this much-hyped restoration project. *Return of the Jedi* is leaden-paced, and after the impressively revolting Jabba the Hutt is dispensed with, there is

little to capture the attention, unless you have a penchant for cutesy wide-eyed teddy bears. Even Harrison Ford's laconicism, one of the saving graces of the entire project, fails to convince.

Ironically, the couple of extra musical scenes newly restored to the film locate this ostensibly timeless tale right back into the years of its production: a bland jazz-funk number played by assorted weirdos in the court of Jabba, and a pan-piped finale featuring our heroes and their supporters, straight out of those anti-Francoist Chilean Solidarity concerts, when, a long time ago in a galaxy far, far away, people cared about social injustice.

The Spiral Staircase, Robert Siodmak's 1945 thriller, also speaks volumes for its era, a time when you could spot the loose woman-about-to-be-killed from her excessive lipstick. Much drama ensues on the eponymous staircase, on which the villain gives himself away because he "hates imperfection". Plenty of darkness here, too, but from a time when the forces of good rallied round with impressive resolve, and without teddy bears.

The Munich Biennale/John Warnaby

Fairy-tale British opera

The reputation of Munich's festival of new music theatre, the Biennale, has grown so much in its short life that from next year it will become an annual event. Meanwhile, this year's Biennale, the fifth, provided a platform for *The Juniper Tree*, a substantial new work by 32-year-old Roderick Watkins.

Watkins is little known in his native Britain, despite a large output over the past decade. The *Juniper Tree* is the second opera by a British composer of the younger generation to be based on the story by the Brothers Grimm, but in contrast to Andrew Toovey's apparently violent interpretation, Watkins - together with his librettist, Patricia Debnay - opted for a poetic and symbolic approach.

The result is a 75-minute chamber opera for five singers and 13 instrumentalists. The production,

featuring the London Sinfonietta under Markus Stenz, can be seen again at London's Almeida festival in June, and would be worth broadcasting, as the work is, in many respects, a psychological drama.

Chairing a panel discussion before the premiere (his last activity as the Biennale's director), Hans Werner Henze - one of Watkins's composition teachers - described *The Juniper Tree* as very English: a gradual unfolding of a macabre tale of family conflict. Although predominantly slow, the work demonstrates an impressive understanding of musical and dramatic pacing, and there is no shortage of variety within the overall tempo.

Watkins ensures that the text is always audible, and the importance of the contributions from flute, cor anglais, clarinet and

bass clarinet is gradually revealed during the song of the bird at the culmination of the tale. Another significant factor is the use of electronics. Watkins studied at IRCAM in Paris, and has integrated electronic sounds into the texture with considerable subtlety. This does not involve much equipment, and will not hinder the opera's effectiveness as a touring production. Equally, despite its small scale, it reaches a powerful climax in the last of its six scenes.

Among the cast, Robert Poulton as the Father and Penelope Walsley-Clark as the Step-mother deserve special mention - though David McVicar's production is very much an ensemble effort. *The Juniper Tree* may not reveal fresh vistas of new music, but perhaps its success stems from not having attempted anything too ambitious - another English trait?

Theatre Timeless social order

I have long believed that *The Admirable Crichton* would be even funnier with the addition of a performer reciting the stage directions; J.M. Barrie was simply unable to confine his apophthegms to the lines of the play. Nevertheless, Michael Rudman opens this year's Chichester season with a more than respectable production of Barrie's second greatest hit.

True, the press night audience engaged in its not unfamiliar trait of applauding scene changes, although those executed here - revealing a remarkable desert island design by Johan Engels based on the paintings of Henri Rousseau - fully merit acknowledgment. (Curiously, no applause was forthcoming on the entrances of either Ian McShane or Michael Denison.) Rudman also turns to choreography, with impressive results, to convey the stilted atmosphere of Lord Loam's monthly teas for the servants which, far from breaking down social barriers, give rise to embarrassment all round.

The character of Crichton - the butler shipwrecked with the

Lazenby family, who shatters his lordship's childishly egalitarian notions by demonstrating that some kind of social order inevitably asserts itself - is deceptively delicately balanced; actors in the role generally seem much more at ease either in deferential Mayfair mode than as an exotic chieftain, or vice versa. McShane's vice is palpably versa; although he pays lip service to a reluctance of his new status, his performance exudes almost as great an air of liberation as that of Victoria Scarborough's Lady Mary, celebrating her rebirth as the island huntress Polly. In the opening and closing acts, Crichton's professional unobtrusiveness is belied more by the actor's own presence than by any

discreet Jeevesian control. Nevertheless, he gives a consistently enjoyable rendering.

Michael Denison, is, of course, completely at home as Lord Loam in Mayfair, and seems to relish the chance to escape his starched collars on the island as little more than an accordion-playing mascot; Barbara Jefford makes a perfect act for *grande dame*. It is Scarborough, however, who most completely and fearfully unites the two distinct personae which her character is called upon to display.

The play is an astute choice for Chichester, taking as it does the conventions of drawing-room comedy only to shatter and rebuild them subtly out of kilter. If the subject seems dated in an allegedly classless age, it is not yet sterile either on its face value or as a widely political metaphor, and neither the piece nor Rudman's production is ever dull.

Ian Shuttleworth

Chichester Festival Theatre until June 8 (01245 781312).

Opera

Strong 'Elisir'

At Covent Garden, what used to be John Copley's production of *L'elisir d'amore* now gets at least its sixth revival, this time by Stuart Mander. Donizetti's rustic "melodramma giocoso" - almost an operetta - still looks quaintly pretty in Beni Montresor's 1975 designs. The conductor Evelino Pidó treats the score lightly and wistfully; the Royal Opera Chorus is in excellent form as peasants, servants and soldiers.

All five of the principals are new. The lesser juvenile roles are taken with spirit Deborah York wields her silvery soprano with great verve as Giannetta, the peasant-maid with an eye for the main chance, and Natale de Carolis lends lively character, and a warm, cultivated baritone to the somewhat thankless role of Belcore, the smug romantic rival whom we ought to hiss. We don't, because de Carolis hits a nice balance between hissable rivalry and manly decency.

The itinerant charlatan Dulcamara, a snake-oil pedlar (love-elixirs available to order), is an archetype of Italian commedia. Bruno Pola's incarnates him as artfully as he stings him, ripely practised and professional. I was disappointed never to find his capers remotely funny.

An Italian audience would probably relish them more, and appreciate his individual vein far better: national types are often opaque to foreigners. But Mander should have given Pola a proper wedding-lunch to gluttonise: since when did any Italian banquet consist of one small ham, with minky garnishings?

The star of the evening ought to have been delectable Angela Gheorghiu as Adina, the wealthy, teasing innamorata of our poor anti-hero Nemorino, himself innocent to the point of clinical dimness. Gheorghiu made her brilliant Vienna debut in Adina's role only five years ago, but many things have happened since then. Now, she sounds as if she were doing a bit of gracious slumming between Violetta and Tosca, or even Lady Macbeth. Especially in the last act, she enlists Donizetti's sweetly uncomplicated lines with fraught drama and dark sophistication that outrun Donizetti's period by miles.

That is fascinating, even exciting to hear, but it disturbs the dewy consistency of this little opera to no sensible purpose. It sets Adina far apart from simple Nemorino just as they finally come together. In fact it is Nemorino, the young Catalan tenor José Bros, who proves to be the linchpin of the comedy: no romantic hero (quite right), but a distinctly backward naïf of transparent honesty and devotion, with an indeterminate beard and a flat face that transmits his every tremulous pang.

He sounded unpromising at the start, the voice seemingly filtered through waxed paper, but I came to like him more and more. For "vocal art", his "Una furtiva lagrima" - the setpiece everybody waits for - would earn at most an AB; and yet he sustained it in utterly faithful character, woebegone but ever-hopeful. By the end, I thought his Nemorino the equal of any I've seen-and-heard, as distinct from performances on record.

David Murray

Revival sponsored by The Robert Gavron Charitable Trust.

INTERNATIONAL ARTS GUIDE

BARCELONA

EXHIBITION
Fundació Joan Miró Tel: 34-3-3291908
● Peter Greenaway: Flying over water. The Icarus Adventure: 30-part installation created by the British film director, examining the Icarus legend and the theme of human flight; to May 25

BERLIN

CONCERT
Philharmonie Berlin - Grosser Saal & Kammermusiksaal Tel: 49-30-2614383
● Rundfunk-Sinfonie-Orchester Berlin: with conductor Rafael Frühbeck de Burgos and tenor James Wagner in works by Brahms; Apr 25

OPERA
Deutsche Oper Berlin Tel: 49-30-3438401
● Der Rosenkavalier: by R. Strauss. Conducted by Jiri Kout; Apr 27
Staatsoper Unter den Linden

Tel: 49-30-20354438
● Die Zauberflöte: by Mozart. Conducted by Sebastian Weigle; Apr 25

BRUSSELS

EXHIBITION
Palais des Beaux-Arts Tel: 32-2-5078200
● De Kunst van het Verzamelen: exhibition of 20th century works of art from the collections of five Dutch museums. Artists represented include Picasso, Mondrian, and Braque; to May 25

COLOGNE

CONCERT
Kölner Philharmonie Tel: 49-221-2040820
● Kölner Rundfunk-Sinfonie-Orchester: with conductor Heinz Holliger and violinist Thomas Zehetmair in works by Carter, Moser and Holliger; Apr 25

FRANKFURT

EXHIBITION
Kunsthalle Tel: 49-69-2998820
● Sammlung Aargauer Kunsthause Aarau: display of 184 works by Swiss artists, from the Enlightenment to the present day. Artists represented include Böcklin, Füssli, Klee, and Vallotton; to Jun 1

LISBON

EXHIBITION
Museu Calouste Gulbenkian Tel: 351-1-7935131

● Alphonse Mucha and the Spirit of Art Nouveau: exhibition of 134 works by Mucha, loaned by the Mucha Foundation in Prague. Includes photographic works, jewellery, coloured glass and a selection of posters; to May 4

LONDON

AUCTION
Christie's South Kensington Tel: 44-171-5817611
● The Marconi Archive Centenary: sale of pieces from the archive of the Marconi company, pioneers of wireless communications. Highlights include early equipment and a number of transcripts of radio messages, including those made during the sinking of the Titanic; Apr 24, 25

CONCERT
Royal Festival Hall Tel: 44-171-5804242
● Philharmonia Orchestra: with conductor Kurt Sanderling and pianist Mitsuko Uchida in works by Beethoven and Bruckner; Apr 25

DANCE

Royal Opera House - Covent Garden Tel: 44-171-2128234
● Anastasia: choreographed by Kenneth MacMillan to music by Tchaikovsky and Malin. Soloists include Sarah Wildor and Genesis Rosato; Apr 25

NEW YORK

CONCERT
Avery Fisher Hall Tel: 1-212-875-5030

● Lucy Ishkanian: the pianist performs works by Beethoven, Chopin and Mozart; Apr 27

EXHIBITION

The Metropolitan Museum of Art Tel: 1-212-879-5500
● The Florene M. Schoenborn Bequest: 12 Artists of the School of Paris: a display of 21 major 20th century works given to the Museum by Florene M. Schoenborn, including works by Brancusi, Braque, de Chirico, Dubuffet, Matisse, Miró, Picasso and Rouault; to May 4

PARIS

CONCERT
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50
● Akademie für alte Musik Berlin: with harpsichordist Raphael Alpermann, flautist Marion Verbruggen and trumpeter Friedemann Immer in works by Bach; Apr 26

EXHIBITION

Musée du Louvre Tel: 33-1-40205050
● Un défi au goût - Chefs d'œuvre de la manufacture de Sèvres au XVIIIème siècle: exhibition featuring 18th-century works from the famous French porcelain factory in Sèvres, which was at the height of its success around 1750; to Jun 23

PHILADELPHIA

EXHIBITION
Philadelphia Museum of Art Tel: 1-215-763-8100
● Japanese Landscapes: display

of paintings, ceramics and decorative arts with landscape motifs by Japanese artists. The exhibition includes a set of "Landscapes of the Four Seasons", which underwent conservation treatment at the Tokyo National Museum last year; to Jul 31

STOCKHOLM

EXHIBITION
Moderna Museet - Museum of Modern Art Tel: 46-8-6664250
● Picasso and the Mediterranean: exhibition examining the influence of Ancient Greece on Picasso's work, placing approximately 200 works dating from 1906-1960 alongside Cycladic, Mycenaean, Greek, Iberian, Etruscan and Greco-Roman works; to May 18

THESSALONIKI

EXHIBITION
Yeni Grami/Old Archeological Museum Tel: 30-31-854317
● Hans Arp and Sophie Tauber-Arp: large-scale retrospective of work by the husband-and-wife team who played a leading role in some of the most important European avant-garde movements of this century, including Surrealism, Dada and Expressionism; to May 4

VENICE

EXHIBITION
Collezione Peggy Guggenheim Tel: 39-41-5206288
● George Grosz: The Berlin

Years: exhibition focusing on the years the German Expressionist painter and graphic artist George Grosz (1893-1959) spent in Berlin. Features some 20 oil paintings, 100 works on paper, notebooks, and other objects; to May 18

VIENNA

OPERA
Wiener Staatsoper Tel: 43-1-514442960
● Hérodiade: by Massenet. Conducted by Marcello Viotti. Soloists include Elaine Coelho, Agnes Baltsa and José Carreras; Apr 25

WASHINGTON

EXHIBITION
National Gallery of Art Tel: 1-202-7374215
● The Victorians: British Painting in the Reign of Queen Victoria (1837-1901): exhibition of 70 paintings highlighting the artistic achievement of British painters during the reign of Queen Victoria. Artists of the era bore witness to the energies and tensions of Victorian life, depicting the panorama of the social landscape. The exhibition includes works by Whistler, Sargent, Leighton, Turner, Madox Brown, Rossetti and Holman Hunt; to May 11

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08.30 Squawk Box

10.00 European Money Wheel

18.00 Financial Times Business Tonight

Chancellor faces battle with opposition SPD

Kohl's tax reforms in trouble as talks fail

By Ralph Atkins in Bonn

German Chancellor Helmut Kohl's attempts to push through sweeping tax reforms were left floundering yesterday when talks with the opposition Social Democratic party collapsed.

The breakdown dashed hopes of a rapid agreement on tax strategy which would boost investment in a still-sluggish economy.

It also highlighted Mr Kohl's reliance on support from the SPD, which dominates the Bundestag, the German parliament's second chamber.

Mr Kohl's plans to overhaul Germany's inequitable tax system now face protracted parliamentary battles this summer and autumn which will almost certainly result in substantial modifications.

The German chambers of industry and commerce described the collapse of the talks as a "shock" for investors and "almost fatal" at this

stage in the economic cycle, when the first signs of a pick-up in investment are emerging.

The chances of an early cross-party deal for associated plans to reform Germany's increasingly expensive pay-as-you-go pension system now look remote.

Bonn set out its tax proposals for 1999 in January, envisaging reductions worth a net DM500m (\$17.4bn) a year.

The SPD had accepted the case for some reductions - particularly in the starting rate of income tax - and even called for tax-cutting measures to be added to proposals already in the pipeline for 1998.

But insurmountable political differences quickly emerged over government proposals to cut the top rate of tax from 53 per cent to 38 per cent.

A rift emerged over the SPD's focus on short-term cuts in social security payments deducted from wage packets. The two sides were also split

over Bonn's desire to secure sweeping net tax reductions in the longer term, to improve international competitiveness.

As the disputes flared yesterday, Mr Theo Waigel, finance minister, complained that the SPD was fixated on "redistributive thinking" and not with necessary structural reform.

The government's tax legislation goes to the Bundestag tomorrow and is expected to be agreed by the lower house of parliament on June 27.

It will then go to the Bundestag - representing the Länder, or states - but the parliamentary mediation committee will almost certainly be called on to resolve the dispute.

Meanwhile, the SPD is preparing its own legislative proposals which would cut social security contributions and lead to modest net tax cuts of DM70m-DM100m.

The dispute could drag on into next year and the run-up to federal elections in autumn 1998.

Fujimori celebrates release of embassy hostages

By Sally Bowen in Lima and William Dawkins in Tokyo

President Alberto Fujimori of Peru toured the wreckage of the Japanese ambassador's residence in Lima yesterday to celebrate the success of his troops in freeing 71 of 72 hostages held by left-wing guerrillas.

The bodies of 14 dead rebels remained inside the building where they died in a surprise assault as they played soccer. The bloody end of the 18-week siege brought a widespread sense of relief but it was mingled with grief and the first sign of retributions.

At an emotional press conference, the three members of the guarantor commission which had striven for weeks to achieve a peaceful solution were visibly distressed.

Archbishop Juan Luis Cipriani, the Vatican's representative, wept after reading a brief formal communiqué. He begged God's mercy on the souls of those who had perished and pardon for Peru.

President Gonzalo Sanchez de Lozada of Bolivia, whose ambassador to Peru was the only remaining hostage who was neither Peruvian nor Japanese, reflected sombrely that the assault had been "a highly risky operation which fortunately had a happy outcome".

In Geneva, an International Red Cross spokesman expressed relief at the release of the hostages but "deplored" the loss of life.

Most Peruvians viewed the violent outcome as inevitable. Mr Jorge Santistevan, Peru's "defender of the people" - a sort of ombudsman - said the hardening posture assumed by the Tupac Amaru (MRTA) guerrillas in restricting medical visits "had changed the panorama and made the use of force justified". While lamenting the loss of life, he considered the result "positive".

The Peruvian government obviously agrees. Armed forces chief General Hermoza Rios and intelligence chief Mr Vladimir Montesinos - the latter almost never seen in public - were on the scene to inspect the residence and congratulate the special forces commandos at breakfast-time yesterday. For the moment, public criticism of the security forces and the intelligence services is silenced.

Business leaders in Japan also joined the applause, in a break with their normal stance of seeking a peaceful solution to such crises at almost any cost. The raid was unavoidable, said Mr Koseki Inaba, chairman of the Japan chamber of commerce and industry.

Uphill task for hero, Page 10
Editorial comment, Page 15

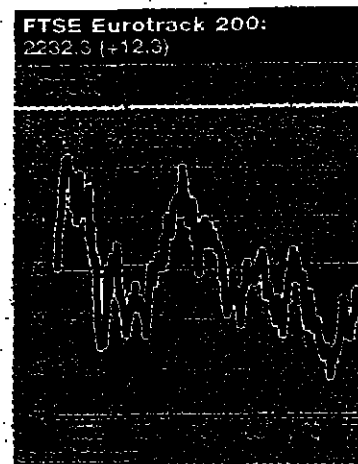
THE LEX COLUMN

Philips lights up

First there were profit warnings, but Mr Coen Botma, Philips's new president, is now bringing in profits. Consumer electronics, the group's principal problem area, showed a F125m (\$133.6m) turnaround in the first quarter of 1997. True, it is no longer consolidating profits from loss-making Grundig and it has closed a US domestic appliance business. Together these account for over F110m of the difference. Nonetheless, strict working capital control and a harder line on product development is feeding into profits. No wonder investors were pleased with the results.

Of course, Philips has been here before. It returned from the brink in the early 1990s, only to continue stumbling behind lower-cost, more nimble competitors. Sales growth remains low, and pricing pressure is intense, particularly in Europe - component division prices are almost 30 per cent lower than last year. Moreover, with a stronger dollar - it has significant dollar revenues and European costs - and vast store of restructuring provisions, profitability could only improve.

But Mr Botma is undoubtedly shaking things up. And with shares trading at 10 times forecast 1997 earnings the shares should go higher if he continues grinding out costs and stripping out non-core businesses. After all, once consumer electronics is on a sound footing, he has promised to look at a group structure that has put Philips shares at a substantial discount to break-up value.



next few years, it starts from a low base - currently, just 16 per cent of operating income.

For another, Repsol's aggressive ambitions are in themselves unnerving. Presumably they will require a continuation of the company's recent buying spree. And in the oil industry's current mood, such acquisitions carry hefty price tags. Repsol's recent deals in Latin America are a case in point: while the strategic logic has been defensible, the prices have been full. Scrambling to buy growth abroad may be an understandable response to hemmed-in positions at home, but this is a process in which shareholders' interests have too often come unstuck.

Fund management

Repsol

It is just as well that Spaniards are falling over themselves to participate in the retail side of the latest Repsol offering, because international investors are unlikely to be so ravenous. The shares do not even look terribly cheap any more. Eni and Total both trade on lower prospective multiples of earnings and cashflow. Ah yes, say enthusiasts, but Repsol is hoping for dramatic improvements in both over the next few years. Yet such talk needs to be interpreted with care.

For one thing, Repsol's businesses remain unattractively weighted towards the downstream. Its dominant positions in Spanish petrol marketing and gas supply are almost regulated utilities, deserving cautious ratings despite the strength of underlying demand. And although the upstream business should grow strongly over the

what should you do with a persistently underperforming fund manager? Maybe, if data from WM are to be believed, you should keep the fund manager on. Counter-intuitive perhaps but true: where apparently lousy fund managers have been dumped in favour of rivals with better records, it has more often than not been a mistake. Even worse, changing managers typically has a material cost.

Great news for second-rate fund managers? Not really. The lesson of the WM data is not so much that one fund manager is as good as any other - more that an ability persistently to outperform is extremely difficult to spot. WM's findings do not show that exceptional investment skill does not exist - more likely, the genuinely outstanding managers are swamped in the averages - but they do suggest that

strong past performance is not a reliable guide.

Some trustees and their advisers will not care, lavishly trusting in their ability to pick quality nevertheless. But what of the fed-up trustees who are persuaded that trying to select a new fund manager is a mung's game? The rational answer, surely, is not to stick stubbornly with an underperformer in the hope of improvement, but to shift to an indexed fund manager instead. To be fair, British active managers have gained ground on their indexed rivals of late. But there remains little persuasive evidence that they can consistently beat the index as a group.

Derivatives

Growth in the use of derivatives has far outstripped the ability of regulators to police them. And when they go wrong, the results range from the painful, as at NatWest recently, to downright disastrous, as at Barings and Orange County. Yesterday's proposals from the UK's Accounting Standards Board are a belated attempt to catch up.

In the interests of speed, the ASB is concentrating on proper disclosure. Listed companies will have to start detailing in their accounts the number and types of instruments, like options and swaps, they use. They will also be required to give a profile of their loans, showing the average interest rate paid and the currency mix. Second, management will have to describe their use of derivatives in general terms. While such positions can change rapidly, this should at least provide a broad guide to the kinds of risks investors are letting themselves in for.

On both these counts, the UK is behind the US, Canada and the International Accounting Standards Committee, all of which have disclosure standards in place. What nobody has yet tackled successfully is the trickier issue of how to measure the value of derivatives. The most helpful approach would be to mark them to market. But to remain consistent, this would have to be extended to conventional loans, making a mess of balance sheets and raising hackles in industry and the accounting profession. A standard on that subject is unlikely to emerge this century.

Additional Lex comment on Bank of Scotland, Page 22

Seoul to relieve 'bad banks' hit by \$13.5bn of risky loans

By John Burton in Seoul

South Korea is to establish a "bad bank" system to prevent the commercial banks collapsing from a growing number of non-performing loans.

The finance ministry's policy, announced yesterday, was adopted over other proposals to save the troubled banking sector, including bank mergers or permitting industrial groups to own banks.

The ministry estimated that Korean banks have had loans of \$13.5bn, or 41 per cent of total lending, mainly to the over-extended industrial sector. Other estimates put the figure at twice that amount.

The government's Korea Asset Management Corporation (KAMC) will take over troubled assets from the banks and sell them in an effort to clean up their balance sheets.

A similar system has been used in the US, Japan and Sweden to help save banks that had become overexposed as a result of a collapse in the property market.

An economic slowdown this year has made it difficult for Korea's highly geared conglomerates to service their debts. The Hanbo and Sammi steel groups have collapsed and others are threatened.

The sharp rise in corporate bankruptcies and subsequent increase in non-performing loans have raised overseas borrowing rates for Korean banks and threatened to make some of them technically insolvent.

The KAMC will set up a fund of Woni500bn (\$1.68bn), financed by bank contributions, bond issues and overseas borrowing, to buy bad loans at a discount from the banks over the next five years.

It will collect commissions from the banks for disposing of property that serves as collateral for an estimated 90 per cent of the loans.

In addition, the agency is expected to help save troubled corporate borrowers by selling their property assets.

The KAMC will help conduct credit risk analysis for the banks, which largely lack this skill after years as passive agents for government-directed funding decisions to industry.

Although the new policy is expected to stabilise recent turmoil, it represents a retreat from government statements that it would allow uncompetitive companies to fail.

But finance officials said the priority was to strengthen the banking and financial sector as Korea prepares to open it to increased foreign competition from next year.

Italy dismay Saks earnings warning

Continued from Page 1

after the first leaked report that Italy would not meet the deficit criterion. He had assured Mr Prodi the forecasts were only a technical exercise.

The Commission inserted a footnote at the request of Mr Mario Monti, Italian commissioner for the single market. It said Italy could still reach the 3 per cent target in 1997 "if the budget measures already taken have full effectiveness...".

Continued from Page 1

prices at or near 52-week lows yesterday.

Saks also announced it was planning a \$290m cash-and-stock bid for Barney's, the luxury New York-based retailer that has been in chapter 11 bankruptcy protection since last year.

The bid has been approved by Isoton, the Japanese department store group which formed a partnership with

Barney's and is one of the company's biggest creditors. But it faces opposition from the unsecured creditors, who would recover only 30 cents of every dollar they are owed.

Saks' bid is \$50m higher than an offer made by Dickson Concepts, the Hong Kong based retailer that controls Harvey Nichols, the fashionable London department store.

Nelman Marcus, another US luxury retailer, is also believed to be interested.

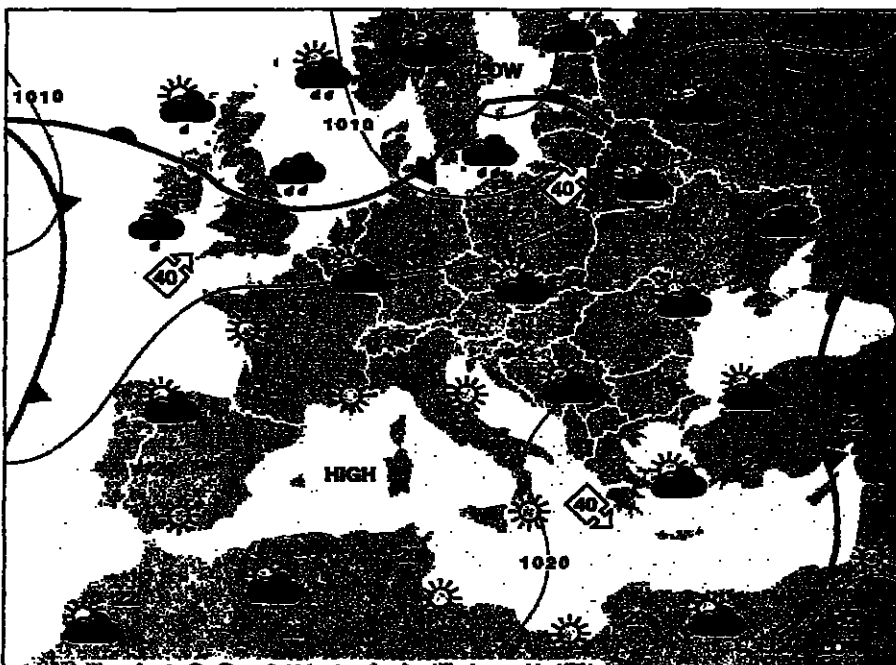
FT WEATHER GUIDE

Europe today

Southern Scandinavia will have heavy rain. The associated front will bring cloud and rain to most of Ireland, central parts of the British Isles, northern areas of the Benelux and Germany. The Iberian peninsula will be mainly sunny and warm, although the Portuguese coast will have rain in the afternoon. Most of Poland and Belarus will be dry with bright sunny spells and slightly lower temperatures. The southern Balkans will be cloudy with patchy rain. A front will bring heavy thunder showers to Turkey. The Middle East will be hot.

Five-day forecast

High pressure will bring fine conditions to the central Mediterranean and the Balkans during the weekend. North-western Europe will gradually turn milder, but may have some showers.



TODAY'S TEMPERATURES

Maximum	Minimum	Forecast	Maximum	Minimum	Forecast	Maximum	Minimum	Forecast	Maximum	Minimum	Forecast
Abu Dhabi	28	24	Amman	22	18	Beijing	22	18	Bombay	28	24
Algiers	24	20	Buenos Aires	22	18	Brussels	18	14	Calcutta	32	28
Amsterdam	18	14	Chengdu	22	18	Cairo	28	24	Colon	28	24
Atlanta	22	18	Dhaka	28	24	Dubai	32	28	Hankow	22	18
Bombay	28	24	Hong Kong	28	24	Harbin	18	14	London	18	14
Buenos Aires	22	18	Indanagar	28	24	Los Angeles	22	18	Luxembourg	18	14
Chengdu	22	18	Jakarta	28	24	Madrid	22	18	Manila	28	24
Dhaka	28	24	Kobe	22	18	Mexico City	22	18	Moscow	18	14
Dubai	32	28	Kuala Lumpur	28	24	Montreal	18	14	Mumbai	28	24
Hankow	22	18	Lima	22	18	Nairobi	22	18	Nagasaki	22	18
London	18	14	London	18	14	Paris	18	14	Osaka	22	18
Luxembourg	18	14	Los Angeles	22	18	Perth	22	18	Seoul	22	18
Manila	28	24	Madrid	22	18	Providence	22	18	Singapore	28	24
Moscow	18	14	Medan	28	24	San Francisco	18	14	Singapore	28	24
Mumbai	28	24	Manila	28	24	Sao Paulo	22	18	Singapore	28	24
Nagasaki	22	18	Mexico City	22	18	Seoul	22	18	Singapore	28	24
Nairobi	22	18	Montreal	18	14	Shanghai	22	18	Singapore	28	24
Naples	22	18	Nairobi	22	18	Singapore	28	24	Singapore	28	24
Nassau	22	18	Kuala Lumpur	28	24	Singapore	28	24	Singapore	28	24
New York	22	18	Lima	22	18	Singapore	28	24	Singapore	28	24
Nice	22	18	London	18	14	Singapore	28	24	Singapore	28	24
Niagara	22	18	Luxembourg	18	14	Singapore	28	24	Singapore	28	24
Osaka	22	18	Manila	28	24	Singapore	28	24	Singapore	28	24
Perth	22	18	Mexico City	22	18	Singapore	28	24	Singapore	28	24
Providence	22	18	Montreal	18	14	Singapore	28	24	Singapore	28	24
San Francisco	18	14	Nairobi	22	18	Singapore	28	24	Singapore	28	24
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Singapore	28	24	Manila	28	24	Singapore	28	24	Singapore	28	24
Singapore	28	24	Mexico City	22	18	Singapore	28	24	Singapore	28	24

2 GLOBAL FUND MANAGEMENT

DERIVATIVES • by George Graham

Complex instruments help boost yields

The securities market has been characterised by new issuers and new currencies

In their search for higher yields, investors have shown interest in complex financial instruments and peripheral securities since the beginning of 1995.

Total net issues of international securities surged from \$313bn in 1995 to \$512.4bn last year, according to the Bank for International Settlements in Basel. But within that total, the BIS said, the market was characterised by new issuers and new currencies, including

the first issues in Argentine pesos, Croatian kunas and Icelandic kronur.

Even more marked, however, was the use of elaborately structured deals.

"Indeed, the bulk of international securities launched in the fourth quarter of 1996 involved either some form of asset repackaging or the use of derivative features," the BIS says.

In exchange for attractive margins over benchmark rates, investors were willing to accept optional or equity-like features such as calls or step-ups which increased their overall risk.

One preference share issue in December combined call, step-up, perpetual and non-cumulative clauses.

For institutional investors, structured and derivative instruments have traditionally been used with caution. While derivatives may be used to hedge foreign exchange exposure on overseas bond or equity portfolios, many pension fund trustees place limits on the use of "complex instruments" such as futures and options.

In the UK, a 1996 survey by Greenwich Associates, the consultancy, showed that 8 per cent of pension funds were precluded by their trust deeds from the use of derivatives.

Bad experiences in the US with complex structures, which were inappropriately marketed, showed the dan-

ger that a derivative which appeared to be a cautious hedging instrument could introduce an unacceptable degree of leverage.

Those memories have faded, but investors have been reminded of the leeway for mispricing instruments such as caps and floors by recent problems at NatWest Markets, where errors in the options trading book left a \$50m hole.

For the BIS in Basel, the appetite for higher yields raises important issues.

"With recent international debt issues incorporating increasingly complex derivative features, it can be asked whether the associated risk and return characteristics are adequately appreciated

by investors. The difficulties faced by rating agencies in evaluating such structures and the reduced market liquidity of the underlying issues provide some indication of the extent of the problems," the BIS said in a recent report.

In spite of this cautionary note, institutional investors have become more open to the use of derivatives, both debt and equity, as a tool for obtaining more efficient management of their portfolios.

Tactical asset allocation overlays, in which index futures are used to change a fund's overall exposure to certain classes of asset without having to sell the underlying shares or bonds it

holds in its portfolio, has started to make headway in the UK.

Last year, First Quadrant, a Pasadena-based tactical asset allocation manager, won mandates from the John Lewis Partnership pension fund and the £2.5bn Merchant Navy Officers Pension Fund.

Meanwhile, State Street, the global custodian and quantitative fund manager, started providing a tactical asset allocation futures overlay of £480m of Cadbury Schweppes pension fund assets.

While such futures overlays are still regarded with suspicion by many managers, who question whether they really add value, some

active equity managers welcome the technique because it leaves them to get on with what they do best.

"The great advantage is that it doesn't interfere with what the underlying manager does. His job is to generate excess returns by stock selection, and one of the worst things you can do is to keep taking money away from him when you decide you want less exposure to his market," says Mr Bill Goodsell, managing director of London operations for First Quadrant.

The use of more sophisticated derivative structures is also popular with securities houses, who see opportunities to generate higher returns than on basic bro-

king, and to cement relationships with their clients' top managements.

"If we can be involved where our clients are using equity derivatives to rebalance their portfolios, it positions us with the chief investment officer or the finance director, rather than with the traders. It's about restructuring the portfolio rather than going long of this or short of that, which tends to be a decision for the trader," says Mr Martin Owen, chief executive of NatWest Markets.

But the BIS's warning about the need for proper understanding of the risk characteristics of any structured transaction should be ringing in managers' ears.

GLOBAL CUSTODY • by Katy Massey

Leaner, fitter and more aggressive

Fund managers have more choice when allocating investment support activities

Custody is a highly competitive business. There has been intense consolidation, which has seen many financial institutions quit the industry.

The process is continuing. In late February, Montreal Trust and Scotia Bank sold its custody businesses to Royal Bank of Canada, boosting Royal Bank's custody assets to nearly US\$900bn. This puts Royal Bank in the top 10 of custodian banks but its custody assets fall well short of the \$3,000bn held by each of the top three.

In spite of the huge sums held by the biggest custodians, the battle to attract fund managers' assets is as intense as ever.

Those institutions which have survived consolidation are running leaner and fitter operations and are seeking new mandates more aggressively than ever. As a result, fund managers have more choice about who provides their investment support activities.

Asset management houses such as Scottish Widows have found that the increasing complexity of global investment has made it inefficient for them to run the non-investment aspects of their businesses themselves.

There are a range of solutions on offer. Scottish Widows appointed Edinburgh-based WM to service every aspect of its £22bn portfolio, except the investment decisions. The company's man-

agers now input their trading decisions directly to the WM system. These are matched to brokers' contracts and sent to the custodian. The custodian re-issues the reconciled instructions, which WM consolidates into investment accounts. WM can even measure fund performance and report to investors.

Custodians are increasingly including investment accounting and performance measurement in the range of services they offer.

Bringing the custody businesses up to date has meant huge investment in technology to automate the settlement of trades and movement of assets. Automating these processes, which used to be repetitive and paper-dominated tasks, means that additional volumes can be absorbed with little increase in costs. It also means that custodians can offer more sophisticated services.

Custodians are seeking to achieve huge economies of scale to pay for their spending on information technology. In the race to attract fund managers they are starting to offer the kind of activities traditionally carried out by specialist firms.

These value-added services, such as valuations, client reporting and investment accounting, can provide extra revenue as fees for these more complex tasks are higher than for straightforward safe-keeping.

There are advantages to this arrangement. It removes the need for fund managers to maintain multiple relationships. A fund manager may have a few custodians, an administrator and several brokers. Until recently, a medium-sized investment

management company may have used up to five or six custodians. This model is increasingly being refined.

"More and more functions are being shifted on to the custodian," says Mr Paul Maloy, managing director at Chase Manhattan Bank.

Mr Dan Wywoda, head of global custody and trust at Mellon Bank, agrees. Mellon is expanding the scope of its operation to accommodate these functions.

"Fund managers run a huge range of different vehicles and we aim to provide the full range of services they require: not only custody but fund accounting, client correspondence and transfer agency."

In expanding the range of services they offer, custodians are becoming more choosy about the new business they acquire. They are looking for broadly diversified clients as opposed to static long-term single-market investments. "We want clients who invest in multiple markets and/or who are based in multiple locations," says Mr Maloy.

Specialist fund administration services point out that their businesses are very different from that of custodians and it is easy to exaggerate the synergy between their activities.

Mr Tony Solway sees the problem from both the fund managers' and the support service providers' point of view. He is in charge of the administration for Henderson's fund management activities and is also a director of Henderson Administration, which administers £2.5bn on behalf of about 50 fund management clients.

Mr Solway says the administration business is itself



Dan Wywoda: Mellon is expanding the scope of its operations

quite diverse and many fund managers choose administration on the basis of a firm's experience of a particular vehicle. But he adds: "Regulatory and economic pressures mean that more, smaller fund managers are looking to outsource everything to one organisation. They want someone to own the process."

He thinks it unlikely, however, that custodians will be able to step in and attract fund managers on the basis of offering a one-stop shop. "Custody depends on global coverage, investment in technology and economies of scale, because when a custodian settles trades it tends to be a uniform process. In administration there are economies of scale but they are not great. The detailed accounting rules and regulations vary enormously between, say, investment funds and unit trusts," says Mr Solway.

Henderson Administration has found that the solutions it offers managers are becoming more complex, not less, and will become even more difficult for custodians to replicate. "As the world shrinks we are crafting many more individual solutions for clients. For instance, we may arrange for funds which are domiciled in

Japan to be administered in Luxembourg for tax or regulatory reasons."

Undertaken, Mellon has hired a new chief executive for its fund administration business. Mr Tony Shearer is charged with more closely integrating the activities of Mellon's custody and fund administration services.

The custodian has also acquired Buck Consultants, a New York-based consultant which provides pension, health and welfare actuarial services, as well as consulting and administrative services to pension plan sponsors and corporations.

Mr Solway, while acknowledging that custodians moving into the administration area might pose a threat, insists that the role of the custodian and the role of the administrator are likely to remain discreet.

"We have good complementary relationships with custodians, which makes the most of their strengths and of ours," he says.

Mr Maloy, however, thinks that operations like Chase Manhattan's have the edge. "We are the natural winners of this argument because we are already sitting on the assets,"

Katy Massey is editor of *Clearing and Settlement* magazine.

INDICES • by Barry Riley

New benchmarks set style for managers

It is difficult to imagine that markets existed before there were indices

What was the capital gain on the UK equity market last year? Well, the FTSE 100 Index and the FTSE All-Share Index went up 11.6 per cent and 11.7 per cent respectively. That looks close enough. But the FT 30 Index climbed only 4.6 per cent.

No wonder that years ago British unit trusts loved to compare their performance against the 30-share, but were eventually told not to.

Once you get into the area of sector and style indices the discrepancies can widen further. Unusually, the FTSE SmallCap Index performed much in line with the broader market last year, recording a capital gain of 12.4 per cent. But the FTSE 350 Lower Yield Index rose 16.5 per cent compared with 6.9 per cent for its Higher Yield twin.

Even allowing for the extra income, the Lower Yield Index - a simple kind of style index heavily influenced by growth stocks - outperformed by more than 6 percentage points in 1996.

The original stock market indices such as the Dow Jones Average, started in 1886, and the FT 30, which appeared in 1935 - were designed to reflect the markets as a whole, although for reasons of easy calculation they were limited to about 30 blue-chip constituents.

Computer power has made it possible to refine the concepts. Some indices have become much broader - the All-Share embraces 96.7 per cent of UK market capitalisation. But others have become narrower, the most focused among the FTSE family being the FTSE AIM Index, covering 0.5 per cent of overall market value.

Specialist indices have been created to provide benchmarks for many differ-

ent styles of portfolios. Indices also provide the framework within which derivative-based products can be created, ranging from futures contracts to longer-term index-linked mutual funds, or stock market-linked bonds which offer varying levels of participation in capital appreciation by equities.

The original indices were run cheaply by newspapers, banks or stock exchanges as loss-leading promotional devices. Now there is money to be made. This was shown by the takeover of the Capital International World Index series by Morgan Stanley a few years ago, and more recently by the establishment in London of FTSE International, a Financial Times and London Stock Exchange joint venture.

In the 1980s the most active field of development was global equity indices, with the FT launching a World Index in collaboration with Goldman Sachs and, more recently, Standard & Poor's. This created an alternative to the longer-established MSCI World Index.

However, it is difficult to assess the performance of a specialist manager - such as a smallcap growth or large company value manager - against a general index such as the S & P 500. In different market conditions there will be variations in return which do not reflect the skill of the manager.

Therefore style indices have been launched, especially in the US - such as the Russell 2000 Small Growth Index - to provide more precise benchmarks. Alternatively, plan sponsors can use style indices to help them judge if their specialist managers are following the styles they profess, or drifting into alternatives.

Such deviation from mandates can arise either out of incompetence or through a surreptitious search for extra performance at an unfavourable time of their

particular cycle. This kind of illicit style rotation is much frowned on by consultants in the US.

Independence International Associates of Boston has extended the principle of style indices internationally, splitting about 20 country indices into value and growth sub-indices on the basis of price to book ratios.

The original idea was to find straightforward ways of outperforming. Indeed, most of the markets show substantial historical performance by value stocks. Mr David Unstead of IIA warns, however, that style performance can be cyclical and exposures may need to be managed carefully.

Indeed, in the US domestic market there is much discussion of how institutions such as pension funds can use style management to improve risk-adjusted returns. There is an obscure debate about whether pension plans should actively manage their style, exposures on a cyclical basis, or should remain style-neutral in aggregate.

In the 1990s there have been significant developments in the area of global bond indices. The leaders being the JP Morgan Global Government Bond Index, and a similar series produced by Salomon Brothers.

Because of the difficulty in separating income and capital these are constructed as roll-up indices and provide the framework for a rapidly growing industry of global bond management. Recently this has extended into higher risk fringe markets, with Italy showing the best dollar returns last year among developed economies, but being outpaced by the 34 per cent return on the J.P. Morgan Emerging Markets Bond Index.

It is hard to imagine that markets existed before there were indices. The nightmare for the future, perhaps, is that if the index-tracker has their way there will be indices but no markets.

INFORMATION • by Paul Taylor

Systems to tidy up the clutter

Data suppliers have built their reputations in particular market segments

Global portfolio managers are increasingly reliant on systems that enable them to find, manage and sift through the torrents of electronic information which cross their desks.

They can choose between a handful of big information providers - such as Reuters, the world's leading financial information vendor, Dow Jones, Telerate and Bloomberg - or dozens of market specialists offering niche services.

The market for financial data is expected to grow from \$6.5bn last year to \$8.5bn by the end of the decade. But competition is fierce and some of the established companies are struggling to maintain growth.

Financial information vendors have tended to build their reputations on expertise in particular market segments. Reuters has dominated the market for foreign exchange and equity prices. Telerate terminals have been essential for those tracking US government bonds and Bloomberg has provided exhaustive analysis of fixed-income securities.

More recently specialists

such as First Call Research, Direct part of Thomson Financial Services, have started to carve out other niches. Research Direct provides a full text electronic equity research service based on material supplied by more than 100 brokerage firms, of which 20 are based in Europe. The service, which is also available on the Internet, allows clients to obtain the original full text of research reports, including charts and graphs in colour.

This proliferation of service suppliers, many of whom insisted on using their own proprietary terminals, created a battle for space on the desk top. Reuters was the first financial information supplier to address the issue of desktop clutter. It started allowing other companies to display their data on its terminals in 1988.

Since then so-called "open systems" - mostly based on data feeds to standard personal computers running Microsoft Windows - have become the norm. This has enabled many fund managers to replace multiple proprietary terminals with a single PC capable of displaying data from a number of sources, including a new group of suppliers whose services are built around the Internet.

One result of the growth of

networking and intranets - internal company networks based on Internet technology standards - is that competition between vendors has started to shift from the desktop to the servers - the computers which sit at the heart of networks and distribute data to desktop PCs.

Their marketing, once directed at individuals, is moving towards corporate decision makers.

Content, particularly exclusive content, has become increasingly critical in this new battleground. Telerate insists that customers buy its market data if they want access to the news service from its sister company Dow Jones. Bloomberg promotes its database of 2m bonds and other fixed-income securities, more than double its nearest competitor.

Meanwhile, the other big vendors are following Bloomberg's example in constructing historical databases which allow fund managers to analyse past performance. The growing demand for consolidated historical data is reflected in Primark's decision to launch the Topic Analyst service in February, after its acquisition of UK-based ICV in October.

In addition to Topics' existing real-time price information, the new module provides prices and accounts his-

tory on UK listed companies, unit trusts and investment trusts, with detailed historical data covering UK and international indices, commodities and fundamental economic indicators.

Mr David Taylor, managing director of Datastream and ICV said: "We are confident that the combination of Topics with the quality Datastream data, including nearly 30 years' history and extensive fundamental data, represents an attractive proposition for equity professionals looking for immediate access to historic performance and fundamentals to support investment decisions."

Primark, which is snapping at the heels of the traditional financial data vendors, is trying to add value and create exclusive content by compiling comparative international corporate data. The group employs 160 staff in Ireland and India to restate company reports according to international accounting standards, so that fund managers can make valid cross-border comparisons.

As investment banks and fund managers become more global in their approach, the ability to compare different markets on the same screen becomes increasingly valuable. Another way for data vendors to command a premium price for their services

is to bring together information from different markets on the same screen - for example, by displaying bond and foreign exchange markets side by side and allowing on-screen calculations involving both sets of figures.

Such on-screen consolidation moves are matched by growing signs of consolidation among some of the service suppliers themselves. Aside from the ICV acquisition, Primark has acquired two other niche companies in the past six months. Similarly Welsh Carson Anderson & Stowe, a New York investment firm, is building a full-service vendor around Bridge Information Systems by acquiring services such as Knight Rider Financial.

Stronger competition from the established vendors of financial data, coupled with the emergence of new providers satisfying particular customer demands, should ensure that the market for these services remains dynamic.

Coupled with the growing impact of the Internet as a low-cost delivery channel for information, these factors are likely to ensure that the purchasers and users of real-time and historical market data will emerge as the main beneficiaries of the current changes in the market for the supply of financial information.

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4 GLOBAL FUND MANAGEMENT

OFFSHORE • by William Essex

Greater freedom to 'get on with it'

One offshore regulator described his job as 'ring-fencing the playground'.

When fund managers go offshore, they find themselves operating in a very different regulatory environment.

One offshore regulator described his job as 'ring-fencing the playground. You only allow in the best people, but then you let them get on with it'.

Freedom to get on with it is the first thing that attracts fund managers to offshore centres. Offshore retail and institutional funds have greater flexibility than onshore collective investments. They can 'gear' themselves by borrowing to invest, they can invest in a wider range of instruments, and – a particular advantage frequently cited – they can go more completely liquid in a falling market.

Offshore funds are at once adventurous and defensive. For some offshore fund managers, the

main restriction is what is allowed in the 'onshore' markets in which their funds will be marketed.

Another reason for going offshore is the ability to attract international business. Mr Martin Dryden, managing director of Gartmore Fund Managers International and chairman of the Jersey Fund Managers Association, says: 'If you have an international company with employees who are mobile throughout the world, they are going to want their pension and investment arrangements in a neutral territory, where moving from one country to another is not going to have a significant effect on their tax position.'

He compares the UK's 'extremely complicated tax rules' with the 'fiscal transparency' of offshore centres.

With such freedom and flexibility, the question that arises concerns the quality of the ring-fencing. Freedom – in the sense of less-than-vigilant supervision – has not gained itself a good press recently. Various financial scandals last year had the failure of

controls in common, albeit at corporate rather than official level.

The offshore world also has its scandals, of which the most enduring in the public consciousness are the Barlow Clowes affair, which afflicted Gibraltar, and BCCI, which involved Luxembourg and London. Further afield, several Caribbean centres were implicated in money-laundering scandals in the eighties.

Offshore regulators are quick to point out that all their scandals are much further in the past than the onshore scandals of last year, and that the offshore world has changed since they occurred.

Mr Martin Harrison, marketing director at Global Asset Management, agrees. 'What is said,' he says, 'is that the term offshore has come to suggest not quite as fresh as one likes one's fish. If you look at the record of the companies selling offshore funds, you could argue that there has been less scandal offshore than onshore. Certainly, there has been none offshore in the unit-trust industry.'

GAM's offshore funds are regis-

tered in the British Virgin Islands – and its UKETS in Dublin.

'Some people seem to think of the more exotic centres as not respectable, but I certainly don't think that's justified,' says Mr Harrison. 'Of course, you can find some centres that are less well regulated than others, but I think the emphasis should be on the companies offering the products rather than the centres themselves.'

There is certainly an argument that respectability is a selling point for an offshore centre, and therefore something to nurture. No company will wish to associate itself with a centre where its reputation might be tarnished by association. Another point frequently made by offshore regulators is that, as one put it, 'when a problem occurs, we're so small that we don't have the manpower to set up a committee. We just have to solve it.'

Offshore centres are small enough to exclude companies, and they have the regulatory advantage that they are small enough for efficient regulation to be nec-

essary for their survival.

Such dependence on offshore finance is taken to an extreme in the Caribbean, where the British dependent territories were re-established as offshore centres, in the post-scandal late 80s, by the UK's Overseas Development Agency.

The agency took the view that funding the development of respectable offshore finance would be the most effective form of government aid. Regulation is now provided by the Foreign Office, 'although we probably wouldn't have without the Treasury,' says Mr Neil Johnson of the Foreign Office.

'Territories like the Cayman Islands that can afford to do their own recruitment have the option of doing so,' he says.

What is not respectable about many offshore centres is their past. 'Questions of respectability,' says Martin Dryden, 'are an overhang from the days when people did go offshore to avoid tax, but the focus of that going on nowadays is much more about tax efficiency and avoiding

complications where they are not necessary.'

Offshore centres also offer tax incentives to arriving companies, and a light burden of corporate and individual tax as well as fiscal transparency. These advantages, however, are not stressed – too much talk about tax brings to mind the old and unwanted label, tax haven. Warning to his theme that offshore centres are at least as respectable as onshore centres, Mr Harrison turns the question on its head. 'The UK is regarded as a very respectable location. But it has had regulations – and still has some – which are thoroughly old-fashioned.'

'Now the regulations have been modernised, and we can launch open-ended investment companies. We can offer single pricing, different currency classes, different charging structures. But fund managers have been able to do that in Dublin for years.'

'Many fund management companies have set up offshore just to get a more modern rulebook. And there's absolutely no reason why they should ever come back.'

PERFORMANCE MEASUREMENT • by William Lewis

End is in sight for prolonged disputes

All sides are now being pushed to standardise performance measurement

The long-running disputes between fund managers in the US, UK and Europe that have dogged the performance measurement industry for years could soon end.

Several years ago concerns centred on the use, relevance and accuracy of the various performance statistics made available to trustees, fund managers, consultants and investors.

Performance measures received a bad name, partly because of claims by some fund management firms that they had outperformed some index over some period. Scams included putting forward so-called 'typical' portfolios as representative of

clients' actual experiences when in reality they were carefully selected.

Inquiries were set up on both sides of the Atlantic and in 1993 the Association for Investment Management and Research (AIMR), a US body, published its performance presentation standards. This move followed closely on the introduction of a voluntary pension fund investment performance measurement code in the UK, backed by the National Association of Pension Funds, the Association of British Insurers and others.

The NAFF's guidelines called for fund managers to produce independent verification of their track records. In the UK, pension funds turn to the two independent performance measurers – CAPS and WM Company – to judge the records of their fund managers. Other organisations, particularly global

custodians such as Chase Manhattan Bank, are trying to break into the market in the UK and Europe.

In the US, however, investment managers report their own performance claims and have them audited. AIMR's code sets out detailed standards to ensure the accuracy of these figures but some UK pension funds have been concerned that the acceptance of US practices might dilute the UK industry's commitment to independent valuations, and the NAFF has been cautious about change.

Other fund managers see the lack of mutual recognition between the US and UK as one of the few remaining barriers to a free transatlantic market in investment management. The rapid expansion of global fund management appears to be pushing all sides to agree to standardise performance measurement.

Mutual recognition would allow UK and US investment managers to market their products in each other's country without adhering to two sets of guidelines. In February last year the NAFF issued an updated code for fund managers which reaffirmed the warning to them not to flatter their performance by picking and choosing the period over which it was measured. It also extended the rules to cover a broader swathe of the fund management industry.

At the same time the NAFF signalled its readiness to recognise US standards on



John Rogers (left) optimistic about reaching reciprocity, Charles Payne (centre): 'we want to be 100 per cent audited and transparent', John Clump (right): targets set by pension funds are in many cases unrealistic

the measurement of performance of investments. It said it would ask for UK certifications to be accepted in the US, but pledged not to give up the principle of independent verification of performance figures.

Talks between the NAFF's pension fund investment performance code monitoring group and AIMR now appear to be close to conclusion. An agreement on reciprocity could be signed later this year.

'We are optimistic that we can reach a reciprocity of standards,' says Mr John Rogers of the NAFF.

The developments have been welcomed by US investment managers for which compliance with special UK practices has imposed additional costs. UK fund man-

agement companies which tap the US for investors also say that they stand to benefit. 'It will help UK managers in their hunt for US business,' Mr Rogers says.

With a US-UK agreement looking increasingly likely, some are trying to move the focus on to developing a global standard. The European Analysts' Federation (EAF) set up a permanent commission on performance measurement with high hopes of developing a set of global standards by the end of 1996. It has been in talks with AIMR for some time and last month the NAFF joined the talks formally for the first time.

Ahead of the talks concluding, at least one UK fund management group is moving ahead with plans to

achieve AIMR verification. Mr Charles Payne, head of performance measurement at Gartmore, the fund management arm of National Westminster Bank, said that it was hoping to become the first major UK investment house to be AIMR verified.

'Our house view is that we see great benefits in both approaches,' Mr Payne says. Gartmore is attempting to achieve level two verification, the highest AIMR level. 'We as a house want to be 100 per cent audited and transparent,' he says. 'Everyone will be doing it in five years time.'

With the traditional disputes about performance seemingly coming to a close, industry experts are warning of a potentially more serious problem.

Mr John Clump, chief executive of CAPS, says that the targets being set for fund managers by pension fund trustees are in many cases unrealistic.

The targets usually require managers to meet or exceed the industry median average performance, as measured by CAPS or WM, but Mr Clump warns that a majority of trustees could be disappointed in the years ahead.

'It is not so much the benchmarks themselves, but the degree of outperformance against the benchmarks that trustees seem to be putting in place,' Mr Clump says. 'There appears to be an inbuilt ratchet towards ensuring that trustees' expectations will not be met,' he says.

INVESTMENT CONSULTANTS • by William Lewis

Fantasy of 2002 may soon come true

Investment consultants will soon have to put in place global analysis facilities

Picture this: it is 2002 and Baken & Woodstock, one of five global firms of investment consultants, wins the contract to advise Shelled, a global oil and gas company, on investment strategy for the 100 state pension schemes it sponsors around the world.

Mr Neil O'Hanlon, senior consultant at Baken & Woodstock, thinks back five years when another multinational company gave him a similar brief. He recommended that the company take on different fund managers in each region because he was not able to find one fund management group with strength in every main market.

The company commissioned two other investment consultants to advise on its pension funds in Mexico and South Africa because it was not convinced by Baken & Woodstock's pitch about being a truly global consultancy.

Five years on however, and things have changed considerably. The fund management industry has become truly global, dominated by five fund management groups which have investment operations in all the main markets. Baken & Woodstock has grown through alliances and merg-

ers to become the biggest investment consultancy in the world and Shelled is happy to have Baken & Woodstock as its only adviser.

Each of the three fund management groups short-listed for the beauty parade can offer Shelled an investment strategy, style and process which is consistent around the world, and each is financially strong enough to weather any regulatory scandals.

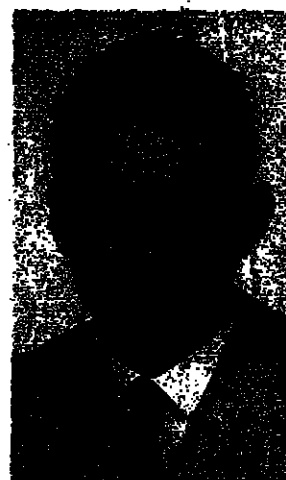
The winner is Danker Bank, which just two years before took over the last remaining independent UK fund management group, Marmalade Asset Management.

Shelled is particularly impressed by Danker's information technology, which will give its pension fund trustees around the world instant computer access to information about how their assets are being invested.

In the real world many consultants, whose job it is to analyse and recommend which fund management practices and research in its offices around the world, are being replaced.

They believe that the trend of companies and fund management groups becoming global organisations will have to be matched by similar developments in investment consultancy.

In particular, consultants say that the recent spate of takeovers, involving fund management groups have created global organisations,



Nigel O'Sullivan: 'we're going to see more global mandates'



Roger Urwin: 'a number of our clients are globalising'

requiring them to put in place global analysis and research facilities.

Only a few firms can claim to have made a start.

Mr Roger Urwin of Watson Wyatt says that efforts have already been made at the investment consultancy to standardise management practices and research in its offices around the world.

'We are trying to use the same sort of approaches and techniques to select managers in different markets,' he says.

Watson Wyatt is a strategic alliance of two firms, Wyatt, the US based consultancy, and R. Watson, a UK partnership, both of which have adopted the name Watson Wyatt.

Mr Urwin says: 'A number of our clients are globalising

Klein Hameveld, the Dutch investment consulting firm, and is taking on an increasing amount of cross-market work for multinational companies.

Another investment consultancy with global aspirations is Bacon & Woodrow, which last year announced that it had formed an alliance with Callan Associates, the highest actuarial consultancy in the US.

The two firms advise clients with more than \$500m (£340m) under management. Under their agreement each firm has access to the other's databases and local market knowledge. Bacon & Woodrow is also part of Woodrow Millman, an international network of consultancies covering 26 countries.

Mr Nigel O'Sullivan, head of Bacon & Woodrow's international investment consultancy, says that the increasing trend for pension schemes, particularly in the US, to invest in non-domestic assets is leading to demands for advice on manager selection in foreign markets as well as asset allocation between various markets.

'Companies need to have a global control, someone identifying the different liabilities in each country and making sure the investment strategies are in line with the corporate statements,' he says.

The possibility of global pension fund pooling vehicles – through which companies are able to pool

and invest, pension fund assets from different parts of the world – are attracting 'great interest' he says.

Mr O'Sullivan concedes, however, that consultants are still some way from being able routinely to recommend fund management groups for large global mandates.

Instead, consultants focus on recommending a preferred list of fund managers in each market. With the emergence of giant fund management groups, however, 'we are going to see an increasing number of global mandates,' he says.

Nevertheless, the strides consultants such as Watson Wyatt, Bacon & Woodrow and William M. Mercer have already made towards becoming global organisations appear to be already paying off.

Global Money Management, an industry newsletter, recently declared Watson Wyatt to have acted as advisers on the greatest number of publicly-known international mandates in 1996. It is the fifth consecutive time that it has come top of the GMM table. William M. Mercer came second and Bacon & Woodrow fifth.

GMM reported that Watson Wyatt advised on the award of 27 mandates worth \$22.9bn, compared with 28 mandates worth \$2.6bn in 1996. Mercer advised on 20 mandates worth \$2bn, compared with Bacon & Woodrow's four mandates worth \$1.6bn.



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CONSOLIDATED FIGURES

as of December 31, 1996
(Amounts in millions)

Shareholders' Equity and Minority Interests.....	Ptas. 313,081 (US \$ 2,385)
Customer Funds.....	Ptas. 3,622,040 (US \$ 27,591)
Total Assets Managed.....	Ptas. 4,538,232 (US \$ 34,570)
Loans and Discounts.....	Ptas. 2,221,408 (US \$ 16,922)
Net Income for the year.....	Ptas. 65,372 (US \$ 498)
Net Return on Average Equity (ROE).....	20.76%
Net Return on Average Total Assets (ROA).....	1.91%
Number of employees.....	12,139
Number of branches.....	1,881

Exchange rate at December 31, 1996: US \$ 1 = 131.275 ptas.

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RISK ASSESSMENT • by Katy Massey

Moves to pin down uncertainty

Fund managers are keen to measure the elements of risk in investments

The question of disclosing the inherent risk in investment portfolios has become more controversial.

Mr Philip Warland, director general of the Association of Unit Traders and Investment Funds (Autif), recently brought the issue to the attention of the UK investing public by discussing the possibility of risk disclosure in marketing material.

Autif is still considering whether to act, but the industry's response to Warland's comments has revealed the contentious nature of the issue among investment managers.

The fund management industry has absorbed a tremendous amount of research since the 1970s into how risk in the financial markets is best managed.

Standard risk measures for banks' trading environments have been adopted and applied in Bank for International Settlement rules and

Market	Index	Historic volatility (% p.a.)	Risk rating
Gold mines	MSCI Gold Mines	40	5
Hong Kong	MSCI Hong Kong	37	5
Pacific ex-Japan	FT/S&P World Pacific ex-Japan	34	4
Emerging markets	IFC Composite	30	4
US smaller companies	Nasdaq OTC	24	3
Japan	MSCI Japan	23	3
UK smaller companies	Hoare Govett smaller companies	23	3
European smaller companies	European Selected Opportunities	22	3
US	MSCI USA	20	3
UK	FTSE All-Share	19	2
Europe ex-UK	MSCI Europe ex-UK	18	2
World equities	MSCI World	18	2
World government bonds	Salomon weighted world bond	10	1
UK government bonds	Salomon UK government	10	1

European Community rules through the capital adequacy directive. Both these regimes regulate how much risk banks take. The discipline of risk management is a permanent feature of the trading environment and this has increased its influence in the fund management industry.

And it is a discipline. Mr Gary Smith, head of Gartmore Investment Management's investment risk consultancy, emphasises the academic basis of his work. Risk control for all managers concentrates on quantifying the degree of uncertainty in

investment decisions. Mr Smith aims to create a regime among Gartmore's managers which "allows enough flexibility without having too much risk".

The appetite for information about the amount of risk in investment products has been driven by mathematical research. "Fund managers, consultants and clients are much more quantitatively oriented. Five or six years ago a typical question would be: 'What are your returns on your European portfolio?' Now they will ask about the volatility of returns, asset allocation decisions - and want to know how the portfolio has behaved when these have been right, and when they have been wrong," says Mr Smith.

The result of research and client-driven demands to understand how an investment manager is earning his returns is that there are a plethora of risk measurements.

Standard deviation, which most investors have heard of, is perhaps the most commonly used measure of volatility. It is important because the variance in the value of assets, their volatility, is

how financial markets express uncertainty. Uncertainty is the definition of risk.

Standard deviation expresses the amount by which investment returns will deviate from their average. The figure is applicable for 66 per cent of the time. For instance, if between 1978 and 1991 the annual volatility of world bond markets was 10 per cent, it means an investor would expect the returns from the world bond markets to vary no more than plus or minus 10 per cent from their long-term average performance two out of three years.

The problems with this method are obvious. It is purely historical and assumes that investments will continue to behave as they have done in the past. But it has the strength of being widely used and simple to understand.

Gartmore rates the amount of risk in its funds according to the standard deviation of the markets they invest in.

A more sophisticated risk measure that is widely used by fund managers, is tracking error. This brings the principles of the most popular

technique to manage trading risk, value at risk (VAR), to bear on investment portfolios. Using mathematical models it produces, like VAR, a single figure to express the relationship of a portfolio's performance to an index of the market.

Tracking error uses a snapshot of a portfolio's current investments and so, unlike standard deviation, need not be purely historical. It also expresses the effect of a manager's style on performance as well as the amount of risk that he or she is taking relative to the rest of the market.

Tracking error can illustrate the relationship between the different characteristics of a portfolio and the uncertainty of its returns.

An index fund would have a tracking error of 0.5 per cent. The figure is this low because all the fund is doing is replicating market returns. A growth fund, investing in low-volatility stocks to produce steady returns, might have a tracking index of 3 per cent. A smaller companies fund, where a more aggressive management style is used with a high degree of discre-



Mr Tull Guldinmann: success may blind investors to risk

is an originator of RiskMetrics, the VAR-driven trading risk management system, and executive vice-president of Infinity Financial Technology, a risk management software company.

He points out that successful investors can suffer if they fail to recognise the amount of risk in their portfolios managed by third parties. "Good returns in the past may push fund managers to take bigger risks in the future," he says.

However, advanced risk management calculations are most likely to be applied by investment managers themselves, institutional investors and their advisers. Private investors are unlikely to have the mathematical skill and computing power. This means there is still no easy way for private investors to compare the risk of different companies' products. Although many managers have, like Gartmore, a proprietary risk-rating system, the language and techniques used are specific to individual institutions. Only a voluntary or regulatory code to standardise risk disclosure in marketing material will overcome this.

Investors must wait to see if Autif will grasp the nettle. *Ray Massey is editor of Clearing and Settlement Magazine.*

BACK OFFICE • by William Lewis

Still busy with their own housekeeping

The industry has been slow to divest itself of its peripheral activities

Fund managers are rarely short of views and one that they have stuck to fairly rigidly in recent years is the belief that companies should focus on what they are good at and either sell off - or more often buy in - the rest.

In a range of industries, such as car and food manufacturing, it is commonplace for companies to focus on core functions and buy in other services from specialist suppliers. But until recently, as one UK company chairman puts it, in the fund management industry it has been a case of "do what I say, not what I do".

A fund manager's core function is meant to be analysing portfolios and selecting stocks, but consultants say that a majority of asset management groups in the UK and other European markets still do most of their own back office and other administrative work.

There has been a shift by several fund management groups over the past two years to contract out parts of their administration, leaving their fund managers to focus on investment decisions and portfolio management.

A series of outsourcing deals hit the headlines in the UK last year, most involving WM, the Edinburgh-based investment management information and administration specialist.

At the end of last year WM announced that it had been appointed by three fund management operations to manage parts of their investment portfolios. Earlier in the year Scottish Widows, the life assurance company, said it had agreed to contract out the administration of its £22bn portfolio to WM. Prudential Portfolio Managers announced that as part of outsourcing the custody of its £45bn portfolio to Midland Bank and Mellon Trust, Premier Administration, a subsidiary of Mellon Trust, would be responsible for the pricing of PPM's £3.1bn of unit trusts. Eventually it will also be responsible for the pricing of PPM's £2bn-worth of unit linked life and pension products.

These deals have made industry specialists hopeful that fund managers will soon be as willing to outsource their back office work as they are to contract out global custody. But compared with the fund management industry in the US, the UK and Europe are greatly underdeveloped.

One of the main reasons for the conservative approach of fund managers to outsourcing is concern about regulatory difficulties. Fund managers, particularly in the UK, say that it is so important for back office work not to go wrong that they insist on it being done in house.

The concerns of UK fund

managers were heightened last year by the administrative chaos at Fidelity Brokerage Services, which prompted the Securities and Futures Authority, the UK stockbroking regulator, to intervene.

The SFA plans to discipline the low-charge stockbroker, probably with a fine, for failing to raise its customer service to an adequate standard. FBS ran into difficulties in April last year when it introduced a new settlement and record-keeping system. Last October the broker closed to new private client business at the request of the SFA.

Fidelity International, which controls the non-US interests of FMR Corp, the US Fidelity group company, stresses that the broking business is owned by FMR, but it is clearly an embarrassing setback for the Fidelity group of companies.

It is particularly embarrassing in light of Fidelity's plans to market its multi-currency shareholder record keeping system. Fidelity launched its Global Fund Administration System last year to provide information to managers and clients in various languages and currencies. It wants to sell this for other companies to use.

A recent survey of 203 UK pension schemes by Hartshead Solway, the UK's leading independent specialist third-party pension scheme administrator, found that about one-third had never considered outsourcing their scheme administration. While most schemes with outsourced services said they were "broadly happy", one-fifth said that standards had not reached the expected levels.

The survey also found that compared with four years ago, 21 per cent more firms are indicating that they might consider outsourcing their pensions administration. But "it is clear a hard core of around half of the in-house administered schemes sampled take the view that outsourcing is not likely to be an option they will ever take up," it says.

Hartshead says that the costs of running a third-party administered scheme are on average about 22 per cent less than an in-house administered scheme. In the past year third-party administration costs for larger schemes have increased by between 2 per cent and 4 per cent. The range for in-house administered schemes was 8 per cent to 10 per cent.

But the economics of contracting out are not clear. Margins in administration are generally thought to be low. Henderson, the UK fund management group which has a specialist fund administration arm, said that in the year to March 1996 management fees as a percentage of average funds under administration were 0.21 per cent. This compares with average management fees of 0.28 per cent for UK institutional funds under management and 0.64 per cent for retail investment business.

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2 PHARMACEUTICALS

BRITAIN • by Daniel Green

In remarkably good health

It remains one of Europe's most important centres for research and development

Considering that the UK has lost half its large pharmaceutical companies in the past three years to mergers and takeovers, the industry is, in remarkably good health.

It remains one of Europe's most important centres for drug research and development both for home-grown businesses and overseas investment. In addition, it has Europe's biggest and most successful biotechnology sector.

There are many factors behind this success but few are permanent, or unique to the UK.

It is almost 18 months since Fisons was taken over by Rhône-Poulenc Borel, the US drugs company controlled by Rhône-Poulenc of France.

That was the last in a series of takeovers that also saw the Boots drugs business swallowed by Germany's BASF and Wellcome taken over by Glaxo for more than \$9bn (\$14.3bn).

These takeovers were accompanied by large-scale job losses - including 7,000 from Glaxo Wellcome - and site closures such as the Wellcome research centre at Beckenham in Kent.

Pharmaceuticals industry employment in the UK fell from a record 81,000 in 1993 to 75,000 in 1994, according to the Association of the British Pharmaceutical Industry, and is likely to have fallen further since.

But at the same time as the cuts, some companies grew. Sweden's Astra, one of the fastest growing of the world's top 20 drugs companies, took over Fisons research centre in Loughborough in March 1995. Pharmacia & Upjohn, the US-Swedish merger, put its headquarters in the UK later the same year.

More recently, SmithKline Beecham has chosen the south-east of England as the

bridgehead into Europe for its huge north American clinical laboratories business. It intends its site at Heston, near Heathrow Airport, to offer non-urgent laboratory testing for much of north west Europe. It already has its first contract with a hospital and started its marketing effort this month.

Perhaps most important, is the rapid growth of biotechnology companies in the UK. In employment terms they are still small, with less than 11,000 employed by 221 companies, according to a report published last month by consultant Arthur Andersen.

The potential is apparent from the stock market valuations of the companies.

The biggest company, British Biotech, has market capitalisation of \$2.5bn, comparable with that of Fisons in its last years of independence. British Biotech employs only about 400 people. But it will take only a handful of successes from the UK biotechnology sector to recreate the breadth of the early 1990s.

The apparent ability of the UK to sustain its drugs industry and even regenerate it at a time of consolidation around the world has many causes.

Some benefits the UK has in common with other countries. There is a strong science base which in the past has received funding from government and research charities.

However, the erosion of state support for scientific research has been enough to prompt drugs industry calls



British Biotech's biotechnological suite. The company, which employs about 400 people, has market capitalisation of £1.8bn

for a reversal of policy.

An industry council identified "severe problems arising from the current erosion of the science base in terms of infrastructure and equipment, and the lack of practical skills of many of the new science graduates".

The UK drug pricing system, the pharmaceutical pricing regulatory scheme (PPRS), has also been credited with encouraging a

pharmaceuticals sector.

Under PPRS, which was set up in the 1980s, companies are free to set prices provided they make a return on capital invested which is below a ceiling set by government. This is considerably freer than the rules in most of the rest of Europe, where drug prices themselves are set by government.

Some companies, notably Merck of the US, are opposed to the PPRS. It is opposed to any controls of a free market.

It and other companies want a free market across Europe, not least to eliminate the price differentials between countries that have fostered "parallel importers", which buy medicines in countries where set prices are low and - using the European single market's open borders - take the medicines to high price countries for re-sale.

Last month the terms of PPRS were renewed for another 18 months in an interim review of the scheme. Merck senior executives privately concede that they have little chance of reforming PPRS in the medium term.

The very stability of the PPRS has been a benefit to the industry in the UK, according to Mr Keith Krzywicki, president of Pharmacia & Upjohn UK.

"It means you can look 10 years ahead with reasonable confidence, and that is the length of time it can take to research and develop a new drug."

According to Mr Stephen Kon, pharmaceuticals industry lawyer at the law firm SJ Berwin, the UK has advantages for the notoriously litigious pharmaceuticals industry.

"UK courts tend to refer matters to the European level much faster than in many other countries," he says. "And that means that problems [relating to Europe-wide issues] are dealt with more quickly."

But Mr Kon feels that the presence in London of the European Medicines Evaluation Agency (EMEA) has made little difference yet to the UK's attractiveness to drugs companies.

"It's like those US companies that put their offices in Brussels, in the belief that Brussels would become the Washington of Europe," he says. "But Europe is not federal like the US."

Certainly, the evidence so far is that only a handful of companies have set up small regulatory offices in the UK, although Pharmacia & Upjohn cited the EMEA's presence as a contributory factor to its decision to put its headquarters near London.

Far more important, he says, is the fondness with which successive UK governments have looked on the drugs industry as a source of employment and exports.

The UK is unusual in having the health department as the industry's sponsor and its biggest customer by far.

That has not stopped governments from occasionally imposing modest price cuts on drugs. And the UK has one of Europe's highest rates

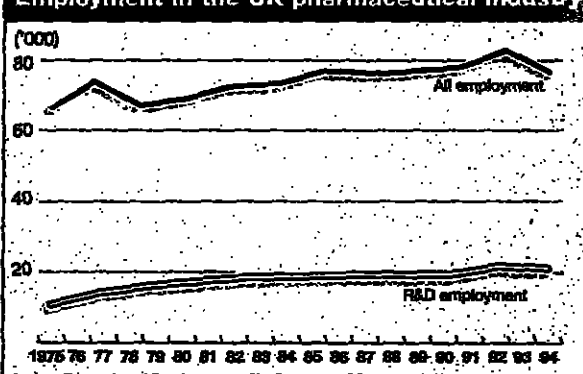
of generic prescribing - in which pharmacies dispense the unbranded version of a patent-expired drug rather than staying with the originator's brand.

But such measures are a long way from the windfall tax the French government imposed on the drugs industry last year and government price controls in Italy which have brought repeated threats by Italian companies to relocate out of the country.

In the UK the drugs industry is largely happy with the business environment.

The main danger it sees is that the flow of science graduates may be damaged by inadequate state spending on higher education.

Employment in the UK pharmaceutical industry



Source: Research and Development in UK Business (R&D)

THE US • by Tracy Corrigan in New York

Investors take medicine

Drugs companies will boost earnings by lifting sales volume, not their prices

US pharmaceutical companies are back in favour with investors, and analysts are singing their praises. Amid concerns that US corporate earnings growth is about to slow, many US pharmaceutical companies are expected to produce growth of more than 10 per cent.

Drugs companies will achieve this not by forcing through big price rises - the politically unpopular and arguably unsustainable approach that has been used in the past - but by generating strong sales volume growth. At the same time, they are maintaining or expanding heavy investment in research and development.

This is a far cry from circumstances just a few years ago. At the beginning of the decade many considered the outlook for pharmaceutical companies in the US bleak. "Wall Street was almost hysterical in the early 1990s about the impact of government health reform and managed care," says Mr Alex Zismon, pharmaceutical analyst at Hambrecht & Quist. In the event, the radical healthcare reform envisioned by the first Clinton administration did not really get off the ground.

Managed care - the bulk-buying of healthcare through insurance companies, shifting power away from doctors and patients and into the hands of insurers - did take off. Many Americans, often through company schemes paid for by their employers, now belong to so-called health maintenance organisations, which frequently limit patients' choice of doctors as well as the range of treatments they can receive.

But even then, "managed care hasn't turned out to be the monolithic industry" that had been feared, says Mr Zismon. Pharmaceutical companies were concerned that the increased clout of managed care companies, with their buying power, would allow them to force massive discounting of drug prices.

While HMOs have won discounts, these have generally been fairly modest. According to surveys drug prices are rising more or less in line with inflation, at 3 per

cent to 4 per cent, compared with 6 per cent to 7 per cent at the beginning of the decade.

Drugs companies have been able to compensate for weaker price inflation with increased sales volume. HMOs have been willing to buy more drugs because they prefer patients to get drugs rather than expensive stays in hospital and even more expensive surgery. Drugs companies have been successful in developing drugs which can avoid the need for later surgery - which are particularly appealing to HMOs.

The fastest growing category last year was cholesterol-lowering drugs, according to Lehman Brothers research. These can prevent the expensive heart surgery facing patients who are not treated early. Lipitor, a new cholesterol-reducing drug to be marketed by Pfizer and Warner-Lambert this year, could have sales of more than \$400m in the US alone, analysts say.

More and more studies are starting to show that there is nothing as cost effective as a good drug," Mr Zismon said. Only 7 per cent of healthcare spending in the US was on drugs, compared with 13 per cent in Europe, he added.

Mr Mario Corso, research analyst at institutional brokerage Rodman and Renshaw, agrees that there has been "an improvement in the way that pharmaceuticals and managed care companies work together. Managed care companies are

looking more and more at the longer-term costs of health care and are more willing to pay the price of more expensive, newer therapies" that will save money in the long run.

However, the rapid pace of new drug approvals by the US Food and Drug Administration is unlikely to be repeated this year. Last year 58 new compounds were approved, according to Rodman & Renshaw, compared with an average of 25 to 30. Mr Corso believes that the number of drugs approved this year will be back in line with the average, as "a good part" of last year's approvals "was the backlog" of drugs waiting for approval.

The FDA's approval process is "getting quicker for some drugs like cancer and AIDS", according to Mr Zismon, but not for all drugs.

Still, companies have been successful at creating more powerful drugs within an existing class or better treatments which will replace earlier drugs. Among this year's big product launches are Trovan, a quinolone antibiotic developed by Pfizer which could be launched by the end of the year, and Renin, a diabetes drug from Warner-Lambert.

There has also been a spate of "lifestyle" drugs, such as Propecia from Warner-Lambert for male pattern baldness. Redux, an anti-obesity drug from American Home Products, last year generated \$132m in sales, according to Argus Research.

But competition between

companies is mounting. Lipitor, the new cholesterol-lowering drug from Warner-Lambert and Pfizer, will have to compete with existing products, Zocor from Bristol-Myers Squibb.

Still, "the rapid pace of cholesterol drug prescription growth is likely to be sustained for much of the rest of the decade", according to Mr Jerome Brimeyer, Lehman Brothers' pharmaceuticals analyst in Doctor's Orders, a recent report.

The result of increasing head-to-head competition on drugs is more spending on more aggressive advertising. US pharmaceutical companies run television and press advertisements touting the superiority of their prescription drugs over those of their rivals. This is a new phenomenon - although the practice has long been used for over-the-counter drugs.

According to Lehman Brothers spending on direct-to-consumer advertising for prescription drugs has doubled in the past two years.

Spending on research is also increasing. Pfizer is increasing its R&D spending by 30 per cent to \$3m this year. Mr William Steere, the chairman and chief executive officer, said: "As a company, we are entering an era of unprecedented new-product opportunities."

As well as having speeded up its own research processes, drugs companies are entering more joint ventures and licensing agreements with mainly US-based biotechnology companies.



In Perfect Balance

According to the ancient Chinese philosophy of yin and yang, the universe is composed of opposing but interdependent forces. Interestingly, this philosophy resembles the concept of homeostasis, the natural balance that occurs within living organisms, including the harmony between antagonists and agonists that regulate vital functions. Thus, an important factor in the search for new medicines is developing compounds that work together with the body's own restorative and regenerative abilities.

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FINANCIAL TIMES SURVEY

Thursday April 24 1997

PHARMACEUTICALS

Despite optimism over strong earnings growth in 1997, chief executives refuse to take the upbeat mood for granted. More bids and deals might be just around the corner, writes Daniel Green

Feelgood factor is back but industry stays wary

In 1996 the world's pharmaceutical industry enjoyed one of its most profitable recent years. Indeed, the industry has entered a period of calm - there has not been a hostile bid in the sector since 1995 and no large mergers for a year.

Companies are making money the old fashioned way by selling plenty of goods at high profit margins. Most US and European pharmaceutical groups recorded double-digit earnings growth in 1996, compared with an average for US companies of about 8 per cent.

Chief executives, such as Mr Richard Jay Kogan at Schering-Plough of the US, believe 1997 will be another year of good earnings growth, with the percentage increase for earnings per share "around the low to mid teens".

Drug companies offer two explanations for this strong performance which has come in spite of continued efforts to control healthcare spending by governments and other healthcare buyers, such as US health maintenance organisations (HMOs). First, the use of more effective drugs can itself save money by allowing patients to leave expensive hospital beds sooner.

Cutting costs elsewhere in the health system may be a better way of saving money, therefore, particularly as drugs account for only between 10 per cent and 20 per cent of national healthcare bills.

An example of this is the reduction in demand for beds in Aids clinics, following the introduction of the

latest drugs. While the treatments can cost more than \$10,000 a year, the cost of a bed can be \$1,000 a day.

Second, HMOs are finding it harder to buy drugs at discount prices.

HMOs have sought to cut costs by limiting the number of drugs in each medical area their doctors can prescribe and then negotiating discounts with the suppliers. But in the past year they have come under attack from doctors and patients worried that their choice of treatments was being curtailed.

"You look at the 1990s [when HMOs were a rarity] and this industry was raising prices 8 or 9 per cent a year," says Mr Hank McKinnell, president at Pfizer of the US. "We did no [price] discounting until about four years ago and price rises went down to zero."

Last year, however, was different. While price rises were static - officially - despite a rise in sales, revenues actually rose, partly because smaller discounts were being given, he concedes.

With sales and profits ris-

ing, therefore, drug companies have seen no need to indulge in the mergers and takeovers of the early 1990s.

They have, however, not been idle, even though tactics have remained cautious and conservative. Last month, America's biggest drugs company, Merck, announced a \$6bn purchase of its own shares.

It was the latest, and biggest, share buyback in the drugs industry, and comes on the heels of a \$3bn buyback by the same company last year, and a host of smaller ones from the likes of Chicago's Abbott Laboratories and New Jersey's Schering-Plough.

For tax reasons, share buybacks are rare in Europe. But stock market analysts and finance directors are busy studying the rules on the legality and tax status of buybacks.

Some like what they see. On March 19, analysts at Credit Suisse First Boston declared that a buyback by Switzerland's Roche was "much more likely than a major acquisition".

After at least two years of rumours in several stock

markets that Roche was about to make a multi-billion dollar takeover offer for a rival drugs company, the idea that it might spend the money on its own shares instead is striking.

Tax questions have not stopped some other European companies from finding ways of handing cash back to shareholders. Last month, the world's biggest drugs company, Switzerland's Novartis, raised its dividend payout by 19 per cent, at a time when sales and profits grew by only about 5 per cent.

The change to a more risk-averse mood is clear in two other areas. In the early 1990s, many drugs industry executives declared the death of the "me-too" drug, one that was similar to existing products and designed to take 5-10 per cent of a large and established market.

The changing healthcare environment meant that it was no longer worth developing such drugs. HMO drug lists of the two or three medicines in each medical area their doctors could prescribe would shut out the also-rans.

Pressure from doctors and patients, as well as genetics research that is increasingly suggesting that a given drug might work for some people and not others, has, however, changed that.

"There's nothing wrong with the me-too drug," said a senior executive of a US pharmaceuticals company last month. "It may be the one that works best for a proportion of patients."

There has been a similar restoration of faith in the effectiveness of using a sales force. The mergers of the early 1990s were followed by



job cuts in sales forces, the justification for which was claimed to be changing patterns of drug purchasing. The growth of buyers' groups, especially, but not exclusively, in the US meant that fewer sales people could negotiate larger deals.

But the past six months has seen a series of recruitment drives by drug companies including Bristol-Myers Squibb and Schering-Plough and Novartis.

Pfizer, for example, will have increased its US sales force from 2,300 to 3,500 since 1994 and its non-US sales force from 6,900 to 10,000 over the same period.

The companies argue that the change of heart is because of the number of new drugs being launched. In addition, some of the new drugs are in areas that have not been tackled by the drugs industry before, such as Alzheimer's disease, multiple sclerosis and schizophrenia. That requires the creation of specific sales forces to serve specialists, such as neurologists or psychiatrists.

"We've probably doubled the size of our US sales force in the past five years. We have a whole new generation of representatives," says Mr Hank McKinnell, Pfizer's president. "Doctors don't resent it, I think doctors call them rather than them calling on the doctors."

The radical restructuring which took place in the early 1990s may now, according to many US company executives, centre on Europe, where there still exist a number of mid-sized companies that have so far not been involved in the industry's reconstruction.

Mr William Steere, chief executive of Pfizer, says, "Although the pool of possible candidates for merger has shrunk fairly substantially in the last few years, some of the weaker European companies will look at mergers," he says.

"There will be some consolidation, and some of it will be hostile."

In Europe, views on whether further restructuring is likely are divided. Sir Richard Sykes, chief executive of Glaxo Wellcome is among those convinced that there will be more big deals done.

But Mr Klaus Pöhl, chief financial officer of Berlin's Schering, one of the mid-sized European companies high on the list of potential takeover targets, disagrees. "There is room for global medium-sized companies if their focus is tight enough," he says. Schering itself is, for example, number one in diagnostics and female health.

That may be the case when the industry as a whole is performing well, but the risks of relying on one or two areas may become apparent if circumstances change.

Novartis is one company continually questioned when it will make takeover offers - perhaps not surprising, given that its cash pile is increasing at more than \$13bn a year.

Dr Daniel Vasella, chief executive, says: "I am not concerned that we are cash rich, but we are not a bank and will not sit on the money like Scrooge," he says.

"But we will be prudent. Remember, these are the good times. They will not last for ever."

IN THIS SURVEY

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Marketing: Governments and researchers benefit from over-the-counter sales, but do customers? Page 6

Production Editor: Philip Sanders

For all those who think spring flowers are just something to be sneezed at. Hoechst.

To some, it's the most beautiful time of year. To others, it's a nightmare that leaves them breathless for weeks on end.

For many people, flowering trees and grasses signal spring allergies more often than spring fever.

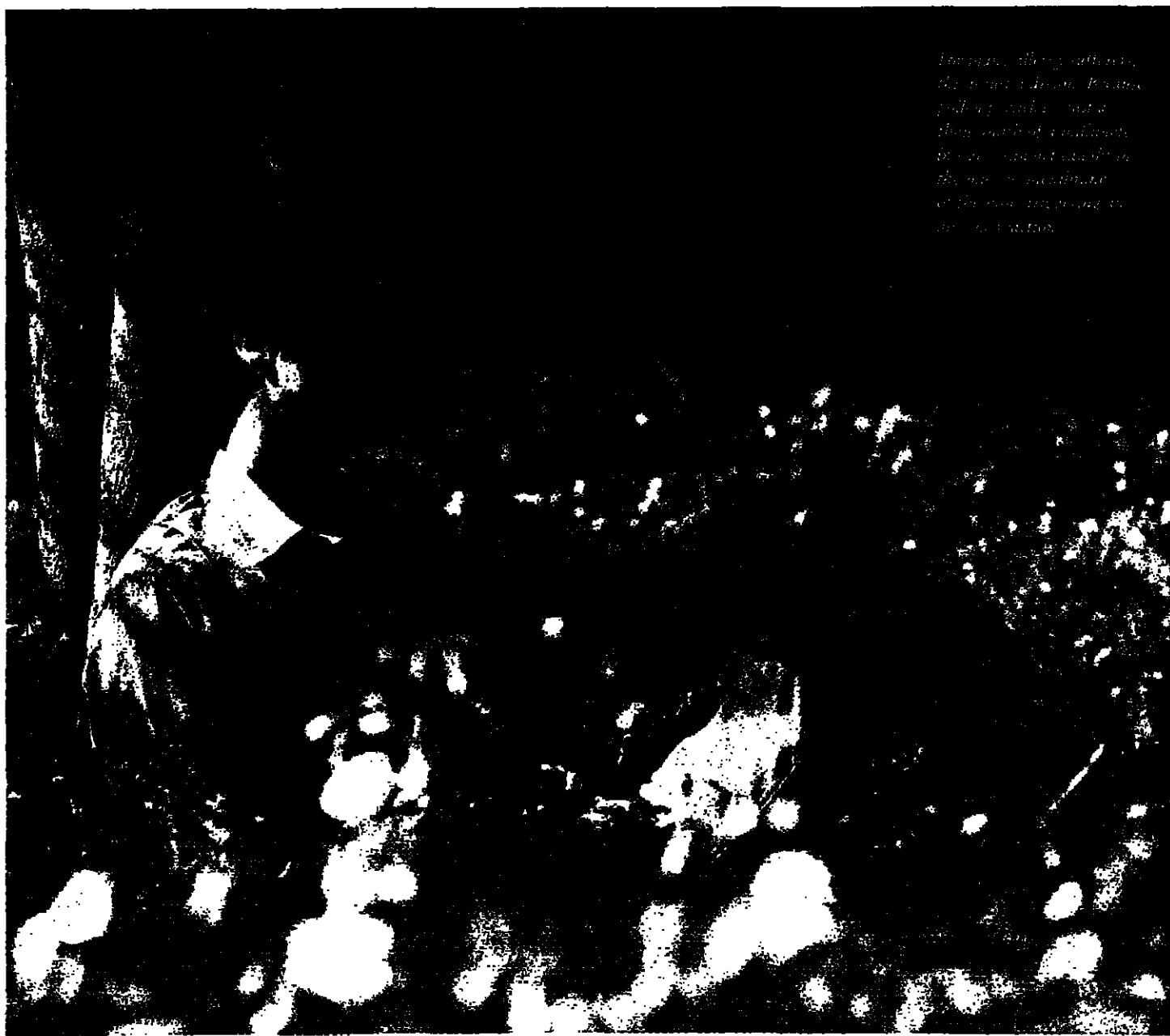
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Pollen is the main trigger of allergies. But household dust, insect bites, certain foods and even cat and dog hair can also produce allergic reactions.

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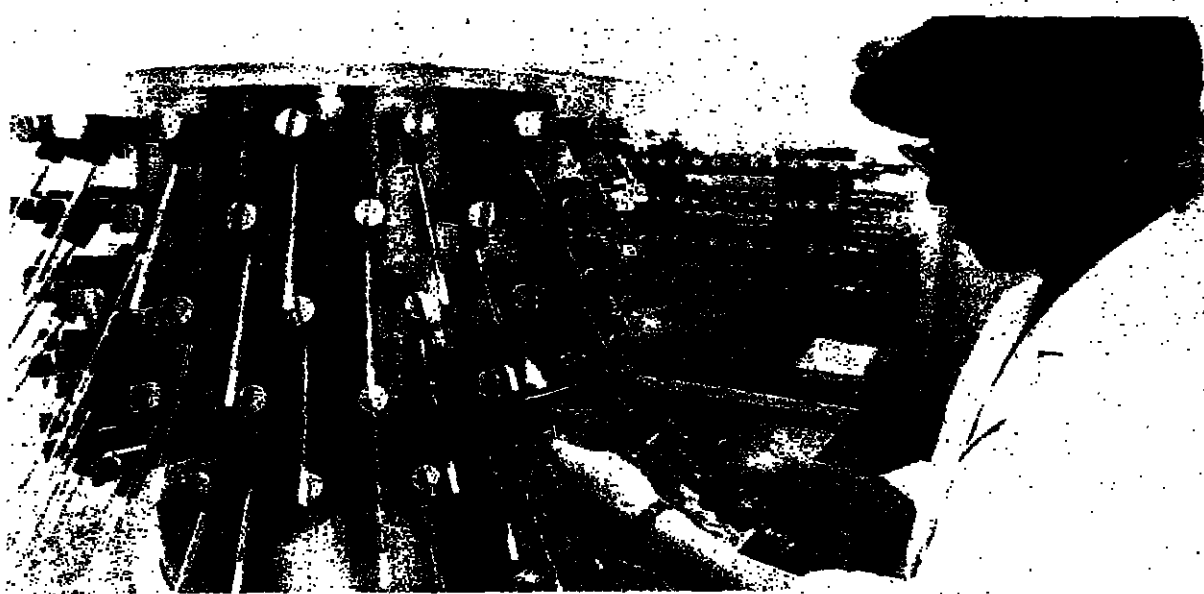
allergy sufferers finally catch their breath.

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4 PHARMACEUTICALS



Freeze drying at the Micro-organism Depository of the Fermentation Research Institute in Tsukuba

JAPAN • by Bethan Hutton in Tokyo

Consolidation prescribed

Attempts to cut the nation's drugs bill mean that companies must seek new income

The wave of mergers in the world pharmaceutical industry has so far passed Japan by, but industry observers say that Japan's fragmented pharmaceutical sector must undergo substantial consolidation if it is to compete in changing markets, both at home and abroad.

There are more than 1,500 pharmaceutical manufacturers in Japan, most of them tiny. There have been just 10 mergers or acquisitions among them since 1987, and none of any great size. Japanese corporate culture views mergers and acquisitions (M&A) negatively: they are seen as a last resort for companies which would otherwise face bankruptcy.

However, one significant merger is in progress: Green Cross is to merge with Yoshitomi, under the Yoshitomi name. But this is hardly a sign that Japanese attitudes to M&A are changing – it is seen as a rescue operation, given the continuing law suits related to Green Cross' involvement with HIV-infected blood products in the late 1980s.

Yoshitomi's business was also in a poor state, and it was a likely M&A target. The merger will give it a larger market share, ensure it sympathetic treatment from the Ministry of Health and Welfare (MHW) on drug pricing, and put off predators.

"It is a kind of poison pill," says Mr Shigeru Mishima, pharmaceutical analyst at UBS Securities in Tokyo. Green Cross brings its legal liabilities to the match. Mr Mishima believes that mergers will become increasingly necessary for survival, particularly since the mega-mergers of European and American companies give their Japanese subsidiaries larger shares of the domestic market. According to Mr Mishima, it is widely rumoured that overseas pharmaceutical companies have approached a number of Japanese companies, including Yoshitomi and Tsumoto, with merger propositions, but they have so far all been rebuffed.

The rationale for consolidation in the Japanese market is obvious to Western eyes. For example, the production of pharmaceutical manufacturers in Japan means that much of the R&D work is low-level and duplicated elsewhere, and therefore brings low returns.

Foreign companies mainly



Japan's rapidly ageing population is one of the factors boosting the nation's drugs bill

want to acquire marketing networks, not research and development (R&D) facilities, in Japan, so could easily cut costs by dropping R&D in any acquisitions. It is still difficult to make full-time employees redundant in Japan, however, which means that efficiency benefits from mergers would not be as great or as immediate as in the US.

Japanese culture is a barrier to internationalisation in areas other than resistance to mergers. As Mr Yoshitomo Yamamoto, pharmaceutical analyst at Salomon Brothers in Tokyo, points out, the new international harmonised standards for clinical trials require informed consent from all participating patients. In Japan there is still a tradition that the doctor knows best, and patients are rarely consulted or given detailed information about their own treatment, even to the extent that it is still common practice not to tell cancer patients that they have the disease. Moving from this situation to full informed consent is a significant leap; the response so far has been to move trials overseas.

Other influences are also at work, adding to the need to expand overseas or improve efficiency domestically. One is government pressure to reduce drug prices. Japanese doctors prescribe more drugs than their counterparts anywhere else in the world, Japanese pharmaceuticals are among the most expensive, and public health insurance covers almost the entire cost of medicines. All of this, combined with Japan's rapidly ageing population, have prompted the government to take steps to cut the nation's drugs bill.

Over the past few years, the MHW has been making annual cuts in the official prices at which doctors are reimbursed for the drugs they prescribe. The next

tranche of cuts, taking effect in April, averages 3 per cent. So far, however, there has been no significant decline in pharmaceutical consumption.

Patients only pay a fraction – on average 12 per cent – of the cost of medication, so they have had no incentive to react against over-prescription. The government's next tactic is to increase patient co-payments, but this has been delayed by protests from the medical profession.

Even if government measures reduce the volume and cost of drugs prescribed per patient, the overall drug bill is unlikely to decline over the long term, as the ageing of the population increases the number of heavy consumers of medication. However, profit margins for pharmaceutical manufacturers will be affected, so companies are looking abroad for new income flows.

A few Japanese companies are already taking significant steps in this direction. Takeda, for example, has been expanding its overseas network, and has plans to list on the New York stock exchange. Eisai is also developing rapidly abroad. It has not yet launched its latest key product – Aricept, a drug for Alzheimer's patients – in Japan, but it is already on the market in the US, through a partnership with Pfizer, and will soon be launched in the rest of Europe. As yet, Eisai is still dependent on links with partners such as Pfizer, because it does not have a complete marketing network of its own, but that may soon change. Eisai reportedly hopes to increase the proportion of overseas sales from less than 10 per cent now to more than 35 per cent over next few years.

Companies which follow this path may preserve their independence, but it seems unlikely that there will be 1,500 Japanese pharmaceutical manufacturers in 10 years' time.



Ampoule storage at the Fermentation Research Institute

FRANCE • by David Owen in Paris

A rather curious mixture

Bull market for sector's stocks despite Juppé's special charge and slowing sales

It has been an eventful and, in some ways, curious time for the French pharmaceutical industry.

On the one hand, last year may go down as the year France's left-winged centre-right government, anxious to rein in the country's stubbornly high social security deficit, and hence improve its chances of qualifying for the single European currency, finally succeeded in putting a brake on domestic drug sales.

According to IMS International, the specialist pharmaceuticals industry market researchers, sales of prescription drugs in France rose only 2 per cent in 1996 to \$15.1bn, one of the slowest rates of growth in the world's top 10 markets.

Analysts attribute this largely to the pressure the French government has put on doctors to prescribe fewer drugs to patients generally reckoned to be among the highest per capita consumers in the world.

The reforms have triggered a strike among young hospital interns, or trainee specialists, who argue they will deny them a just return on their long training, many observers now expect growth to remain subdued for years to come.

"We may be at a turning-point for French health-care," says Mr Philippe Cottet, pharmaceutical analyst with Cholet-Dupont in Paris. "Perhaps the growth rate will not stay as low as 2 per cent, but it will remain under 5 per cent for some time."

In the light of this, it is perhaps surprising that the year was also marked by a raging bull market in the shares of the country's leading pharmaceutical companies, which rose between 60 per cent and 85 per cent year-on-year on the Paris stock market. This is all the more remarkable as companies were also subject last



The year was marked by a bull market in the shares of the French pharmaceutical companies

year to a special FF2.5bn charge, requested by Mr Alain Juppé, the prime minister, in late 1995, as part of measures to reduce the country's welfare deficit.

Analysts point to three reasons why investors were so keen to buy into the sector, in spite of sluggish growth in the underlying market.

First, the big French companies are increasingly international. According to Mr Cottet, as recently as the late 1980s French companies had very little direct presence in the US market – by far the world's largest. Now, Rhône-Poulenc owns 68 per cent of Rhône-Poulenc Rorer, a US drug group with more than \$5bn in annual sales, while Sanofi bought the prescription drugs business of US-based Sterling Winthrop in 1994 and last year strengthened its presence there further by acquiring Bock Pharmaceutical of St Louis, Missouri.

While figures compiled by the Syndicat National de l'Industrie Pharmaceutique, an industry body, suggest French companies' presence in US and Japan is relatively small compared to groups from some other countries, they nevertheless have greater exposure to comparatively fast growing markets outside France than only a few years ago.

Second, the reforms are said to have given compe-

nies freedom to focus more aggressively on higher-margin products, albeit within the context of efforts to control spending. According to one analyst, there is considerable scope for companies to "optimise" the performance of their French product portfolio. He estimates companies are likely to be able to secure overall margin improvements in this way for at least a year or two.

Finally, investors were gambling that a wave of restructuring was in prospect in a French pharmaceutical sector subject to markedly less consolidation than has occurred in many other countries in recent years. "The market has speculated on a trend towards concentration in France," says Mr Arnaud Delépine, pharmaceutical analyst with Société Générale in Paris. "We had no really big companies. France was the country where the fewest significant rapprochements had taken place."

Such feelings were finally confirmed last December, when Hoechst of Germany announced it would buy the 43.5 per cent of the French group Roussel Uclaf it did not already own. The price of DM5bn, or FF1.630, a share, was well over 60 per cent higher than Roussel's share price at the start of the year.

A further announcement came later the same month, when Hoechst of Germany announced it would buy the 43.5 per cent of the French group Roussel Uclaf it did not already own. The price of DM5bn, or FF1.630, a share, was well over 60 per cent higher than Roussel's share price at the start of the year.

One is clopidogrel, a new heart drug also known as Plavix, that is due to be launched next year by Sanofi and Bristol-Myers Squibb of the US. Another is irbesartan, a new type of treatment for hypertension which was co-developed with Bristol-Myers Squibb and is awaiting regulatory approval in the US.

The third is tiludronate, an osteoporosis treatment also known as Skelid, which is already being launched. So far there have been plenty of rumours, but no deal has actually been announced. If that announcement comes soon, it could put 1997 on course to be as eventful a year for the sector as 1996.

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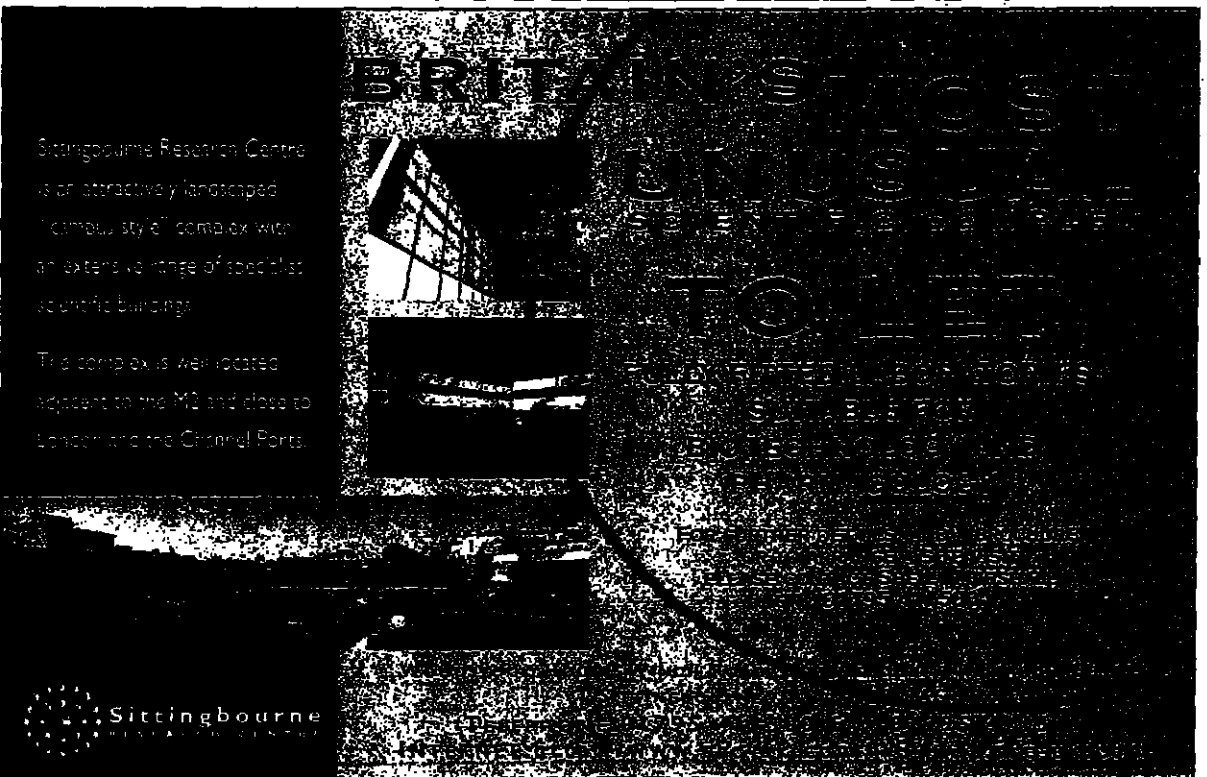
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GERMANY • by Jenny Luesby

A failure of innovation

Producers are having to deal with ageing drugs and pressure for volume discounts

When Hoechst confounded its fans and critics last month by abandoning plans for a stock market listing of its pharmaceuticals arm, HMR, it brought into focus a dilemma facing all of Germany's drug makers.

The industry is increasingly having to deal with ageing drugs and pressure to offer volume discounts. Many German producers have lost ground in the process. The country supplies just 8.9 per cent of the

world's 64 leading medicines, according to IMS International. This compares with 24.2 per cent for the UK and 34.5 per cent for the US.

This performance is set to get worse, unless German producers can pull off a strategic coup. The problem is that not one of the country's leading drugs companies can boast a first-rate research and development pipeline.

Schering's main areas - multiple sclerosis and contraceptives - are dogged by controversy. Bayer's pipeline would be adequate for a much smaller company. Hoechst and BASF are similarly short of new and innovative drugs.

All of these producers would like to upgrade their

portfolios. Some have looked towards acquisitions as a first step. Hoechst pulled off the biggest such deal, within Germany, with the 1995 purchase of Marion Merrell Dow for \$7.1bn. BASF has also dabbled, with the \$860m purchase of the UK's Boots pharmaceuticals business.

These deals delivered wider marketing networks. But they did next to nothing for the German producers' research and development.

Another solution is the introduction of a sharper focus on drugs. For the mixed chemicals and pharmaceuticals producers, this path was blazed by ICI four years ago. The group was then suffering from a low-grade pipeline, exacerbated by two high-profile drug failures in late-stage clinical trials. It moved to prune its R&D effort radically, focusing much more tightly. It then split itself into two more specialised businesses.

Today, its demerged life sciences operation, Zeneca, has one of the strongest R&D pipelines in the industry.

But the pressure on mixed companies to follow suit is not driven by R&D considerations, or even managerial issues. The incentive lies in

the potential to release shareholder value. The separation of Zeneca ended the discounting of a premium pharmaceutical stock to take account of a raft of sluggish and difficult chemicals businesses. On this basis, Bayer argues that separation is unnecessary, a whim borne of shareholder fashion. And Bayer has long managed to achieve acceptance as a pharmaceuticals company while retaining a predominantly chemical and increasingly cyclical product portfolio.

BASF is similarly adamant that there would be no benefits in carving out its life science operations from the rest of the group. It says division would hinder the integrated production that is the group's particular forte.

Hoechst, however, decided to engineer a split. Germany's tax laws made a simple demerger prohibitively expensive. But a separation of the drugs and chemicals businesses into stand-alone companies, owned by a single holding company, made possible the listing of effectively demerged entities.

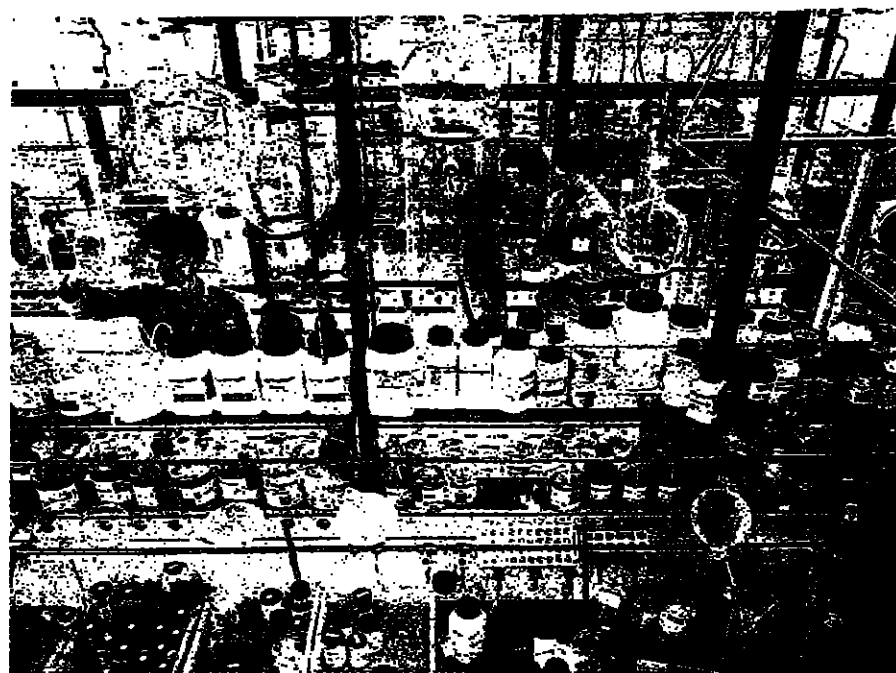
The group has now opted for a simpler structure. In a deal with Swiss chemicals

company Clariant late last year, it found a way of leaving specialty chemicals without triggering a tax nightmare. It has decided to offload the rest of its chemicals businesses in similarly clever ways.

The result will be a Hoechst group that is a life sciences group - Zeneca by another path. But the transformation will be slower than initially planned and this, crucially, will provide extra time to upgrade the group's mediocre pipeline.

In searching for new solutions to the R&D problem Hoechst is marching in time with its German competitors Bayer and BASF. All three companies are promising a much stronger pipeline in future, and acquisitions will still feature in this.

Bayer has lagged a stream of small bolt-on purchases on its drugs side. To judge by recent buys these will not bring in vanguard technology or pipeline hopes, but they will fill in gaps in the group's know-how and activities. BASF aims to concentrate on pharmaceutical acquisitions in Asia, and has already set off in this direction. And all three of the main German companies are



BASF laboratory in Ludwigshafen: the company aims to focus on pharmaceutical acquisitions in Asia

chasing deals with promising biotech companies.

However, according to R&D managers at Boehringer Ingelheim, the world's largest private drugs company, success in securing biotech deals depends on speed and flexibility.

Boehringer Ingelheim, which had sales of DM6.43bn in 1995, is in a position to boast such insights. During the 1980s its R&D output ground to a halt, with just five new products launched in the decade to 1992.

It has set about transforming itself with a vengeance and has appointed an R&D steering committee. It has abandoned 22 of 37 fields of research, and pumped up its remaining projects. It has pulled off several hotly chased biotech alliances.

And with four new products launched last year, three due this year and four next year, the group's pipeline has been transformed: it will have 20 new products ready by 2002.

The group's German com-

petitors are all promising similar R&D upgrades. But, says Professor Krebs, head of Boehringer Ingelheim's pharmaceuticals operation, mergers with other companies suffering from undisciplined R&D solves no problems.

Improving R&D output requires ruthlessness of purpose. On this basis, the credibility test for German wannabes will be evidence that they have left behind their ponderous ways to become newly tough and nimble.

SWITZERLAND • by William Hall

New leader emerges from shake-up

Adapting to a changing market is as important as finding new wonder drugs

Switzerland's pharmaceutical industry is going through its biggest shake-up since the merger of Ciba and Geigy more than two decades ago. A year ago the pecking order in terms of market capitalisation was Roche, Sandoz and Ciba. Following the merger of Ciba and Sandoz at the end of last year, the tables have been reversed and for the first time in decades Switzerland's pharmaceutical industry has a new standard bearer - Novartis.

Novartis, with a workforce of more than 100,000 and an annual budget of more than SF3.3bn (\$1.3bn), is a giant in an industry of giants. It has spun off Ciba Specialty Chemicals to its shareholders and set its sights on becoming the world's leading life sciences company. It is number one in agribusiness and has a strong position in nutrition. But it is in pharmaceuticals, where the company describes itself as a "strong number two", that the success of the Novartis merger will be judged.

The reasons for the merger are summed up in Novartis's first annual report. The health care sector, once provider-oriented, is becoming increasingly payer- and consumer driven. "We face increased risks as stringent cost control measures in many national markets make the search for pharmaceutical innovation more expensive and its rewards less attractive," says Mr Alex Krauer, the former Ciba chairman, who now heads the combined group.

"Biotechnology is proving to be an important source for innovation, but unduly risk-centred politics make market entry of genetically improved products more difficult. In addition, a distinct consolidation process is changing the nature of competition." Ciba and Sandoz have responded to this challenge by combining their businesses just as Ciba and Geigy did in 1970.

Roche, which along with Ciba, Sandoz and Geigy has dominated the Swiss city of Basel for more than a century, faces the same set of challenges, as does Ares-Serono, a Geneva-based company, which is world leader in the treatment of infertility. With annual sales of just \$800m and a workforce of 3,469, Ares-Serono, is now Switzerland's third biggest pharmaceutical company. The fact that both are successful companies which have not yet felt it necessary to bow to the same pressures that forced Ciba and Sandoz to merge is a reminder that Novartis has the most to prove.

It took a long time before the merger of Ciba and Geigy could be regarded as a success. Ciba was held back for years by internal rivalries. Combining two very different corporate cultures without losing business momentum will be a challenge for Mr Daniel Vasella, Novartis's 43-year-old chief executive, who was still working as a hospital doctor in Berne 10 years ago.

The speed with which Mr Vasella has risen to the top of Novartis worries some conservative critics. They point to the apparent diffi-

culty Novartis had in filling the top slot in its important US pharmaceutical operations as a sign that the group does not have the same sort of management in depth as some of its rivals. Then again, Novartis's willingness to draft in new executives at a senior level could be viewed as a confident gesture by a company that realises that a country of 7m people cannot hope to provide enough top class executives to run one of the world's biggest companies.

Roche, for example, has been even more aggressive in bringing in outsiders. Just over two years ago, it headhunted Franz Humer, 50, Glaxo's chief operating officer, to head its pharmaceutical division, the core of its business. Mr Humer has since been promoted to chief operating officer and stands a good chance of taking over from Mr Fritz Gerber, 68, who has headed the company since 1978. More recently, Roche has hired a Briton, Mr Jonathan Knowles, head of research at Glaxo Wellcome Europe, to join its executive committee as head of worldwide pharmaceutical research.

In the past these types of appointments would only be made by companies in trouble. However, Roche's compound growth in earnings of 25 per cent a year over the last decade, is one of the best in the industry and it owes a lot to Professor Jürgen Drews, 64, the outgoing head of research. He has helped refill the group's new product pipeline with a diverse range of products which means that there is no longer any danger that Roche will become as dependent again on one drug as it was with Valium in the 1970s.

Mr Peter Sjöstrand, a former chief financial officer of Astra, a Swedish pharmaceutical company, describes Roche as the "Rolls-Royce" of the industry which is poised to start "harvesting" the benefits of a new generation of exciting products ranging from Invirase, the new AIDS drug, to Xenical (anti-obesity), Posicor (an anti-hypertensive) and Tazmar (for use in Parkinson's disease).

Mr Sjöstrand may be slightly biased given that Pharma Vision, an investment fund he advises, is Roche's biggest non-family shareholder. Nevertheless, most independent analysts share his enthusiasm and see between a third and a half of Roche's drug sales over the next five years coming from new products. If Roche is going to use some of its SF1.5bn cash pile, most analysts believe that it will be to buy a business that can help it market its drugs rather than expand its research base.

Switzerland's pharmaceutical companies have proved remarkably resilient over the past century in adapting to the changing market place. A hundred years ago their future hinged on manufacturing dyestuffs. Today, it depends on adapting the latest discoveries in genetic engineering without alienating an increasingly suspicious Swiss electorate. For 50 years, Ciba, Geigy and Sandoz co-operated closely in a business cartel. Today, they are united in one company. If Switzerland's pharmaceutical success story is to continue it will depend as much on its ability to anticipate the changes in the market place as in its ability to find new wonder drugs.

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Bringing Science to Life



6 PHARMACEUTICALS

EUROPEAN MEDICINES EVALUATION AGENCY • by Daniel Green

Fast track to approval

The new regulator has become part of the scenery within two years of operation

It is hard to imagine life without the European Medicines Evaluation Agency. Barely two years ago the London-based agency opened for the business of co-ordinating medical regulatory approvals across the European Union.

Now, as Mr. Ferdinand Sauer, its executive director, says: "We are part of the scenery".

The EMEA was established as an experiment in medicines regulation. It was given the difficult task of living and working alongside - but in competition with - the national regulators.

The only products that were compelled to go through the EMEA were biotechnology medicines, a small minority of the drugs in the late stages of development.

For the bulk of new medicines, manufacturers had the ability to choose whether to go for national regulatory approval or to test the untried EMEA in an effort to

get simultaneous approval across the EU.

The experiment has largely been a success. In its brief life the EMEA has reviewed scores of applications for drugs approval. It has recommended 44 of them be given marketing approval across the EU, of which 33 have received it from the European Commission. The remaining 11 are still being considered by the Commission.

Only six drugs out of the 30 submitted have been withdrawn by the companies that developed them - a move which is not unusual for national regulatory bodies to encourage.

Drugs that have been launched after EMEA recommendations include the new generation of AIDS drugs that have been credited with a sharp reduction in demand for hospital beds by AIDS patients. The approval for Nivir, made by Chicago's Abbott Laboratories, took just 69 days.

But it has not been an entirely smooth run. There have been tensions with national regulatory bodies and drugs companies have complained, privately, that the EMEA's record on speed and efficiency is not as good

as the agency implies.

Mr. Sauer is keen to say that the EMEA's reviews have all been carried out within its self-imposed 30-day limit, a short time compared with the review times of most regulators.

But pharmaceuticals company executives point out that the EMEA can "stop the clock" on the approvals so that the actual time between regulatory submission and a decision can be much longer. Biogen's multiple sclerosis treatment Avonex was officially recommended for approval in 216 days. But this excludes 307 days of stopped clock time.

Mr. Sauer responds that the clock is stopped only when the EMEA requests further information from the company, and that almost always only for one month.

"Everything worked to plan in the first two years," he says. "And now we are turning into a routine what was a creative process."

The agency is branching out into new activities. It has been offering scientific advisory services to pharmaceuticals and biotechnology companies in the early stages of clinical trials. The aim is to reduce the number of questions the regulators

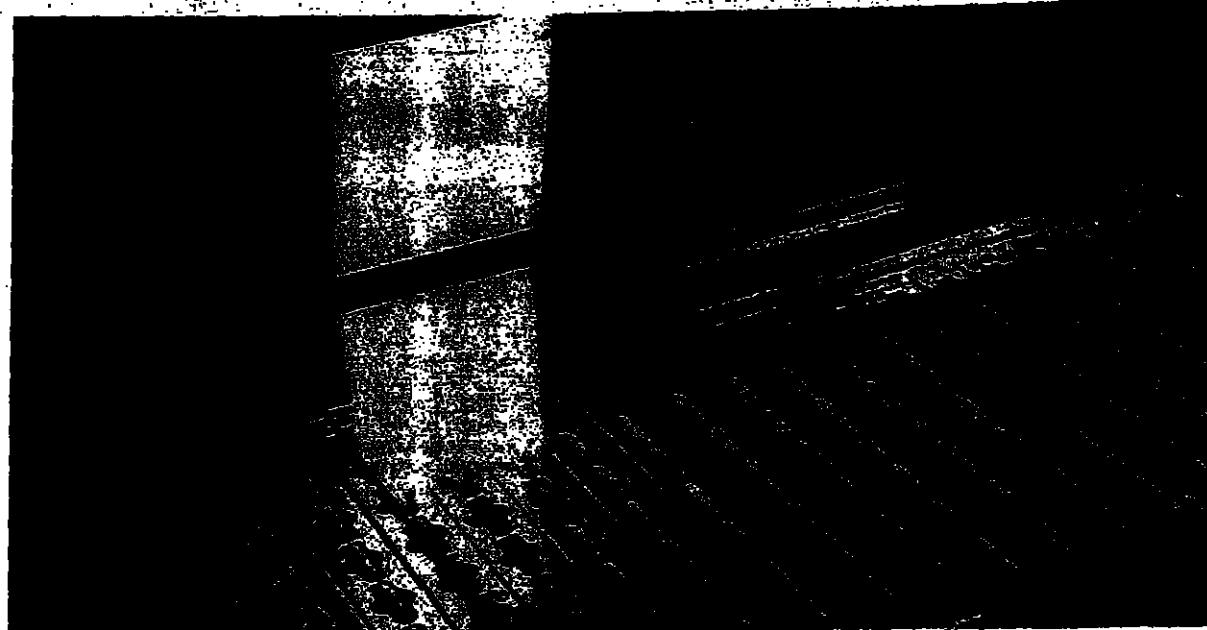
ask after the drug has been submitted for approval. The EMEA has advised on 30 development programmes.

That service is free at the moment. Mr. Sauer has drawn up plans to start charging as part of the aim of reducing its reliance on subsidies from the European Commission. But the EMEA has been winning its budget battles too, says Mr. Sauer.

"Last year we got important European parliament budgetary support in the shape of an extra Ecu 2m," he says. "So in 1997 there are Ecu 14m in subsidy matched by the same amount in fee income [from pharmaceuticals and biotechnology companies]. The plan for 1998 is to freeze the subsidy while increasing the fee income to between 18m Ecu and 20m Ecu."

Some of the extra revenue will come from services, such as the scientific advice, and some from a proposed company subscription system to replace the fees. Mr. Sauer is adamant, however, that the agency should not become fully funded by the private sector.

"The BSE crisis has shown that we should not be paid 100 per cent by the industry we regulate," he says. The BSE issue also led to talks in



Approval for the AIDS drug Nivir, made by Chicago's Abbott Laboratories, took just 69 days following recommendation by EMEA. PHOTOFEST

Brussels over whether the EMEA should expand its remit to cover food, as is the case with the US Food and Drug Administration.

The answer, says Mr. Sauer, was that it should not. The mechanisms of regulation are very different, not least because drug regulation happens before marketing while food regulation is about goods already on sale.

So it appears that the EMEA has succeeded in

establishing itself as part of the medical regulatory framework for Europe but some of its possible fields of influence have been circumscribed.

Much remains to be determined. For example, should its remit be extended beyond new drugs to reformulations of older drugs - such as slow-release tablets? Such questions should be answered before Mr. Sauer's five-year contract expires in 1999.

MARKETING • by Richard Plattford

Cultivating customer satisfaction

Governments and researchers benefit from over-the-counter sales, but do customers?

The over-the-counter (OTC) market is growing fast. This is good both for the government healthcare budgets and for the commercial interests of the research-based pharmaceutical majors. But is it good for the quality of healthcare?

In 1995 the OTC market was \$16bn in the US and \$15.5bn in Europe. The world market is expected to rise to about \$65bn by 2000. This rapid growth is being driven primarily by the increase in the number of prescription drugs being switched to OTC status. In the US 63 active ingredients and dosage strengths have been switched in 20 years.

The increase in the frequency of switches is being driven by two reinforcing sets of interests - those of governments to contain costs and those of the pharmaceutical majors to defend their products as they come off patent.

Governments, managed care organisations and insurers, are looking for publicly acceptable ways to address the politically-charged desire in all countries to contain escalating healthcare costs.

A prescription-to-OTC switch shifts the cost of the drug from the government or employer-sponsored healthcare insurance plan to a regime of self-medication, usually for a less costly product paid for by the consumer. This shift not only transfers the prescription drug cost in a contentious way, it also saves the health insurers the cost of the physician's visit and administration.

For pharmaceutical companies the OTC market offers an opportunity to extend the commercial lives of drugs for which patents are expiring. Recent estimates have shown falls of as much as 90 per cent in sales value within months, if not weeks, of the patent expiry of a blockbuster drug.

Not surprisingly then, rather than fight against generic competition to maintain a modest market share at significantly lower prices in the prescription market, the pharmaceutical company often chooses to apply for approval to switch to OTC status and thus to operate in a market where, although it still has competition - from own-brand OTC rather than generics - it can fight by investing in brand equity.

This is a particularly effective strategy for the prescription market leaders in a drug category where they can often adopt an advertising tag line of the nature of "...the product most often prescribed by doctors".

Tagamet, SmithKline Beecham's indigestion blockbuster, was an excellent example of this. The product was such a large contributor to SBE's revenue that some form of defence against generic competition was essential.

By switching to OTC status in June 1995 Tagamet was able to transfer to the new market the value which the consumer associated with the brand name that had become such a familiar product on the doctor's prescription.

In a consumer market the product is being protected by brand-equity rather than by patents. Once established as a brand OTC products can

have a lifespan of many decades.

The flurry of prescription-to-OTC switches has also led to a narrowing of the distinction between prescription and OTC products over the past decade.

The need to give the drug a sense of branding in anticipation of the switch has forced the manufacturers to seek to increase the awareness of patients of the products that are being prescribed for them in the period leading up to the switch.

On the one hand this allows the consumer to be more informed and to participate with the physician in the selection of therapy.

On the other it gives the manufacturer the opportunity to invest in brand equity.

The degree to which this strategy is being adopted is reflected in the level of direct-to-patient advertising in the US. More money is being spent on promoting prescription drugs to patients than on the traditional promoting of prescription drugs to the physician.

In 1995 consumer print promotion amounted to \$368m while the corresponding promotion in medical journals was \$946m.

Government policies and the commercial strategies of pharmaceutical companies are promoting the OTC marketplace. This might lead to a reduction in the national healthcare budget, but there is a question over the impact this is having on the quality of health. The OTC user is taking on the responsibility for diagnosing the illness, selecting from the many OTC products, assessing the proper dosage, ensuring compliance and deciding when to end treatment.

The OTC user is being asked to recognise when a pre-existing condition advocates against the use of a product - conditions such as asthma, allergies, diabetes and pregnancy.

This is particularly relevant for the more potent drugs that have recently been switched.

Two other factors increase these concerns. In some markets, such as the US, potent OTC products can find themselves readily available among benign food products in supermarkets, being bought by consumers who have become almost too familiar with the product as a result of the pre-switch direct-to-patient advertising which can itself engender complacency.

In the UK the government has set out to address this risk by applying the "pharmacy only" category, supported by strict regulation about the supervision - and hopefully counselling - that needs to be given by the pharmacist.

Government policy-makers and regulators will continue to promote the OTC market as an effective response to the demands of healthcare cost containment.

They need to weigh the budget benefits that this brings against the risks implicit in this relatively unsupervised market.

Perhaps the US needs to learn from the UK about the "pharmacy only" approach but Europe must not be allowed to overplay the risks that customers may take in inappropriate drugs as a justification for maintaining the OTC monopoly still existing in most countries.

The author is a partner at the Coopers & Lybrand Pharmaceutical Practice

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RESEARCH AND DEVELOPMENT • by Clive Cookson

Industry is aiming for harder targets

Focus is shifting to innovative drugs but 'corporate culture' also needs to change

The global pharmaceuticals industry has increased spending on research and development (R&D) fourfold over the past 10 years. Yet new drugs have appeared at a steadily decreasing rate during the same period; in 1996 only 37 new molecular entities (NMEs) were launched – the lowest total for several decades. Meanwhile, the average time

taken to develop a drug from synthesising the molecule to first marketing, has remained fairly constant at 11–12 years.

On the face of it, therefore, the industry has failed abysmally in its intention – declared publicly by many drug company leaders in recent years – to increase the productivity of R&D and cut the time taken to bring drugs to market.

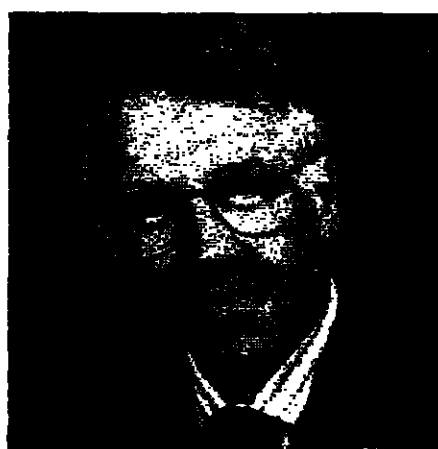
However, there are mitigating factors, which help to explain this apparent failure. One is that the industry is far more concerned today than it was 10 years ago to launch genuinely innovative

drugs. "Me-too" drugs – follow-ups to successful products already on the market – made up a higher proportion of the 80 new molecules launched in 1997 than the 37 launched in 1996.

Innovative drugs, designed to treat conditions for which there is no existing treatment, generally take longer to develop than me-tos. At the same time, the industry today is aiming for harder targets – for example degenerative brain diseases such as Alzheimer's and autoimmune diseases such as arthritis. Clinical trials for drugs in these fields take longer to perform than for the cardiovascular and gastro-intestinal drugs that were so successful in the 1980s.

Even so, whatever excuses the industry makes for itself, it is clear that companies need to do more to raise the efficiency of their R&D operations – a need accepted by senior pharmaceutical executives.

One approach involves benchmarking – comparing your company's performance on a set of relevant tasks with that of your competitors. Benchmarking enables a company to identify weak



Walker: 'Companies... will have to change culture'



Dorabjee: 'potential energy and support for change'

points in its procedures and improve them.

Although management consultants have carried out benchmarking of pharmaceutical R&D for several years, companies have only recently got together to take part in a benchmarking programme across the industry, under the auspices of the Centre for Medicines Research International.

The CMR, which is based in Carshalton, Surrey, started its R&D benchmarking programme at the end of 1995 with a pilot study

involving 28 companies. Almost 40 companies based in the US, Europe and Japan (including all the large pharmaceutical groups) took part in the first full-scale data collection exercise, carried out during 1996.

There will be an annual "macro" study providing current cycle times for the complete drug development process, using important milestones from synthesis to international launch, and "micro" studies that focus on specific details.

The point is to enable participants to define performance targets and provide a focus for process improvement initiatives, which will lead to reduced development times and a higher R&D success rate. Although the programme will not be fully established for three more years, Professor Stuart Walker, CMR director, says: "I believe we have already changed company practice."

The pilot study, which looked at cardiovascular and nervous system drugs, revealed large variations in the time taken to pass each milestone. For example the "discovery" stage from first synthesis to the first human test ranged from less than 18 months in two cases to more than seven years in three others. The time taken to complete the preliminary phase of clinical trials varied from one year up to nearly five years.

"We are bringing the companies together twice a year to exchange and discuss the data," Prof Walker says. "My dream is that companies will see that their competitive advantage comes from the products they develop, rather than from the way they practice R&D."

One of the more important – and elusive – factors affecting R&D efficiency is "corporate culture". This is defined informally as "the way we do things around here" and more formally by CMR as "shared attitudes, values, beliefs and assumptions of people in an organisation".

Prof Walker believes that "if companies are to improve the drug development process they will have to change corporate culture."

CMR carried out a pilot study of the effects of corporate culture on R&D in five

(unnamed) research-based companies in the UK last year. Overall, it showed similar cultural profiles in all five companies but two of them "were perceived to be more similar and to have more creative climates" than the other three.

Prof Walker says an international comparison would reveal larger differences between companies. "I believe the culture of the country has a major influence. It may be that the UK culture subsumes differences between the companies in our study," he says.

The CMR study did show substantial differences between departments within each company. It also showed that the culture everywhere fell well short of what was seen as ideal for efficient R&D. For example, participants did not have enough time to generate ideas and had too low a propensity for taking risks.

Most encouragingly, reported Ms Shaista Dorabjee of CMR who carried out the study, "there is potential energy and support for change. This can be immensely valuable in any change management process."

BIOTECH PARTNERS • by Daniel Green

Symbiosis puts down some roots

The industry has had to rethink the way it undertakes research and development

Biotechnology and the pharmaceuticals industry exist in an uneasy harmony. The promise of new scientific advances in biology – and of companies that have been created to exploit them – are undeniable. But the drugs industry has not got where it today is by relying on outsiders.

To accommodate the recent success of biotech companies the drugs industry has had to rethink the way it does research and development.

Although pharmaceuticals is one of the world's most profitable industries it is also one of the most isolated. Its customers are individual doctors and the companies and governments that pay medical bills. Its suppliers provide only raw materials and capital equipment. Historically, the brains in research, development, sales and marketing have been developed in-house.

The pride drug companies take in home-grown skills has probably acted as a deterrent to outsourcing of any of these components.

Biotech companies and the technologies they use have been around since the 1970s. But it has been only in the past five years – when the drug industry's profitability came under threat from the cost-control measures of its customers – that working with biotech companies has become the norm.

Defining what it means to work with biotech is not easy, since there are two distinct definitions of "biotechnology". One refers to the science of manipulating living materials at a molecular level. This includes altering the genes of, say, bacteria so that they produce insulin. The second definition refers to the kinds of companies that have appeared to exploit this and other technologies.

Biotech companies typically start around a single scientific idea. They spend a decade or so losing money before a product goes on sale. Sometimes the idea fails to generate a product and the company fails.

Biotech companies do not need to use the science of biotechnology. Their aim is to invent medicines, whether by chemistry or biology. Biotech companies are, in effect, pharmaceuticals companies without development, sales or marketing.

Biotech companies get their money from a sequence of investors from business angels and venture capitalists to the stock market. In recent years pharmaceuticals companies have become an important source of their capital. According to figures from the US specialist publication, *Bioworld Financial Watch*, they have probably become the single most valuable source of capital.

The typical deal has two

components: cash and equity. The cash part consists of "milestone" payments that are triggered by a drug's progress through the stages of clinical trials and regulatory approval. It may also include covering all or part of the cost of clinical trials and other issues such as skills sharing. Royalty payments tend to be between 10 per cent and 25 per cent. Equity stakes taken by the pharmaceuticals partner are usually less than 10 per cent.

For biotech companies to justify these investments, they must demonstrate that they are better at inventing drugs than the drugs industry's own research operations. There is a growing body of evidence to suggest that this is the case.

In 1996 "the number of biotech product approvals skyrocketed", according to *Biotech 97*, an industry annual report by Ernst and Young.

The new products included Avonex, a multiple sclerosis drug from Biogen, Vistide, for a viral infection associated with Aids, from Gilead, and Redux, the obesity drug from Interneuron.

The success of these companies and products triggered a rapid rise in biotechnology company share prices in the first half of last year and again in the first quarter of this year.

Yet rising share prices have not deterred pharmaceuticals companies from forging alliances with biotech companies, even if the deals are about twice the price they were 18 months ago. According to *Bioworld Financial Watch* biotechnology companies raised at least \$3bn from pharmaceuticals companies last year. The figure is less than the \$4.5bn raised from public equity markets but is a serious underestimate. It is the total of deals of which the value has been publicised. This accounts for fewer than half the deals that have been announced but whose details are private. In addition, this figure covers only the payment to be made ahead of commercialisation. If the drug gets that far, then royalty or profit-sharing payments would be added.

Most of these deals have involved US biotech companies and the larger pharmaceuticals companies from Europe and the US. Now the trend may be moving towards mid-sized companies and biotech start-ups in Europe. Companies such as Berlin's Schering are considering ways they can step up the biotech investments in Germany. Several companies, including Johnson & Johnson of the US and Novartis of Switzerland, have established biotechnology venture capital funds.

These developments look encouraging for further growth in biotechnology, not least because so few deals with pharmaceuticals companies are cancelled. *Bioworld* counts 21 deals terminated last year – up from 19 in 1995 – compared with 180 forged in the same year – up from 165.

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COMPANIES AND FINANCE: EUROPE

Cars recovery aids advance at Volvo

By Greg McIvor
in Gothenburg

A sharp recovery in Volvo's car operations helped the Swedish group to almost double first-quarter operating profits in its automotive businesses, in spite of continued weakness in its trucks division.

Group pre-tax profit rose from SEK1.9bn to SEK5.8bn (\$677.5m), although SEK1.9bn of the improvement came from an exceptional gain

from the disposal of non-core assets. Earnings per share rose from SEK3.10 to SEK9.70. The results coincided with the inauguration of Mr Lef Johansson as chief executive in place of Mr Sören Gyll, but Volvo's most-traded B shares fell SEK1 to close at SEK192.50.

Operating earnings from motor activities rose from SEK1.9bn to SEK1.9bn. The increase was driven by a reversal of fortunes at the cars unit, which swung from

a SEK191m loss to a SEK1.1bn surplus, in spite of a 10 per cent drop in US sales. It was the division's best showing in the 1990s and was attributed primarily to improving sales of Volvo's new Dutch-built S40/V40 mid-sized saloon.

Sales of the S40/V40 are back on target after a series of problems last year linked to its launch. First-quarter sales of the model rose 70 per cent to 25,350 units, and Volvo said it expected to sell

up to 110,000 units this year. Turnover across the cars division increased from SEK19.8bn to SEK23.1bn as the number of cars invoiced rose from 85,200 to 94,500. The operating margin rose to 4.6 per cent, reflecting higher volumes and, to a lesser extent, foreign exchange movements.

Group sales rose from SEK39.1bn to SEK41.5bn. Trucks, which until last year had underperformed Volvo's profitability since the

late 1980s, was the only division not to increase profits. Operating earnings slid from SEK7.21bn to SEK7.04bn amid continuing losses at Volvo's North American subsidiary and a sharp erosion of European sales.

Mr Karl Erling-Trogen, head of the trucks division, said losses were being reduced at Volvo GM Heavy Truck, its North American joint venture with General Motors in which the US group has a 13 per cent

stake. He had predicted break-even by mid-year, after five quarters of losses, but yesterday admitted progress to restore profits had been slower than expected.

In Europe, Volvo's trucks sales slowed by 23 per cent, reflecting softer demand and increased pricing pressure, which damped margins.

Nevertheless, Volvo maintained its European market share above 16 per cent and said profits remained "good".

Club Med set to sell cruise ship for \$45m

By Andrew Jack

Club Méditerranée, the French leisure group, yesterday announced the sale of one of its two cruise ships, in a significant step towards refocusing its business.

Club Med 1, which is jointly owned by Club Med and Services et Transports, is to be sold for \$45m to Carnival Cruise Line, of the US, in a deal which is scheduled to be completed in March 1998.

The action comes at a time of heavy restructuring in the group. In February, Mr Philippe Bourguignon, the former head of the Euro Disney theme park, was named new chairman, as the company unveiled 1995-96 provi-

sions of FF820m (\$143.5m). Speaking at the annual general meeting yesterday, Mr Bourguignon said there were no plans to sell Club Med 2, its second liner, which would now provide Mediterranean and Caribbean cruises previously operated by Club Med 1.

He said his plan for the business entailed more focused marketing and changes to pricing policies, including a reduction in the "spiral of eternal promotions".

He argued that most of the changes in his new strategy would not be noticeable at the end of the second half of next year.

The cruise ship disposal follows Club Med's recent

sale of its 23 per cent stake in Vultur, an Italian operator of holiday villages. It also plans to close a number of its own villages.

Shareholders at the AGM approved 40 resolutions, including the creation of a two-tier board with Mr Bourguignon in charge of a four-person executive committee, and a supervisory board headed by Mr Serge Trigano, the former chairman and son of one of the founders of Club Med.

The board came under criticism from several shareholders over the lack of disclosure of executive remuneration and stock options, as well as the payments and shareholdings of non-executive directors.



Philippe Bourguignon: no plans to sell Club Med 2, which will inherit sister ship's routes

Lower charges help Accor Générale des Eaux sale

By Andrew Jack in Paris

Lower financial charges and improved contributions from its partly-owned subsidiaries helped lift net income at Accor, the French hotels group, 15 per cent to FF1.1bn (\$191m) for 1996.

Sales at the group, which owns the Ibis, Mercure, Novotel, Sofitel and Motel 6 chains, fell 10 per cent over 1995, and operating profit declined 13 per cent to FF2.6bn.

However, reductions in interest rates and the overall level of the group's debt, to FF17.5bn, meant that financial charges fell from FF1.6bn to FF1.3bn. There

was also a strong increase from investments - including European, the car rental business - from FF22m to FF190m.

The group also announced yesterday its intention to take full control of its 77 per cent owned subsidiary Sphere International, offering one of its own shares for every seven in Sphere.

The results were the first following the appointment last year of Mr Jean-Marc Espalieux, the chairman appointed at the time of the creation of a supervisory board headed by the former joint heads of the company, Mr Paul Dubrule and Mr Gérard Pélissier.

He said a restructuring plan including cost-cutting and tighter co-operation across the group would be unveiled in June, and a FF500m technological investment programme over the coming 18 months. He said there would be greater use of the Accor brand across the group.

Mr Espalieux responded to criticism that the group's 1996 results were among the last of the large quoted French companies to be reported, stressing the delays triggered by the restructuring of its board and the fact that it was a decentralised company with many subsidiaries.

By David Owen in Paris

Générale des Eaux, the French utilities, construction and communications group, is disposing of more property assets in deals valued at FF4.2bn (\$727m).

The company has agreed to sell two towers in La Défense, the business district west of Paris, to SITQ Immobilier, a subsidiary of the Caisse de Dépôt et Placement du Québec, the powerful Canadian public-sector pension fund manager.

The two companies are also combining to set up a new entity - owned 80 per cent by SITQ and 20 per cent by Générale des Eaux - that

will acquire a further three towers owned by the French group.

The first transaction, involving the Esplanade and Pacific towers which have a combined floor area of more than 98,000 sq m, is worth FF2.5bn; the second, involving a floor area of 59,500 sq m, at about FF1.7bn. Générale des Eaux said the deals would result in a "slight" book loss.

In January, the French group - which has embarked on a root-and-branch restructuring of its property, building and public works operations - said it would sell the 77,000 sq m Descartes tower in La Défense

to Blackstone Real Estate Advisors, a subsidiary of Blackstone Group, a US private investment bank. It said Blackstone would buy the Esplanade and Pacific towers if it failed to secure a better offer.

That the company has now apparently done this will lead some observers to see yesterday's deals as further evidence of an improvement in the Paris commercial property market.

As with many French groups, property has been a source of problems for Générale des Eaux in recent years, and was the principal reason for 1995 losses of FF2.7bn.

EUROPEAN NEWS DIGEST

Andersen shows strong growth

Interim results for Andersen Worldwide, the umbrella organisation for Andersen Consulting and Arthur Andersen, show strong growth in revenue in the six months to February 1997, up 18.6 per cent to \$6.6bn. For the year to August 1996, the two business units showed combined growth of 16 per cent, to \$9.4bn - far outstripping rivals in management and IT consultancy and more traditional accountancy and audit services.

The interim results - unpublished but circulated internally - come ahead of next week's meeting in Paris at which the organisation's 2,700 partners will discuss future development. A split between the two units is possible, although reform of their relationship is more likely in the light of such rapid growth. Arthur Andersen saw revenues for the six months of \$2.6bn, up 11.7 per cent on the a year-ago period. Andersen Consulting saw revenues rise to \$2.96bn, up 25.6 per cent.

Jim Kelly, Accountancy Correspondent

Autoliv names chiefs

Autoliv, the Swedish automotive air-bag maker, has emerged with a strong management hold on the group formed through its merger with businesses of Morton International, of the US. Mr Gunnar Bark, current chairman of Autoliv, has agreed to be chief executive, while Mr Fred J. Musone, president of Morton's Automotive Safety Products business, will be chief operating officer.

Mr Paul Charley, chief executive at Autoliv, will be given a senior executive post. Mr Bark, Autoliv chief executive for 14 years until taking a non-executive role last year, has been the driving force behind the merger, which creates the world's biggest air bags and safety belts group, with combined sales of \$3.2bn. Mr Bark will oversee European operations, while Mr Musone will have responsibility for the US side. Today's special meeting of Morton shareholders to approve the merger will also vote on the planned spin-off of Morton's chemicals and salt businesses.

Greg McIvor, Gothenburg

Elan ahead 30%

Elan Corporation, the Irish-based international pharmaceutical company, achieved a 30 per cent increase in pre-tax profits to \$37.6m for the first quarter, which included the first full contribution from Athena Neurosciences, the California-based company acquired last year. The company, which has relied on royalties and research income on drug delivery systems to improve and reformulate existing compounds, achieved a 29 per cent rise in direct drug sales. This resulted in better margins, with operating income up 35 per cent to \$35.5m, on 1996. Earnings per share were flat at 30 cents compared with 35 cents last year, reflecting the dilution resulting from the increased shares from the Athena merger. Analysts are forecasting full-year earnings of \$1.55. This would put Elan on a p/e of around 20 - still at a discount to similar drug companies such as Alza. John Murray Brown, Belfast

FT/S&P World Index changes

The committee which oversees the FT/S&P World Index is considering altering the timing of quarterly constituent changes to avoid periods when markets are less liquid, such as Christmas and Easter. Stock changes are usually implemented at the end of each quarter. Following a committee meeting in March, changes were made at the start of this month in the constituent lists for Brazil, Hong Kong and Japan.

Details available from Steven Vale at FTSE International in London (+44 201 468 1810), or at website <http://www.ftse.com>

To the shareholders of
Great Nordic Ltd.

The ANNUAL GENERAL MEETING of the Company will be held on Tuesday 6 May 1997 at 3.30 pm at Industriens Hus, H.C. Andersens Boulevard 18, DK-1956 Copenhagen V.

The Agenda is as follows:

- Report on the Company's activities
- Presentation of the annual financial statements for approval; discharging the Board of Directors and the Executive Management from their obligations
- Resolution for the distribution of the net profit for the year, including the declaration of a dividend on Company shares
- Proposal to amend clause 1 of subarticle 3 of Article 4 of the Company's Articles of Association
- Resolution that the Board be entitled to acquire up to 10 per cent of own shares
- Election of Board members
- Appointment of two auditors for the current financial year.

For the resolution set forth under item d of the Agenda to be passed, Article 18 of the Articles of Association requires that at least one quarter of the Company's share capital be represented at the Annual General Meeting and that the resolution be approved by not less than two thirds of the votes cast and two thirds of the voting share capital represented at the Annual General Meeting.

Should the requisite percentage of the share capital not be represented, but where the resolution has been approved by the above-mentioned qualifying quorum, the resolution may, however, be passed at a new general meeting convened for this express purpose by said qualifying quorum, irrespective of the percentage of voting share capital represented at the general meeting.

From Monday 28 April 1997 the agenda and the full and complete resolutions to be proposed at the Annual General Meeting, as well as the financial statements, the Auditors' Report and the Report of the Directors, will be available for shareholders' inspection at the Company's registered office on the third floor of Kongens Nytorv 26, 1016 Copenhagen K, and at the Company's bankers in London. Not later than eight days prior to the Annual General Meeting, the above material will also be posted to the registered address of every shareholder on the Company register.

Admission cards to the Annual General Meeting will be available on request from the Company's office from Monday to Friday between 10 am and 4 pm, up to five days prior to the Annual General Meeting, to any shareholder who can prove good title to their shares. As far as bearer shares are concerned, shareholders shall prove their title to such shares by presenting a statement of their holdings of Company shares as of 24 April 1997 issued by the banks in which their shares are held.

Any right to vote shall be conditional upon the voting share being registered in the name of the shareholder and upon the shareholder being entitled to attend the meeting pursuant to the above-mentioned provisions. Where a shareholder has acquired shares by way of transfer, the shares shall additionally have been registered in the name of the shareholder for not less than three months prior to the date of the Annual General Meeting.

Copenhagen 21 April 1997

The Board of Directors

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144 hour period	144 hour period	144 hour period	144 hour period
144 hour period	144 hour period	144 hour period	144 hour period
0000	18.25	14.22	15.26
0100	17.86	14.22	15.26
0200	17.15	14.22	15.26
0300	16.50	14.22	15.26
0400	15.26	14.22	15.26
0500	14.22	14.22	15.26
0600	13.20	14.22	15.26
0700	12.08	14.22	15.26
0800	11.08	14.22	15.26
0900	10.25	14.22	15.26
1000	9.50	14.22	15.26
1100	8.86	14.22	15.26
1200	8.25	14.22	15.26
1300	7.86	14.22	15.26
1400	7.15	14.22	15.26
1500	6.50	14.22	15.26
1600	5.26	14.22	15.26
1700	4.22	14.22	15.26
1800	3.20	14.22	15.26
1900	2.08	14.22	15.26
2000	1.08	14.22	15.26
2100	0.25	14.22	15.26
2200	0.00	14.22	15.26
2300	0.00	14.22	15.26
2400	0.00	14.22	15.26

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ALLIANCE CAPITAL (LUXEMBOURG) S.A.

35, boulevard Prince Henri
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R.C. Luxembourg B 34 495

To the shareholders of
Alliance Global Leisure Fund
(fonds commun de placement)

By decision of Alliance Capital (Luxembourg) S.A. as management company with the approval of Brown Brothers Harriman (Luxembourg) S.A. as Custodian of Alliance Global Leisure Fund, the fund will be dissolved as of April 30, 1997. Liquidation proceeds will be paid on to shareholders by the depositary upon instruction of the management company. Payment is expected to be made on 2nd May 1997.

Proceeds which cannot be paid to shareholders will be deposited in escrow at the Caisse de Consignations in Luxembourg.
Luxembourg, April 24, 1997

ITL 150,000,000,000

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AND DEVELOPMENT

Floating Rate Notes
due 1998

Interest Rate 6.50141%
Interest Period April 23, 1997
October 23, 1997
Interest Amount due on October 23, 1997 per

ITL 5,000,000 ITL 167,532
ITL 50,000,000 ITL 1,675,317

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The Republic of Venezuela
U.S. \$250,000,000
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Thursday April 24 1997

Week 17

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The name behind the name

IN BRIEF

Saudi prince links with burger chain

Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud, the Saudi investor, has joined forces with the Planet Hollywood themed restaurant chain which reported a threefold surge in first-quarter profits. The group's share price rose on news of the earnings and the prince's plans to develop up to 34 restaurants. Page 21

Siemens shakes off weak demand
Buyout overseas sales helped Siemens, the German electrical group, shake off weak domestic demand to post a double-digit rise in orders in the first half of its financial year. Page 19

Molins discovers irregularities
UK engineering company Molins shocked the City of London with news that it had uncovered accounting irregularities at its US corrugated board business. Page 22

Hilton shares jump 4% on figures
Shares in Hilton Hotels, the US company bidding for the ITT hotel and casino group, rose 4 per cent after the company reported an unexpectedly big increase in net profits. Page 21

Bre-X says Bussang does contain gold
Bre-X Minerals shares rose sharply after the Calgary-based exploration company said it had found further evidence of gold at the Bussang property in Indonesia. Page 26

Quaker Oats to replace chairman
Quaker Oats, the US cereal company, is to replace its chairman and carry out a restructuring as part of its planned recovery from the disastrous acquisition of Snapple. Page 21

Stet wins Mobilkom Austria stake
Stet, the Italian telecommunications group, won a stake in Mobilkom Austria, the cellular telephone arm of the Austrian post and telecommunications monopoly PTA. Page 19

Club Med set to sell cruise ship
Club Méditerranée, the French leisure group, announced the sale of one of its two cruise ships, in a significant step towards refocusing its business. Page 18

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Honda	12	Tesco	20
Inco	21	Toho Gas	20
J Sainsbury	22	Tolco	12
JR Central	20	Trail Int'l	22
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FTSE 100 Index	24	Volvo	18
FTSE 100 Index	24	Walt Disney	17

Chief price changes yesterday

FRANKFURT (DAX)		Paribas	
DAX	145 + 8	Paribas (PPF)	7.0 - 0.5
Line	1183 + 46	Paribas (PPF)	7.0 - 0.5
Manufactures	664.5 + 13.5	Paribas (PPF)	7.0 - 0.5
March Rock N	405 + 175	Paribas (PPF)	7.0 - 0.5
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Republic of Austria
Federal Ministry for the Environment, Youth and the Family
**SALE OF LOAN RECEIVABLES WITH NOMINAL VALUE OF
ATS 17,554 MILLION**

Until 1993, the Federal Ministry for the Environment, Youth and the Family granted

- low- and fixed-interest
- long term
- secured

loans to municipalities to water co-operatives and to commercial organisations for the construction of sewage treatment plants. As part of the privatisation process, certain of these loans will be offered for sale. The loans offered for sale will have the following characteristics:

- Total Nominal Value ca. ATS 17,554 million
- Average remaining life: 9 years (duration)
- ca. 98% of the nominal value secured by guarantees of public authorities
- Remainder secured partially by bank guarantees or by mortgage
- 185 borrowers (each with borrowings over ATS 20 million)
- 1115 individual loans

The loans may be purchased in packages or individually. Due to the duration and the security of the loans they are well suited as basis for Asset-Backed-Securities.

Offers should be submitted in the period from 28 April 1997 to 10 June 1997.

For further information regarding loans, borrowers, loan conditions and securities please contact

Price Waterhouse, Prinz-Eugen-Strasse 72,
A-1040 Vienna, Austria
Tel +43 1 50188
Bernhard Haider ext. 258 and
Miklós Révay ext. 455

From 12 May, in addition to a prospectus containing more detailed information a data room will also be made available to interested parties comprising the full documentation which will enable bidders to evaluate the loan receivables and to submit offers.

GRT Price Waterhouse

NOVARTIS

Dividend for the Financial Year 1996

At the General Meeting of Novartis AG held on 22 April 1997, it was resolved that a dividend for the financial year 1996 be declared as follows:

Dividend per share	CHF	20.-
Less 35% Federal Withholding Tax	CHF	7.-
Net dividend	CHF	13.-

For Registered Shares the Dividend Payment Order will be sent to the address registered by the holders for this purpose.

For Bearer Shares payment can be obtained against surrender of Coupon No. 2.

The Dividend Payment Order and Coupon No. 2 can be cashed free of charge at all Swiss branches of the following banks from Friday, 25 April 1997:

- Credit Suisse First Boston, Zurich
- Union Bank of Switzerland, Zurich
- Swiss Bank Corporation, Basel
- Bank Sarasin & Co, Basel and Zurich
- Bank Ehinger & Co Ltd, Basel

Basel, 22 April 1997

Novartis AG
By order of the Board
of Directors

USINOR SACILOR

Net dividend: 3 FRF

The Board of Directors met on Friday April 18, 1997 under the chairmanship of Francis Mer to review the final consolidated accounts of the Group and to approve the accounts of Usinor Sacilor, the parent company, for the 1996 fiscal year.

The final consolidated accounts for 1996 are in line with the preliminary results published in February 1997. They report a net profit, at the Group level, of 1.5 billion francs compared to 4.4 billion francs for 1995.

Sales amounted to 71.1 billion francs representing a reduction of 8.6% in 1996. Cash flow at 5.5 billion francs, was 7.7% of sales revenues versus 10.3% in 1995. This decline is distinctly less than the reduction in net income.

Net debt, which was 6.5 billion francs at December 31, 1996, was 4.5 billion francs less than what it was at the end of 1995.

The debt/equity ratio continued to improve, progressing from 0.38 at the end of 1995 to 0.22 at December 31, 1996.

Usinor Sacilor, the parent company (including the Ugine division), ended the 1996 fiscal year with a net profit of 1,781 million francs.

Paraspectives

In early 1997 Europe experienced a recovery in the demand for steel, notably for flat carbon and stainless steels. An accompanying recovery in prices is following progressively. Demand in Asia is strong, but with the same slowness in the evolution of prices. In North America the situation remains strong with improved prices.

In this context, Usinor Sacilor's income for the first half of 1997, as indicated in February, will be lower than that of the first half of 1996.

General Meeting: June 9

The Board will propose the Annual General Meeting the payment on July 1, 1997 of a dividend of 3 FRF net per share together with a tax credit of 1.50 FRF. Amongst other decisions submitted at the Meeting will be a resolution to change the name of the Company by adopting the name "Usinor".

The Combined General Meeting will be held on Monday June 9, 1997 at 10 a.m. at the Hotel Méridien Montparnasse - 19, rue du Commandant-Mauchault, 75014 Paris.

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COMPANIES AND FINANCE: ASIA-PACIFIC

Nomura loses further business

By Gillian Tett in Tokyo

Nomura Securities suffered another blow yesterday when Japanese companies continued to break links with the group, despite its attempt to clean up its image with a management reshuffle on Tuesday.

Recent revelations that Nomura had paid bribes to corporate gangsters, or *sokakyo*, have resulted in a wave of lost securities contracts.

Central Japan Railway, one of Japan's six security

privatised railway operators, said yesterday it would use Nikko Securities to manage its forthcoming offering, instead of its Nomura, its usual partner.

The group said that concerns that Nomura might be suspended had been behind its decision to drop the company. It said it was keen to ensure that its forthcoming listing proceeded smoothly.

Sabru Gas and Toho Gas have also decided to exclude Nomura from forthcoming bond issues. Such moves

have knocked Nomura from its traditional position as the largest securities house on the Tokyo Stock Exchange into fourth position.

The group, which released its 1996 results today, yesterday pressed ahead with its plans for management changes.

Following the appointment of a new president and the removal of one-third of Nomura's board on Tuesday, the group now plans to abolish its senior management committee, which previously dominated policy, and hold

regular meetings of managing directors. It also plans to create a new department for inspection and general affairs to prevent any repeat of the bribery scandal.

It remains unclear whether these changes will have much impact on the group's management style.

The appointment of the new president, Mr. Junichi Ujita, was welcomed by analysts in Tokyo, who pointed to his international background and relative youth.

They suggested that the international wing of Nomura's operations would gain power within the group, breaking the pattern whereby domestically oriented cliques - including those involved in the scandal - have dominated the higher echelons of its power structure.

However, with the Ministry of Finance expected in the next few days to decide whether the group will face penalties for the scandal, analysts said Nomura was unlikely to recoup rapidly the business it has lost in recent weeks.

First Pacific catches up with its peers



Share price relative to the Hong Kong Market

Share price relative to the Hong Kong Market	1995	1996	1997
First Pacific	15.1	12.6	101%
Hutchinson	26.1	18.8	144%
Citic Pacific	23.0	18.8	143%
Swire Pacific	15.3	10.5	102%
Jardine Matheson	9.0	8.2	69%
Hong Kong Market	15.0	13.0	100%

First Pacific, the one-time poor relation of the British-controlled conglomerates whose rise has mirrored that of Hong Kong itself, is enjoying a rebirth among the investment community.

Behind the flurry of "buy" recommendations are a belief in the company's strategy and management: strong growth prospects, stemming from exposure to the fast-growing Asian economies; and its undervaluation compared with other Hong Kong conglomerates.

Mr Mike Warren, conglomerates analyst at Morgan Stanley Asia, says: "There are no companies I can think of in Hong Kong with such diverse regional exposure, with the possible exception of Jardine Matheson, which doesn't have the same growth potential."

That shows how far First Pacific has come. In 1991, profits were battered following an abortive merger with Internatio-Muller, a Dutch trading and transport group, as well as the loss of five distributors in the Philippines and problems at its Australian software unit.

"We did lose our way," says Mr Manuel Pangilinan, managing director. "Now we focus on what we really want to do and the results of that are reflected in earnings." Since 1991, annual growth in earnings per share, fully diluted, has been 36 per cent, stripping out exceptional gains, he says.

The 1991 restructuring left First Pacific with four core activities - marketing and distribution, telecoms, property and banking - and a strong belief in the value of the conglomerate, backed up by what Mr Pangilinan calls "a very internationalist approach" to its companies.

At a time when Hong Kong companies are hiving off infrastructure and other arms, First Pacific will only diversify when forced to do so.

For example, the forthcoming US\$250m flotation of Smart Communications, the Philippines cellular phone group partly owned by First Pacific, was triggered by the terms of its franchise. Plans to float First Pacific Davies, the Hong Kong property and services arm, have been shelved.

Keeping companies private, says Mr Pangilinan, allows the group to allocate cash flow more efficiently and to be more flexible in dealing with management. The emphasis is on growing businesses within the group - both organically and through acquisitions - and on transferring expertise across divisions.

"Telecoms is a business where the experience and expertise are all fungible. Building a cellular system is more or less the same in Hong Kong and the Philippines. Management of bad debt, cloning and fraud are all similar," Mr Pangilinan says.

But telecoms, though the group's second biggest money earner, has not been an unmitigated success. Pacific Link, the Hong Kong cellular operator, has suffered problems both thrust upon it and of its own making.

Mr Thomas Yasuda, executive director with telecoms responsibilities, blames the wave-length assigned to Pacific Link, which puts it on a different technology platform from its competitors on the GSM standard and so precludes "roaming" into China, which has adopted GSM as its main standard. "There's some

marketing advantage to our ability to roam into North America, but it's definitely outweighed by the disadvantage of not being able to roam into China," Mr Yasuda says.

Other handicaps have yielded lessons. Massive growth led to the company running out of suitable handsets and standards suffered. Last year was the year of consolidation - "for us to continue to put subscribers on would have exacerbated the problem" - with US\$250m ploughed into upgrading the network.

Bigger questions about First Pacific centre on its exposure to riskier markets such as the Philippines and Indonesia - the flip side to its higher growth prospects - and gearing sharply higher than the conservative levels preferred by most Hong Kong companies.

Mr Pangilinan attributes the group's consolidated gearing of about 180 per cent to its policies of not revealing properties and of writing off goodwill against equity, so the equity side of the ratio grows slowly. Moreover, he notes that the debt largely relates to the marketing and distribution companies, such as Hagensmeyer.

"All companies are cash flow positive at operating level," he says. For the parent company alone, book debt to book equity is 40 per cent, he adds, while book debt to adjusted net asset value is only 6 per cent.

For analysts these are forgivable concerns, however. "With conglomerates you buy management, and I have 100 per cent confidence in the management," says Mr Warren, at Morgan Stanley.

Louise Lucas

ASIA-PACIFIC NEWS DIGEST

'Red chip' placing to raise HK\$3.9bn

China Merchants Hai Hong Holdings, the Hong Kong-listed arm of China's Ministry of Communications, is to raise HK\$3.9bn (US\$500m) through a share placement to purchase highways and container interests from its parent company, China Merchants Holdings.

Proceeds from China Merchants Hai Hong's share placement will secure on five toll roads in the southern provinces of China, and it will also take a 33.73 per cent stake in China International Marine Container.

The HK\$3.9bn raised by China Merchants Hai Hong comes on top of the HK\$466m raised by the company in January. The latest placing, of 650m shares at HK\$6.03, represents a 43 per cent slice of the enlarged share capital. The parent will subscribe for shares, thus maintaining its 60 per cent stake. The HK\$6.03 share price represents a 7.9 per cent discount to China Merchants Hai Hong's closing price of HK\$6.55 before trading was suspended on Tuesday.

Louise Lucas, Hong Kong

HK property joint venture

Swire Properties and Sun Hung Kai, two of Hong Kong's biggest property groups, yesterday announced a joint venture to develop a HK\$250m (US\$3.2bn) residential project on the territory.

The two companies said they had acquired the right to develop the Shin Wing steel mill site at Tsung Kwan O, to the east of the Kowloon peninsula. The site has a development potential of 4m sq ft and is intended to provide 4,000 residential units, shopping space and car parks. The plan comes amid pressures on the government to increase the supply of housing.

John Ridding, Hong Kong

Dairy Farm finds new chief

Dairy Farm International, the food retailing arm of the Jardine Matheson group, has ended its search for a chief executive eight months after Mr Graeme Seabrook stood down from the post. His replacement is Mr Ronald Foto, executive vice-president of Kmart and president of Super Kmart, the US retail group. Mr Foto will take up the reins at Dairy Farm on June 12, almost one year after Mr Seabrook signalled his intention to quit for personal reasons.

Last year Dairy Farm reported a 79 per cent fall in net profits to US\$27.5m, after provisions of \$77.5m for restructuring at its Australian and UK operations.

Louise Lucas

Shiseido to raise US output

Shiseido, Japan's leading maker of cosmetics, has bought manufacturing facilities and property in the US which it said would more than double company's North American output by the year 2000. Shiseido will buy production facilities owned by Carter-Wallace, a manufacturer of healthcare products, in New Jersey for about \$8m, and an adjacent site owned by Pisco Ewing, a subsidiary of Summit Bank.

Gwen Robinson, Tokyo

Aluminium group disappoints

National Aluminium Company, India's largest aluminium group which is 57.2 per cent owned by the federal government, disappointed the market with a 10.64 per cent fall in net profits for the year to the end of March. The group blamed weak prices for aluminium and the loss of zero tax status for a drop in net profits from Rs1.58bn to Rs1.78bn (\$184m).

However, increased production and sales helped drive revenues up from Rs17.44bn to Rs17.69bn. Profit before tax rose Rs73.2m to Rs43.3m. The group made a maiden tax provision of Rs838.4m. Earnings per share dropped from Rs1.15 to Rs1.72.

Kunal Bose, Calcutta

Television NZ payout

Television New Zealand, the state-owned broadcaster, will for the second year in a row pay total dividends to the government which will be greater than its earnings. The company reported a tax-paid profit of NZ\$80.6m (US\$42.1m), up from NZ\$48.1m last year. Ms Roseanne Mao, chairwoman, said the company would pay the government total dividends of NZ\$82.1m, including a special payout of NZ\$35m.

The government has promised not to sell the company, despite widespread calls from the business community for it to do so.

Terry Hall, Wellington

Support grows for Nippon Credit rescue

By Gillian Tett

Efforts to rescue Japan's Nippon Credit Bank are gathering pace, with at least one big Japanese bank preparing to throw its weight behind the proposed ¥291bn (\$3.1bn) recapitalisation.

Senior officials at a bank scheduled to play a key role in the recapitalisation said yesterday they were prepared to purchase new shares in NCB. "We will support the plan - it is important for the health of Japan's

whole financial system," the president of the bank said. Meanwhile, Mr Kenjiro Hata, chairman of the Japan Life Insurance Association, has pledged that insurance groups will support the plan "to help regain people's confidence in the nation's financial system."

These signs of support will come as a relief for Japan's financial authorities, who are anxious to implement the recapitalisation to prevent the problems at NCB threatening the stability

of Japan's banking system. The plan calls for creditor life and non-life insurance companies to buy ¥70bn of NCB shares, and private banks ¥70bn, with additional state assistance.

The two largest banking contributors are expected to be the International Bank of Japan and Long Term Credit Bank, although the other large Japanese banks will also contribute.

Nevertheless, the recapitalisation scheme has provoked unease among some

western banking analysts, who fear it heralds the return of the Japanese "convoy" system, where stronger banks bail out weaker ones.

Some analysts remain doubtful whether the bailout will work. Mr Brian Waterhouse, of HSBC James Capel, argued: "I think that there is a very good chance that NCB will still fail."

The banks themselves are refusing to indicate their plans in public until the Ministry of Finance completes an investigation of

NCB, including an independent assessment of the bank's bad loans, which are reported to be ¥1.260bn.

NCB yesterday announced plans to launch asset-backed securitisation products jointly with Bankers Trust during the summer. This follows its tie-up with the US group earlier this month.

NCB argues that securitisation business will be a key part of its attempts to carve out a new business niche in the overcrowded Japanese banking market.

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Banco Popular buy-back welcomed

By Tom Burns in Madrid

Shares in Banco Popular, the highly capitalised Spanish bank, surged nearly 8 per cent yesterday after it announced details of a stock buy-back scheme designed to lift its appeal to investors.

The strategy also includes a stock split and a far-reaching early retirement plan to streamline management and enhance profitability.

Popular's shares outperformed a bullish Madrid market, putting on Pta2,100, or 7.7 per cent, to close at a record Pta29,050.

The strategy was unveiled

as Popular released first-quarter results showing 11.7 per cent growth in net attributable income, to Pta16.1bn (\$111m), compared with the first three months of last year.

The growth, which was ahead of forecasts, was fuelled by fee income and treasury trading profits that offset a 0.8 per cent fall in net interest income.

The share buy-back programme involves buying up to 4.5 per cent of Popular's outstanding equity on the open market for a sum not exceeding Pta35bn. The board will ask shareholders

at the bank's annual general meeting on June 27 to authorise the cancellation of the stock it has acquired.

Popular has been under pressure from its majority shareholders - mainly foreign institutions - to reduce its capital. The buy-back decision, which has been eagerly awaited for the past 12 months, is being implemented at a time of high annualised net returns: return on assets stands at 2.01 per cent, up from 1.86 per cent in March 1996, and return on equity at 20.43 per cent, up from 19.48 per cent.

The AGM will also be

asked to authorise a stock split, scheduled for September, that will reduce the face value of Popular's shares from Pta500 to Pta125, thus quadrupling the outstanding number of shares. Rival Banco Santander took a similar decision earlier this year, while Banco Bilbao Vizcaya will also reduce the par value of its shares as soon as they trade above Pta10,000.

Shareholders will also be asked to approve the transfer of Pta18.5bn from the Popular group's unrestricted reserves and general risk allowances to a special fund

that will finance an ongoing retirement plan. Last year, Popular put aside Pta10bn for this, and 361 employees out of a total of just over 12,000 left the group.

● Argentaria, the banking group which is 30 per cent state-owned, posted a 29.4 per cent fall in its first-quarter net attributable profits, to Pta15.8bn.

The fall was slightly larger than anticipated, although it had been largely discounted as Argentaria launched an ambitious programme to clean up its balance sheet midway through last year, when Mr Francisco González

was appointed chairman. Attributable earnings fell 58 per cent last year to Pta31.2bn after the bank took a Pta43bn charge.

Analysts now believe Argentaria is on a strong recovery track. These forecasts were underlined by a 13.5 per cent increase in the bank's first-quarter net interest income to Pta53.7bn and a 9.3 per cent rise in its operating margin, to Pta27.5bn.

However, the first-quarter results were hit by a sharp drop in extraordinary income and by trading losses.

EUROPEAN NEWS DIGEST

France to end Eramet impasse

The French government yesterday moved to end its impasse with the management of Eramet, the mining group, by claiming a majority on the board to reflect its 55 per cent stake. This is likely to lead to the replacement of chief executive Mr Yves Rambaud, who is in dispute with the state over New Caledonia.

The dispute relates to the French government's efforts to placate local separatists in the French Pacific territory by giving them one of the nickel concessions held by Eramet.

The offer, which includes development of the concession by Falconbridge of Canada, is being resisted by Eramet management under Mr Rambaud. Paris is revoking the company's concession, although it has promised to compensate other Eramet shareholders, which include US and UK institutions such as Fidelity, Templeton, Mercury Asset Management and Scottish Widows. The government at present has only four nominees on the 15-member board.

However, after a board meeting yesterday, members representing the Erap state holding company said they expected to take a majority at the annual shareholders meeting, expected in late May.

Eramet yesterday also announced a 29 per cent drop in 1996 net profits to FF930m (\$53.5m), from FF430m a year earlier. However, it will maintain its dividend at FF6.60.

David Buchan, Paris

Mosenergo mollifies investors

Mosenergo, the Moscow city electricity company at the centre of a shareholder dispute last week, has launched a campaign to mollify disgruntled investors and restart stalled loan negotiations with the European Bank for Reconstruction and Development.

"Our first priority is to end this schism. We would like to restore normal relations with the EBRD," Mr Nestor Serebriannikov, Mosenergo general director said yesterday.

Mr Serebriannikov's appeal follows a tense week in which the EBRD, foreign investors and Russia's new reformist government united to force Mosenergo to withdraw proposals that would have curbed the rights of outside shareholders. The EBRD threatened to withhold a loan of up to \$160m which had been under negotiation for more than a year. But now Mr Serebriannikov and his team are looking to mend fences.

Mr Reinhard Schmoelz, director of the EBRD Russia team, said the company's decision to drop its efforts to limit shareholder rights, would allow loan talks to resume.

Christy Freeland, Moscow

KGHM sell-off scaled down

The planned sale of KGHM, Poland's integrated copper producer, looks set to be scaled down. The company said this week it did not need the additional capital the offer, which was to be one of Poland's largest privatisations, was to have raised.

Mr Stanislaw Siewierski, managing director of KGHM, said in a newspaper interview the company could finance its development costs from its own resources and bank loans. The statement came after it reported a 147m zlotys (\$47.4m) net profit for last year, compared with 422m zlotys profit in 1995.

Final government decisions on the structure of the offer are expected soon.

Christopher Bobinski, Warsaw

Overseas sales boost Siemens

By Graham Bowley in Frankfurt

Buoyant overseas sales helped Siemens, the German electrical and electronics group, shake off weak domestic demand to post a double-digit rise in new orders in the first half of its financial year.

But the company's shares fell after it reported net profits remained static at DM1.08bn (\$635m) in the first six months compared with last year, dashing intense speculation that the company was set to post a big improvement.

The speculation had fuelled a sharp rise in Siemens shares earlier this week to more than DM91 on Tuesday, but the price closed down DM2.30 yesterday at DM88.90.

The company, which is undergoing restructuring, restated its forecast for flat earnings for the whole of the current year, but said growth in German orders and sales was expected in the second half.

Demand was strongest in North and South America and in the Asia-Pacific region, helping overall new orders climb 11 per cent to DM53.9bn, the company said.

"Siemens profited from the on-going boom in North and South America," it said. Overall sales rose 6 per cent to DM44.7bn, but Siemens attributed about one third of this increase to the currency translation effects of the weaker D-Mark.

The group's communications division, Siemens Nixdorf Informationssysteme, its computer unit, and its automotive systems arm posted the strongest growth. But the group's earnings were depressed by lower net profits in its semiconductor, medical engineering and transportation systems divisions.

Siemens this week announced plans to dispose of its dental equipment business, the latest in a series of moves aimed at concentrating on core businesses. This follows the company's decision last month to sell its defence electronics business.

"This is a sign of the need to spin off areas where it is not profitable and where it is too small," said Mr Peter Thilo-Basler, analyst at Verreinsbank Research in Munich.

Overseas sales increased 11 per cent in the first six months to DM28.3bn. Orders in the Asia-Pacific region increased 28 per cent to DM7.3bn. Domestic sales fell 2 per cent to DM16.5bn and domestic orders declined 3 per cent to DM18.5bn.

The company said it had cut its German workforce by 3,000 since last September, but this decline had been matched by a 3,000 addition to its overseas workforce.

"A more stable economic climate in central and eastern Europe also had a positive impact on business: orders in the region reached DM1.3bn, significantly above last year's level," it said.

Stet wins 25% stake in Mobilkom

By Paul Betts in Milan

Stet, the Italian telecommunications group due to be privatised this year, has won the contest to take a stake in Mobilkom Austria, the cellular telephone subsidiary of PTA, the Austrian post and telecommunications monopoly.

The Italian group said yesterday it had agreed to pay Sch8.4bn (\$697m) for a 25 per cent holding in Mobilkom. The group's Stet International unit outbid Telenor, Unicom (a subsidiary of the Unisource alliance) and Southwestern Bell, of

the US, to forge a strategic partnership with the Austrian company.

The deal, which is conditional on approval from the European Commission, is part of Stet's strategy of broadening its international alliances ahead of privatisation. It follows its link-up earlier this week with two Spanish electricity companies, Endesa and Unión Fenosa, to bid for Retevisión, which is to become the main competitor of Telefónica, Spain's largest telecoms operator.

Mr Tommaso Tommasi di Vignano, Stet chief executive, said yesterday the Aus-

trian market offered "promising" potential. The deal, he added, was "a significant step forward in Stet's internationalisation strategy".

Mobilkom Austria was set up last October when PTA spun off its mobile phone operations. It operates Austria's biggest GSM network, with about 400,000 subscribers. It also operates two analogue networks with 280,000 subscribers, and two paging networks with 100,000 subscribers.

Mobilkom has about a 95 per cent share of the domestic mobile phone market. Its main rival is the privately owned consortium Max-Mo-

bile. Austria plans to award a third mobile phone licence this summer.

Stet controls Telecom Italia Mobile, Europe's largest mobile operator with a market capitalisation of 139,000bn (\$22.85bn) and more than 6m subscribers. TIM has an 88 per cent share of the Italian market.

The latest deal comes as Stet prepares to merge with Telecom Italia, its main operating company.

The Italian government yesterday approved the transfer of Telecom Italia's operating licences to Stet ahead of the merger, which is to be voted on by Stet and

Telecom Italia shareholders on April 30. The merger will cut the Italian government's stake to below 50 per cent. The government then plans to sell its stake in the autumn, while keeping a golden share in the merged group, which will retain the Telecom Italia name.

However, before this can be done the political parties must approve the constitution of a new telecoms regulatory authority, which has continued to be the source of considerable controversy.

For Austria, yesterday's agreement is a step towards the privatisation of the PTA, which is scheduled for 1999.

Lower gold price hurts Randgold

By Mark Ashurst in Johannesburg

Randgold, the mining group which has pioneered reforms in the South African gold industry, yesterday announced a sharp decline in profits for the March quarter.

But Mr Peter Flack, chairman, said the group had achieved the goals set in August 1994, when he led a shareholders' revolt to unseat the previous management.

Randgold had been transformed "from a traditional

mining house into an investment company", which had reversed the fortunes of the group's "moribund, marginal mines," Mr Flack said. But this achievement was offset by the slump in the gold price, and operating profit fell 59 per cent from R130.6m to R53.4m (\$224m) in the three months to March 31.

Analysts said the results were below expectations. The group will publish full results for the 18 months to March 31 today. Cash operating profit for the period was R149.6m after exploration expenditure of R64.4m. The

results are not comparable with the year to September 1995 because of the longer reporting period, and the inclusion of results from the new Syama mine in Mali and Randgold's \$48m convertible bond issue.

Mr Flack said the strategy of encouraging independently managed mines and improving labour relations had "for all practical purposes" achieved its goal of removing the discount to net asset value in the share price. This had improved from R12.57 on September 30, 1995 to R38.73 on March 31.

However, the shares were still trading at a discount to net asset value because Randgold had "effectively moved its own goalposts" by enlarging the asset base through the acquisition of new mines and prospects.

More than 60 per cent of Randgold shares were now held by foreigners; five mines had been listed on Nasdaq; and Randgold Resources, its African exploration arm, would list in London in June.

In the March quarter, freak weather, redundancies and reduced gold output

combined with the weak bullion price to push Durban Roodpoort Deep, ERPM and Grootevlei mines into the red.

The group planned to create two new super mines, each with a single listing. On the East Rand, Harmony had offered to acquire Grootevlei and Cons Monder mines, which would be merged with the operations and mineral rights of Unisel, Verneulenskrail Noord, Lydex and Sasipilas. On the West Rand, Durban Roodpoort Deep would offer for Blyvooruitzicht and Buffelsfontein.

Bull becomes model for French sell-offs

These are important times in the chequered history of Compagnie des Machines Bull, the French computer group.

European investors have just been given the opportunity to buy part of the French state's remaining 28.8 per cent holding in a share offering expected to raise over FF600m (\$105m) and to more than quadruple the proportion of the company's capital traded on the market.

But why should investors want a piece of a company that, not so long ago, was a veritable black hole in the French public sector, clocking up accumulated losses of FF22bn between 1989 and 1994 and consuming a FF7bn capital injection?

Simply because times have changed. Under Mr Jean-Marie Descarpentries, the group has made a profit in each of the past two years, with a further "clear improvement" forecast for 1997.

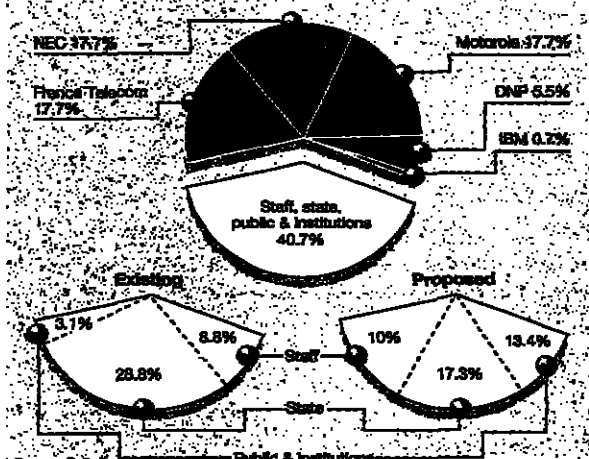
It has a stable base of industrial shareholders, comprising France Telecom (with 17.7 per cent of the shares), Japan's NEC (17.7 per cent), Motorola, of the US (17.7 per cent), Dai Nippon Printing (6.5 per cent) and International Business Machines (0.7 per cent).

The French government now sees Bull as a model for future privatisations, particularly for Thomson Multimedia, the troubled state-owned consumer electronics business.

Mr Descarpentries, former chairman of Carnaud Metal-

Bull: a more liquid stock

How the equity is allocated



Source: Bull

box, the Anglo-French packaging group, appointed in 1993, makes much of the potential for a substantial increase in spending on information technology by European companies in coming years - and on Bull's ability to cash in on it.

"American companies have understood that information technology is not a cost, it is an investment," Mr Descarpentries says. He describes information technology as the most profitable industry in the world.

That said, Bull's recovery still has a fair way to go. Accumulated earnings in the past two profitable years amount to less than FF700m.

The company's operating margin last year was 3.2 per cent, against an average of 10.4 per cent for what it

describes as its top five competitors.

The group was also recently deprived of the services of Mr Thierry Breton, Mr Descarpentries's number two, who played an important role in the recovery. Mr Breton, now chairman of the Thomson electronics group, has been credited with demonstrating particular skill in helping to manage the relationship with the group's diverse industrial shareholders.

Prospective retail investors would probably be interested to know Mr Breton's thoughts on the current share offering. In the meantime, institutional demand has been strong, with the offer said to have been "considerably oversubscribed".

David Owen

Alcatel Alsthom sells wine estate

By David Owen

Alcatel Alsthom, the French telecoms and engineering group, has sold Chateau Gruaud-Larose, its prestigious Medoc wine estate, to Bernard Tallian Vins, of Bordeaux.

The move is part of a programme of disposing of non-strategic assets. The company would not divulge the price, but a figure of more

than FF400m (\$69.2m) has been mentioned.

The property, which dates back to 1757, covers 130 hectares and produces an average of 500,000 bottles a year, had not been in Alcatel's hands long, having been acquired under Mr Pierre Suard, its former chairman, in 1993.

The company is reported to have said at the time of the purchase that it saw the

move as "a good investment in land" and a way of "defending France's cultural patrimony".

Chateau Gruaud-Larose is said by experts to be a highly regarded second growth Saint-Julien. An example of the outstanding 1961 vintage was on the wine list at the 1994 economic summit in London.

The sale comes as exports of French wines are clim-

bing, making an important contribution to the country's impressive overall trade surplus.

According to the Paris-based Fédération des Exportateurs de Vins et Spiritueux de France, last year's exports reached FF24.5bn, an increase of 9 per cent from 1995. The contribution of Bordeaux wines to this was FF75.2bn, a rise of 14 per cent.

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South African group accuses European Commission of exceeding its powers

Anglo told to reduce Lonrho stake

By Caroline Southey in Brussels, Kenneth Gooding in Johannesburg and Ross Tremain in London

Anglo American Corporation, South Africa's biggest company, yesterday accused the European Commission of exceeding its powers after it instructed Anglo to cut its 27.5 per cent stake in Lonrho, the African trading conglomerate, to 9.99 per cent.

Mr Julian Ogilvie-Thompson, chairman of Anglo, said: "I have no doubt that the commission has gone well beyond its legal rights." The Commission "has imposed restrictions that effectively are making new laws."

The Commission's intervention in the Anglo deal has extended the boundaries of its merger supervision. It is the first time the Commission has asked for the transfer and possible disposal of

shares in a quoted company on competition grounds. The Anglo chairman launched his attack, after the Commission yesterday published the outcome of its long-running battle with Anglo over the holding.

Karel van Miert, commissioner for competition, insisted Anglo's stake be reduced because of a threat to competition in the platinum market.

Commission yesterday left open the possibility that Anglo could maintain its 27.5 per cent stake in Lonrho if the company's platinum interests were sold off to a third party.

A Commission official said a reduction would be "carried out within an agreed timetable" but only if "no other solution to the Commission's competition concerns be found".

So far Lonrho was only able to sell its platinum business to GenCorp, a rival South African mining group, a move blocked by the Commission decision against a proposed platinum joint venture between the two.

Lonrho shares closed at 186p, down 4p, well below the 180p at which Anglo bought the bulk of its holding last October.

The Anglo chairman said he was confident of a satisfactory outcome.

This concern about secrecy now appears to have backfired on Mr Regan, if only to create an air of unease about the deal. It remains possible that Mr Zimet, expected to arrive in London today, will emerge from seclusion to give a fuller account of his role.

Like the uproar over the CWS's decision to order covert surveillance of Mr Regan and his own executives, the Trellis affair may turn out to be a sideshow if a bid is launched. But as the takeover arena gets muddier, both sides could risk getting bogged down, even before the main event.

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Confidentiality was a pri-

Bank of Scotland grows steadily

By George Graham, Banking Correspondent

Bank of Scotland shrugged off a disappointing performance from BankWest, its Australian subsidiary, as report pre-tax profits up 25 per cent to £66.4m (£11m) in the year to February.

Mr Bruce Patullo, governor, said Bank of Scotland had continued to gain market share in the UK, with customer numbers rising 14 per cent to 2.7m, and net interest income increased by 22 per cent to £1.22bn.

"The trick in the banking sector is to grow your income streams faster than your cost base," he said. "The advantage of increasing market share, particularly a slow, incremental increase, is that it gives you the opportunity to do that."

BankWest, of which Bank of Scotland owns 51 per cent, reported pre-tax profits of A\$160.1m (£117m), failing to match the forecast of A\$189.5m in its prospectus, when the remainder was floated a year ago.

BankWest faced intense competition in the Australian mortgage market, and Mr Ian McKenzie, its chairman, warned that it might not be able to sustain last year's profit level.

Bank of Scotland reported a more favourable outlook for its other high profile venture, Sainsbury's Bank. Launched in February in partnership with J Sainsbury, the supermarket group, it has already attracted 100,000 customers with total deposits of £100m.

Operating costs rose 30 per cent to £925.2m, but after adjusting for the addition of BankWest and the sale of Dumeind Fund Managers, the underlying rise was only 11 per cent. The group cost to income ratio rose from 52.1 per cent to 52.5 per cent.

With a post-tax return on equity of 23.6 per cent, Bank of Scotland generated £278.1m of retained earnings, boosting its Tier 1 capital adequacy ratio from 6.1 per cent to 6.4 per cent. A £118m issue of irredeemable preference shares after the year end will have increased that ratio by about another 0.3 of a percentage point.

The interim dividend is raised 23 per cent to 1.65p.

LEX COMMENT

Bank of Scotland

If you cannot be bothered to explain, you can hardly complain if people do not understand. Bank of Scotland's sub-par rating is the legacy of years of neglect by investors when Standard & Poor's owned nearly a third of the shares. The position has changed, and the bank is talking more. But the message is still not getting through. Yesterday it turned: in another solid year of results, the 27 per cent at the top end of expectations, had debts and cost ratios down - yet the shares continue to languish at a price/earnings discount of 30 per cent to such stocks as Abbey National and Alliance & Leicester.

Of course, a further reason for the shares being undervalued is a growth stock at a time when investors are suspicious of banks' ability to grow. At least if, like BoS, they are relying on the UK market to do so. This prejudice should be re-examined. The group has shown a knowledge of its market, and a track record of growth in areas where margins are good, like credit cards, or where it has a strong competitive position, such as mortgages.

It is not all plain sailing. In particular, the savage battle in the Australian mortgage market continues to blight short-term prospects for BankWest. But this story is good otherwise. The shares offer good value.

George Graham, Banking Correspondent

Granada may retain some Exclusives

By Scheherazade Daneshkhu, Leisure Industries Correspondent

Granada is considering retaining a number of its more valuable Exclusive hotels, a chain which the group said it would sell after last year's £3.9bn (£6.5bn) hostile takeover of Forte.

Exclusive hotels which could be retained include The Ritz in Madrid, the Eden in Rome, and Brown's in London, which have a total book value of £114m.

Granada has raised its asking price for the hotels, following an improvement in profitability, although some potential buyers may choose not to meet the asking price. Some of the less valuable hotels, such as the Hotel des Bergues in Geneva, are also likely to be retained.

Granada said at the time of the takeover that it would sell the 17 Exclusive hotels, which have a combined book value of £280m, to reduce net debt of £3.5bn, as its September 1996 year-end.

It has raised £1.3bn from disposals since the takeover in January 1996, of which £400m was from the sale of seven Exclusives. The total also includes more than £200m realised from non-Forte assets.

Granada decided to keep the Exclusive's flagship Grosvenor House, which has a book value of £200m, after offers fell short of the £250m-£300m asking price.

Mr Jason Holden, leisure analyst at NatWest, said that "it would be mildly disappointing if a couple of the larger Exclusives were not sold, but Granada's disposal programme is already well advanced."



Granada's Grosvenor House hotel, which has a book value of £200m, after offers fell short of the £250m-£300m asking price.

The role of Swiss bank account 207766

Clay Harris on the trail of the £2.4m Hobson paid to Trellis International

Account 207766 at ABN Amro Bank made the payment to Mr Regan, the food manufacturer, then run by Mr Regan, made the payment to the account one day after signing an agreement with the CWS to extend an exclusive supply contract for 2½ years.

The money went to Trellis International, a British Virgin Islands company, listed elsewhere as being "controlled" by Mr Ronald Zimet, a businessman who Hobson said had acted as a negotiator in the contract talks although his role is disputed by the CWS.

What "control" means in the context of a company based in a secretive offshore jurisdiction is not clear. The phrase certainly tells nothing about Trellis's beneficial ownership.

Swiss banking secrecy and the passage of time makes it unlikely, moreover, that any subsequent payments made by Trellis could be traced.

The Serious Fraud Office

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has said it is not investigating the Trellis payment. But evidence of the unusual nature of the transaction comes with documents showing the CWS was not the first to raise questions about the payment.

Two months after the 1995 deal, Hobson's auditors and non-executive directors were so concerned that they sought independent legal advice. They later obliged Mr Regan and two fellow executives, Mr David Lyons and Mr Peter Hallett, to sign letters about the payments.

In these letters, dated March 22 1995, each confirmed that neither he, nor connected persons or companies, as defined by the Companies Act, had directly or indirectly received, or benefited from, any part of the payment to Trellis. Each also said that "none of the directors, officers, executive management or employees

of the CWS" had benefited. On the same day, Mr Regan and Mr Zimet signed a similar letter which stated that the payment was received by Trellis "as principal and not on behalf of any other party".

It also confirmed that Trellis had "not paid and will not pay all or part of the payment to any director, officer or employee of the CWS, FE Barber Ltd (the food manufacturing subsidiary) or Hobson plc."

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Anglo Irish up 22%

By John Murray Brown

Strong credit growth in the domestic economy helped Anglo Irish Bank raise pre-tax profits by 22 per cent to £13.7m (£21m) in the six months to March 31.

Advances to customers were up 14 per cent at £1.7bn, while interbank lending fell 7 per cent to £541m.

The bank, which last year acquired the Dublin-based Ansbacher bank, said the increase in its loan book reflected organic growth.

Deposits rose 11.7 per cent to £23.3bn, with the bank reporting strong upturn in retail deposits. The Austrian subsidiary increased its deposit base.

Net interest income jumped by a fifth to £24.6m. Fee income was up 27 per cent to £7.9m, while expenses were up 15 per cent to £13.1m, reflecting the cost of the Ansbacher takeover.

The bank improved its cost to income ratio to 44 per cent, compared with about 60 per cent for Allied Irish Banks and Bank of Ireland. This reflects Anglo's leaner structure with only 6 branches.

The interim dividend is raised 23 per cent to 1.65p.

Molins shares fall 13% after US accounting irregularity

By Chris Gresser

Engineering company Molins yesterday revealed that accounting irregularities had occurred at its US corrugated board business, causing its shares to fall 13 per cent.

The company, which makes machines for the cigarette and packaging industry, expects to take an exceptional charge of £7.4m (£12m) against 1997 pre-tax profits of £33.4m.

Molins said yesterday that profits had been overstated at its Langston Corporation subsidiary and the division's president, Mr Leo Maynes, and chief financial officer, Mr Walt Belleville, were dismissed earlier this week.

Early evidence suggests that some costs, such as those for development, at Langston Corporation were not written-off as incurred, but carried in the balance sheet, according to Molins' chief executive, Mr Peter Harrison.

The news was unveiled to Molins shareholders at yesterday's annual meeting in London. One shareholder wanted to know if Mr Michael Orr, the chairman, thought the company's auditors, KPMG, were "blame-worthy".

Mr Orr said he could not respond fully to the question since the investigation was at a preliminary stage. He added: "The fact we have asked Price Waterhouse to work alongside KPMG (for the investigation) speaks for itself and, in part, answers your question." He said that KPMG were happy with Price Waterhouse's involvement.

KPMG audit director Mr Stephen Purse, attending the

meeting, said: "Whenever these things happen, one wishes they hadn't... but no business is audit-proof."

The police is not involved in the investigation, due to be completed in three months' time.

Mr Harrison said: "There is no reason to believe that anyone has benefited. Our belief is that there was no personal gain for anyone... There is no evidence of any cash being taken out of the business."

The company said it did not know for how many years the irregularities had gone on.

The motivation for the irregularities remains something of a mystery.

The note, who could not be reached for comment yesterday, participated in a bonus scheme, which if they met maximum targets, could amount to 30 per cent of salaries.

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RESULTS

Company	Year	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends (p)	Dividend cover	Total last year
Anglo Irish Bank	Yr to Dec 28	53.5 (37)	7.81 (4.87)	33.8 (22.2)	6.5	May 30	3	10
Anglo Irish Bank	6 mths to Mar 31	13.7 (11.2)	4.23 (3.44)	1.65	July 17	1.5	3	3
Bank of Scotland	Yr to Feb 28	10.8 (8.4)	1.84 (1.45)	31.8 (25.8)	5.31	June 20	4.4	8.22
Bank of Scotland	6 mths to Feb 28	2.8 (2.1)	0.47 (0.36)	1.24 (0.91)	6	July 7	5.05	7.75
Bank of Scotland	33 wks to Feb 1	97.3 (86)	3.70 (3.28)	7.48 (7.24)	2.18	June 9	1.82	2.78
Bank of Scotland	6 mths to Mar 28	23.5 (12.4)	6.16 (3.58)	10.7 (7)	2.5	July 2	2.25	6.75
Bank of Scotland	Yr to Jan 25	63 (50.9)	1.22 (0.91)	6.14 (5.2)	2.08	Aug 4	1.85	2.82
Bank of Scotland	Yr to Dec 31	92.9 (81.8)	11.64 (10.6)	9.04 (8.58)	1.6	July 1	1.5	2.83
Bank of Scotland	Yr to Dec 31	4.88 (0.78)	2.77 (0.47)	0.44 (0.34)	0.05	July 16	-	-
Bank of Scotland	Yr to Dec 31	3.83 (13.1)	0.1924 (0.224)	0.3 (0.3)	-	-	-	-
Bank of Scotland	Yr to Dec 31	3.54 (2.21)	0.086 (0.294)	-	-	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives for nine months. £sterling currency. *After exceptional charge. *After exceptional credit. *10m increased capital. *Adjusted for scrip issue. *4m stock.

The Financial Times plans to publish a Survey on

Hong Kong & China

on Thursday, June 26

The handover of Hong Kong to China will be one of the most closely watched world events of 1997. This survey will examine how Hong Kong will embark upon its new future, how China will handle the challenge of taking responsibility for 6 million capitalist citizens, and how it marks the end of an empire for Britain.

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FT Surveys

CALL FOR EXPRESSIONS OF INTEREST
IN PURCHASING THE ASSETS OF
"PORTO CARRAS-TOURIST, AGRICULTURAL & EXPORT SA"
OF ATHENS GREECE

ETHNIKI KEPHALOEU S.A., Administration of Assets and Liabilities, of 34 Chrysopolitissis Str., Athens 1020, Greece, in its capacity as Liquidator of "PORTO CARRAS-TOURIST, AGRICULTURAL & EXPORT SA", a company with its registered office in Thessaloniki, Greece, (the "Company"), presently under special liquidation, as an on-going concern according to the provisions of Article 46 of Law 1892/1990, by virtue of Decision 915/1997 of the Thessaloniki Court of Appeal, invites interested parties to submit within twenty (20) days from the publication of this call, non-binding written expressions of interest in purchasing the assets mentioned below, offered as a single asset.

BRIEF INFORMATION

The Company was established in 1962 and is still in operation. On March 17th 1997 the Company was placed under special liquidation, as an on-going concern, in accordance with article 46 of Law 1892/1990, as supplemented by art. 14 of L.2000/1991. The objectives of the Company include tourist and hotel operations and in particular the establishment and management of tourist and hotel units, of tourist resorts as well as of other enterprises for tourist purposes. Furthermore, the Company's objectives include the establishment and operation of farms, of agricultural, of all types of agricultural and livestock businesses, the operation of Greek products, the operation of export businesses in general, as well as any other type of activity related to the above.

ASSETS OFFERED FOR SALE

The assets for sale include the following, briefly described, tourist and industrial installations situated at Porto Carras, Nioi Marous, Chalkidiki, at a distance of about 125 km from Thessaloniki, by the sea and over 7,000 sq.m. of land, (4 hectares = 10,000 sq.m.) as per title deeds.

1. STATION BEACH: An A-class hotel with 850 beds in 428 rooms and 30 suites. The hotel also includes 3 restaurants, 3 bars and 2 night clubs. The hotel is under lease to Chalkidiki Tourist S.A. from 1994 to 2006, which runs a casino, established within the hotel building, about 1,250 sq.m.
2. MELITON: A luxury hotel with 822 beds in 428 rooms and 18 suites. The hotel also includes 4 restaurants, 3 bars and 10 night clubs.
3. VILLAGE INN: A B-class hotel with 178 beds in 75 studios, 7 suites and 7 bungalows. The hotel also includes 1 restaurant, 2 tavernas, 3 bars and 28 night clubs. The hotel has been placed on a time-share basis and every time during summer months has been coordinated from 1991 to 2040. Both MELITON and VILLAGE INN are under the management of GREEKTOUR S.A. and will remain so until the assets are sold.
4. MARINA: 5 acres deep for craft up to 45 meters in length with 166 berths, outside for fresh water and electricity and buildings that are being used as a yacht club.
5. 18-hole golf course over an area of 640 hectares, 9 tennis courts and a horse riding club.
6. GALANI luxury hotel over an area of 2,400 sq.m. with a garden (250 sq.m.) and a chapel.
7. Other auxiliary assets.
8. The right to utilize the MARINA installation, described above, according to a special permit granted by public authorities (see art. 14 of L.2000/1991).

ADDITIONAL COMMENTS

1. Complete winery in covered area of about 5,200 sq.m.
2. Oil press - winery in covered area of about 2,500 sq.m.
3. Bakery, about 1,250 sq.m.
4. Other auxiliary installations such as biological sewage treatment plant, workshop, garage, Public Power Corporation substation and pump room.

EXCLUDED ASSETS

Also for sale are the Company's means of transport,

els at Hilton's casino hotels fell by 1.5 percentage points to 87.2 per cent in the first quarter - although this was offset by a 4 per cent increase in average daily rates to \$77.38.

But with the addition of the Bally's properties, the division's operating profits rose from \$54m to \$133m.

Mr Stephen Bollenbach, chief executive, expressed optimism over the outcome of the FTT bid, saying Hilton was "on track for what we are confident will be a suc-

February 1997

INTERNATIONAL CAPITAL MARKETS

Europe follows French OATs higher

GOVERNMENT BONDS

By Michael Lindemann in London and John Auer in New York

French OATs again became the focus of market attention yesterday as positive reaction to the French election helped European's other main bond markets higher.

While many investors took a generally positive view of the snap poll, Mr Mark Fox, European strategist at Lehman Brothers, said other markets were not at their best, especially in the US.

He added, however, that investors had generally taken the view that there was too much negative news, helping OATs prices upwards. The June national future closed up 0.18 on the day at 128.50.

Ms Joanne Perez, analyst at Merrill Lynch in Paris, pointed out that concerns

about a possible Socialist victory were likely to hit the short-dated instruments, including the franc and BNP.

"The lack of margin for a new government of the right or left to radically change the tight fiscal/loose monetary policy mix should largely underpin prices at the long end of the French yield curve," Ms Perez said.

UK gilts were also excited by election talk after the ICM poll, which had started the markets flustering on Tuesday afternoon, showed Labour's lead even lower than expected.

"The market had factored in a smooth passage into

power for the Labour party," said Mr Kevin Adams, gilts strategist at BZW. "The poll has therefore exposed a bit of a raw nerve."

The £2bn auction of 7 per cent 2002 gilts was covered 3.49 times. Analysts said demand was stronger than expected because the bond was a new benchmark and was stripable.

The June long gilt picked up 0.13 to close at 109.75.

German bunds rose slightly in what analysts said was an "uninspiring" market. The June bund futures ended 0.13 higher at 100.81. The second tranche of a July 2007 stripable bond went reasonably well, they

said, although some had expected higher demand given that it is only the second stripable bond.

Some of the day's strongest gains came from Spanish bonds which were enthused by confirmation from the European Commission that Spain was likely to meet its 3 per cent budget deficit target this year, strengthening its case to join the first wave of EMU.

Bonos ended the day at 118.26, up 0.37. The 10-year yield spread over bunds tightened 4 basis points to 104 points.

US Treasuries fell yesterday morning ahead of a \$12.5bn auction of five-year

US Treasury bonds. At mid-session, the benchmark 30-year Treasury bond was down 1/8 at 94 1/8, yielding 7.061 per cent. The two-year bond was unchanged, yielding 6.443 per cent.

Sentiment remained bearish about political developments, with Republican and Democrat leaders in the Senate saying it was unlikely they would reach a budget deal this week. Hopes that these talks could speedily resolved had helped fuel the market on Tuesday.

There seemed few serious worries about the auction, with dealers expecting the notes to be awarded at a yield of 6.75 or 6.76 per cent.

Private sector borrowers in Argentina will for the first time have higher credit ratings than the country's sovereign, citing as a result of a new approach adopted by Standard & Poor's, the US rating agency.

S&P said yesterday it had come to the conclusion that "sovereign credit risk now is less a factor affecting ratings of issuers in certain dollarised economies". As a result, the agency has upgraded the ratings of several Argentine borrowers, some to investment grade - two notches above the Republic's BB rating.

S&P believes that "once dollarisation passes a certain threshold - 40 per cent of measured financial assets - it is difficult to reverse". Instead, "it is accommodated by adaptations in the marketplace".

The new foreign currency ratings awarded to private borrowers, S&P said, "will more fully reflect their stand-alone credit characteristics".

The new policy was also applied to one Panamanian issuer - Banco General - which received a counterparty rating of BBB-, one notch higher than the Republic of Panama.

CAPITAL MARKETS NEWS DIGEST

S&P takes fresh look at sovereigns

The DTF, the derivatives exchange of Deutsche Börse, is extending trading hours on its interest rate derivatives, to improve access to overseas traders. Trading in Bund and Boli futures and options, as well as Schatz futures and one-month and three-month eurodollar futures, will be extended from 5.30pm (Frankfurt time) to 7pm from August 1.

The implementation of longer hours brings the DTF's closing time in line with that of competing products listed on Liffe, the London Financial Futures and Options Exchange.

The decision is partly motivated by the need to accommodate US traders, because of the time difference, can trade only during the European afternoon.

The DTF said it had 26 members linked to its electronic trading system from London and seven from the US.

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The DTF said it had 26 members linked to its electronic trading system from London and seven from the US.

Loan for Polish phone group

Polska Telefonia Cyfrowa-Era GSM, the first central European telecoms company to plan an issue of high-yield bonds in the US market, is in negotiations with banks for a syndicated loan of up to \$400m. The long-term loan, from a consortium of foreign banks led by Citibank, of the US, is set to be the largest obtained by a Polish company.

Era GSM is one of two Polish companies awarded licences to operate GSM mobile telephone networks in February 1996. It has been operating since September and claims to have upwards of 130,000 subscribers.

The junk bond issue is expected to be launched this summer, with Salomon Brothers as lead manager.

Strong demand for novel BNP offering

INTERNATIONAL BONDS

By Samer Iskandar

The French franc sector was one of the most active yesterday, in spite of the uncertainty caused by President Jacques Chirac's decision to call an early election.

"The market is ignoring politics," said a banker in Paris. "The franc is holding up well [against the D-Mark] and [OAT] yield spreads over bunds have barely widened."

Banque Nationale de Paris launched the first franc perpetual/step-up bonds, a structure that qualifies the proceeds as upper-tier II capital for regulatory purposes.

"We believe this will constitute a benchmark for the French franc market," said Ms Martine Billeaud, BNP treasurer.

Merrill Lynch, which led the FF1.25bn deal jointly with BNP, said it found "tremendous appetite among

investors", with demand exceeding FF1.5bn. This was helped by extensive pre-marketing, including "a lot of one-to-one visits with investors", Ms Billeaud said.

She said BNP had "considered other markets, but conditions were not at their best, especially in the US".

Merrill Lynch explained that the Yankee market was relatively unattractive due to the general widening of spreads in the past month, following the Fed's decision to raise interest rates.

Ford Motor Credit launched the day's largest transaction, FF3.5bn in two tranches. Société Générale, joint lead manager with BNP, said the transaction went well.

"We knew there was demand in six years, because there has been little supply," said a SocGen official. "In a 12-year area, there is sufficient demand when the spread is attractive."

Housing New Zealand, a government agency providing low-income housing, tapped the dollar market. CSFB, which led the deal jointly with UBS, said it met a good reception, mainly from institutional investors, with help from a road-show.

A road show was also organised by BZW for Carrefour, the French supermarket chain, which has the second largest capitalisation on the French stock exchange. Carrefour is one of the country's largest retailers, with additional activities in Asia and Latin America. BZW said sales were good at the re-offer price and expects to see continuing demand.

Porsche, the German car manufacturer, also made its bond market debut, with DM200m of five-year bonds.

The lira sector saw the return of plain-vanilla investment grade bonds, with a L300bn five-year issue by DSL Bank.

New international bond issues

Borrower	Amount in US \$	Coupon %	Price	Maturity	Yield	Spread to Bund	Bank/Issuer
Chase Manhattan Corp	500	6 1/8	98.914R	May 2002	0.178R	+455/16-00	Chase Manhattan
World Bank	200	6 1/8	99.820R	May 2002	0.225R	+375/16-07	Goldman Sachs
Kyushu Electric Power Co	300	7 1/8	99.535R	May 2002	0.250R	+250/16-00	BZW
Carrefour Supermarché	250	5 3/8	100.0R	May 2002	0.225R	+250/16-00	BNP/Merrill Lynch
Housing New Zealand	200	7 1/8	99.838R	May 2002	0.250R	+250/16-00	BNP/Merrill Lynch
COPEL	150	9 3/8	99.618R	May 2002	0.250R	+250/16-00	BNP/Merrill Lynch
IN O-MARKS							
National Bank of Canada	250	6 1/8	99.888R	May 2002	0.150R	+150/16-00	Salomon AG
Porsche Int Financ	200	4 3/8	98.84R	May 2002	0.250R	+250/16-00	Detachable Morgan G&H
IN SWISS FRANCES							
Swiss Bank Corp	100	3 1/8	99.820R	May 2002	0.250R	+250/16-00	BNP/Merrill Lynch
IN ITALIAN LIRA							
DSL Bank	300bn	7 1/8	101.622	May 2002	1.875	+1875/16-00	BNP/Merrill Lynch
IN DUTCH GULDERS							
Bank Nederland	500	6 1/8	98.94R	May 2012	0.375R	+375/16-00	ABN AMRO Hoare Govett
IN LUXEMBOURG FRANCES							
Commerzbank International	2bn	5 3/8	102.45	Aug 2004	1.875	+1875/16-00	BNP/Merrill Lynch
IN SPANISH PESETAS							
World Bank	150n	5 3/8	101.02	May 2002	1.375	+1375/16-00	BNP/Merrill Lynch
IN NEW ZEALAND DOLLARS							
Bayreuther Verkehrsbank	100	8 1/8	101.22	May 2002	1.75	+175/16-00	Hambrecht & Son

Fixed terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. 2 Floating-rate notes, R Fixed at offer level, at 3-month Libor + 3/8. 3 3-month Libor + 3/8. 4 3-month Libor + 3/8. 5 3-month Libor + 3/8. 6 3-month Libor + 3/8. 7 3-month Libor + 3/8. 8 3-month Libor + 3/8. 9 3-month Libor + 3/8. 10 3-month Libor + 3/8. 11 3-month Libor + 3/8. 12 3-month Libor + 3/8. 13 3-month Libor + 3/8. 14 3-month Libor + 3/8. 15 3-month Libor + 3/8. 16 3-month Libor + 3/8. 17 3-month Libor + 3/8. 18 3-month Libor + 3/8. 19 3-month Libor + 3/8. 20 3-month Libor + 3/8. 21 3-month Libor + 3/8. 22 3-month Libor + 3/8. 23 3-month Libor + 3/8. 24 3-month Libor + 3/8. 25 3-month Libor + 3/8. 26 3-month Libor + 3/8. 27 3-month Libor + 3/8. 28 3-month Libor + 3/8. 29 3-month Libor + 3/8. 30 3-month Libor + 3/8. 31 3-month Libor + 3/8. 32 3-month Libor + 3/8. 33 3-month Libor + 3/8. 34 3-month Libor + 3/8. 35 3-month Libor + 3/8. 36 3-month Libor + 3/8. 37 3-month Libor + 3/8. 38 3-month Libor 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Light years before its time

COMMODITIES AND AGRICULTURE

Bre-X says Busang contains gold

By Bernard Simon in Toronto

Bre-X Minerals shares jumped after the Calgary-based exploration company said it had found further evidence of gold at the Busang property in Indonesia. The shares were up sharply to C\$3.50 in heavy trading early yesterday. At their peak last year they hit C\$23.65.

Analysts warned, however, that the latest drilling results raised the same doubts as earlier samples from Busang, whose authenticity was questioned last month by Freeport-McMoran Copper and Gold, a prospective partner in the deposit.

Bre-X claimed in February that Busang contained at least 71m ounces of gold, making it the biggest discovery since South Africa's Witwatersrand. But Freeport said its drilling found "insignificant" traces of gold. Bre-X has also acknowledged a "strong possibility" that it may have over-estimated the reserves.

Yesterday's results announced by Bre-X came from samples recovered after the 71m-ounce estimate in early February but before doubts were cast on the deposit in late March.

According to the results, 16 out

of 22 holes yielded grades of between 1.05 and 6.87 grammes per tonne. The other six holes contained insignificant amounts of gold.

Strathcona Mineral Services, a Canadian consultancy, is currently undertaking an independent audit of drill samples from Busang. Results are expected in the first week of May.

According to reports from Jakarta, Mr Jim Bob Moffett, Freeport chief executive, met President Suharto twice last week to discuss the future of the Busang property. Freeport earlier agreed to

acquire a 15 per cent stake in Busang, with Bre-X owning 45 per cent and local Indonesian interests the remaining 40 per cent.

Further details of Freeport's views may emerge at its annual meeting, to be held next Tuesday in New Orleans.

Mr Rob Klassen, analyst at Goeppel Shields, a Vancouver securities firm, described the results as "pretty high". But he added that "until we know how these samples were handled along the way, we can't really make a call on it."

Another analyst estimated Busang would need to contain at least

30m ounces of gold to justify the present share price.

Analysts remain puzzled by many aspects of the Busang saga. Suspicious continue to centre on an elaborate "salting" operation.

But no evidence of wrongdoing has yet emerged, apart from the mysterious death of Mr Michael de Guzman, a senior Bre-X geologist, who fell out of a helicopter above Borneo shortly before Freeport revealed its findings.

Bre-X officials claim in private that they are the victims of a sophisticated effort to drive the company out of Indonesia.

Copper cash premium up

MARKETS REPORT

By Gary Mead and Robert Corzine

On the London Metal Exchange, copper's backwardation - the premium of the cash price over that for the three-month future contract - extended further yesterday, to \$115 in early trading. After the end of afternoon "kerf" trading stretched that still further, to \$180, when the three-month contract hit \$2,367, up \$19.

Traders pointed to the strike at Chile's Escondida mine and a six-month maintenance shutdown at the Kennecott smelter in the US as factors behind the tightness in the physical market. Cocoa futures on the London Financial and Futures Exchange were lifted by moderate trade buying: the

May contract ended \$13 higher at \$1,018 a tonne, while July increased to \$1,038, up \$14 on the previous close. Robusta coffee futures for July ended the day at a tonne higher, at \$1,662, up \$1.07.

Oil prices fell in late trading after the latest inventory data from the US failed to boost world markets.

American Petroleum Institute figures showing a drawdown of gasoline stocks helped push Brent Blend for June delivery above \$18 a barrel in early London trading. But the release later by the US government's Energy Information Administration, showing gasoline stocks unchanged on the week, heated push prices below Tuesday's close of \$17.99 a barrel. In late trading Brent was quoted at around \$17.75 a barrel.

LME chief puts focus on transparency

David King has worked hard to improve the market after the Sumitomo copper scandal

Mr David King, chief executive of the London Metal Exchange, has been, and to some extent still is, subjected to that old Chinese curse: "May you live in interesting times."

Hired in September 1989 as the LME's first director of finance, and chief executive since November 1989, the 50-year-old Mr King says: "I felt it [the LME] was a sleeping giant when I first arrived."

Indeed, during his tenure the exchange's annual turnover has increased seven-fold and now stands at \$2,000bn. But the giant stumbled on June 14 1996, when Sumitomo Corporation, the Japanese trading house, acknowledged that its senior copper dealer, Mr Yasuo Hamanaka, had over a decade lost \$1.5bn (later revised to \$2.6bn) in unauthorized dealings.

The exchange then came under a fierce spotlight, with critics accusing it of failing to detect sufficiently early such a mammoth alleged manipulation of the global market price of copper.

To a large extent, this was a misdirected attack; Sumitomo was not an LME member and was outside the LME's - and the Securities and Investments Board's -

jurisdiction. However, the Sumitomo incident had shattering commercial and legal consequences, the reverberations of which linger on.

But beneath those dramas, the incident has stimulated a far-reaching investigation into the regulatory orbit the LME operates in.

When the Sumitomo incident broke, the LME invited the SIB to review the metals markets and itself. The SIB published its wide-ranging conclusions in December, since then Mr King and his board have been implementing its recommendations.

The complex regulatory changes have a single focus - ensuring the LME is operating as transparent a market as is compatible with commercial viability. Mr King argues that his exchange has been successful in attracting business, partly because metal producers, users and brokers "like the LME's regulatory regime... They would go elsewhere if we became either too tightly or too lightly regulated."

The LME now accounts for more than 90 per cent of copper traded on exchanges, and almost 100 per cent of all other base metals.

One of the SIB's key pro-

posals was that the balance of the LME's board should alter, to better represent the exchange's different members. The board is also to be expanded from 16 to 18 to include more independent directors.

"By virtue of their independent role, the two new members - yet to be selected - must have no conflict of interest, and will not be involved in the metal trade in any way," says Mr King.

Another key SIB recommendation was to expand the LME's executive, to cope with the vast quantities of information accumulated daily by the exchange. The LME is thus increasing its executive by 10, to about 50 people. "These additional staff will be recruited primarily for the compliance area and will be at a very senior level," says Mr King.

Other SIB recommendations have already been implemented, including a daily (as opposed to weekly) reporting of LME warehouse stocks. This yields a more immediate insight into the physical liquidity of the market and traders say it has reduced volatility.

Other procedures aimed at providing a more rigorous audit trail will soon follow, including improved mechanisms to follow the movement of warrants (the paper proving physical ownership of LME metal stocks) to establish more precisely who owns what metal.

Perhaps most interesting, Mr King says the LME is considering imitating some US regulatory practices used by the Commodity Futures Trading Commission.

"While we already operate a large position reporting system, we will probably develop a hybrid of the CFTC's requirement that all large positions in a market must be reported, and we



David King: producers, users and brokers 'like the LME's regulatory regime'

By David King

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will publish certain data in regard to such positions."

The buzz-word among LME critics is transparency, but it is not a dogma that King is going to follow blindly.

"It's in no-one's interest to have such excessive transparency that business will flee the market, reducing liquidity and increasing volatility. More seriously, business that left the LME would be transacted on the unregulated market, meaning the regulatory authorities would be even less able to police it," he says.

So are Sumitomo incidents

a thing of the past? Given that as much global metals trading is conducted outside the LME as within it, no-one is calling that bluff.

But Mr King is cautiously of the view that such a major warping of the market is less likely to be repeated, thanks to greater dissemination of information.

"We will provide significantly more data to market participants in order that our members and their clients have greater knowledge of what is happening in the market," he says.

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CURRENCIES AND MONEY

Pound suffers with UK exports

MARKETS REPORT
By Simon Kuper

The pound fell yesterday in profit taking, political worries and new evidence that UK exporters were suffering from its eight-month rally.

A Confederation of British Industry survey showing a sharp fall in export orders hit the pound, as did an opinion poll which suggested that the general election on May 1 might be a closer run than was previously thought. An ICM poll in the *Guardian* newspaper yesterday said the Labour party's lead had fallen to 5 percentage points. This raised fears, particularly in the UK market, of a hung parliament.

The pound fell 2.1 pence against the D-Mark and 1.4 cents against the dollar to close in London at £12.780 and \$1.622. The dollar slipped moved against the yen and the D-Mark ahead of Sunday's G7 meeting in Washington.

The European Commission's economic forecasts had been so widely leaked that they caused little stir when published yesterday. As expected, the Commission said Italy and Greece were the only countries likely to miss the budget deficit criterion to qualify for European monetary union.

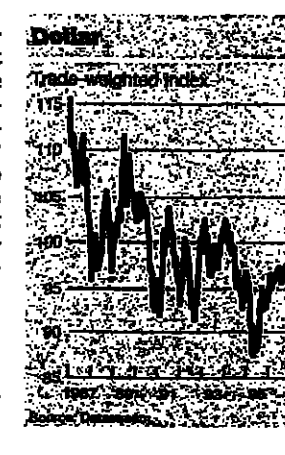
But the lira firmed slightly to 1,894.6 against the D-Mark on a rider in the report, which said that Italy might not meet the criterion "if the (budgetary) measures already taken have full effectiveness and, if necessary, additional measures are introduced".

The escudo and the peseta also firmed modestly as belief grew that Portugal and Spain might qualify for the euro.

Mr Kit Juckes, currency strategist at NatWest Markets in London, said the Commission's figures, coupled with forecasts of a conservative win in the early French election, "seem to significantly shorten the odds both on ERM starting on time and on Spain participating, though not necessarily on Italy participating".

The Swiss franc eased as market confidence in ERM occurred grew.

A consensus is developing about Sunday's G7 meeting. Most currency strategists expect the summit to fall short of a statement pledging joint intervention to stop the dollar's rise. Rather, the strategists say, the G7 will do as it did at its Berlin meeting in February: state that the dollar has risen far enough, and possibly make a vague threat of future intervention. That would merely slow the dollar's rise, strategists say.



They cite two main reasons why the G7 will lack the political will to intervene. Firstly, the dollar's rise suits Germany and Japan, which want to raise exports as a route to economic recovery. The US has long supported the strong dollar, Mr Juckes says. "The truth is that as long as the dollar doesn't go up too fast its rise suits absolutely everybody."

Japan's recent threats of intervention were meant simply to slow the dollar's rise, he said.

The International Monetary Fund yesterday voiced only muted concern about the strong dollar. Mr Michael Mussa, the IMF's chief economist, said a further yen slide would be unwelcome but not a cause for "intense concern". He said exchange rates were now broadly in line with economic fundamentals, but added that in the medium term the dollar's recent gains and the yen's losses may not be compatible with further reduction of external imbalances.

The second reason why the G7 will lack the political will to intervene is that the dollar's rise suits Germany and Japan, which want to raise exports as a route to economic recovery. The US has long supported the strong dollar, Mr Juckes says. "The truth is that as long as the dollar doesn't go up too fast its rise suits absolutely everybody."

strategists say G7 intervention is unlikely is that they think it would fail. Investors have no wish to sell dollars for yen now, said Mr Juckes, because 10-year yields in the US are more than 450 basis points higher than in Japan. Japan is unlikely to raise interest rates soon. Nor is the US likely to cut them. Goldman Sachs says that "to really hold back dollar strength either fiscal or monetary policy will need to be changed in one or all of the G8 countries".

The bank expects a fairly strong G7 statement. But it adds that unless the market decides that Japan will raise interest rates soon, "then the permanent consequences of the G7 meeting will be ineffective". Mr Adrian Schmidt, senior economist at Chase in London, said: "We still think the G7 won't do anything. The most likely thing is that the dollar will go up before or after the G7."

WORLD INTEREST RATES

MONEY RATES									
April 23	Over night	One month	Three months	Six months	One year	Long term	Dis. rate	Repo	Rate
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	8.00	2.50	-
France	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	8.10	-	4.75
Germany	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	4.50	2.50	3.00
Italy	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	8.25	6.75	6.25
Japan	7	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	8.00	7.50	7.50
Netherlands	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2	-	3.00	3.00
Switzerland	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	-	1.00	-
US	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	-	5.00	-
UK	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	-	0.50	-

LIBOR FT London
Interbank Bid/Ask
US Dollar Cdn
ECU Linked Ds
SOL Linked Ds

5 LIBOR Interbank bid rates are offered rates for 50m quoted to the nearest 1/100th of a percent. The rates are for the period 11:00 am to 12:00 pm. The rates are for the period 11:00 am to 12:00 pm. The rates are for the period 11:00 am to 12:00 pm.

EURO CURRENCY INTEREST RATES

April 23	Over night	One month	Three months	Six months	One year
Belgium	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Denmark	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
France	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Germany	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Italy	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Netherlands	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Portugal	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Spain	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Sweden	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
Switzerland	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2
UK	3 1/2	3 1/2	3 1/2	3 1/2	3 1/2

Short term rates are for the US Dollar and Yen, others two days' notice.
LIBOR Interbank Bid/Ask
US Dollar Cdn
ECU Linked Ds
SOL Linked Ds

POUND SPOT FORWARD AGAINST THE POUND

Apr 23	Closing	Change	Mid	Day's	One	Three	One	Bank
	mid	on day	spread	high	month	month	month	of day
Europe								
Austria	(Sch)	19.55	-0.1498	823	747	19.7842	19.5515	19.52
Belgium	(Bfr)	57.50	-0.0192	368	368	57.5010	57.3350	57.2376
Denmark	(DKK)	10.35	-0.0038	847	845	10.3508	10.3492	10.3575
France	(FFr)	6.31	-0.0094	825	757	6.3102	6.3020	-
Germany	(M)	8.34	-0.0115	757	831	8.3408	8.3272	8.3573
Greece	(Dr)	2.06	-0.0078	2779	2779	2.0610	2.0530	-
Italy	(L)	441.6	-0.0209	335	445.265	440.757	-	-
Ireland	(Ir)	1.67	-0.0038	480	482	1.6708	1.6628	1.6648
Japan	(Y)	278.84	-0.0078	288	831	278.8408	278.604	-1.5
Luxembourg	(Lfr)	57.50	-0.0192	368	368	57.5010	57.3350	57.2376
Netherlands	(G)	3.98	-0.0028	294	311	3.9810	3.9730	3.9750
Norway	(Nkr)	13.48	-0.0028	255	442	13.4810	13.4730	13.4750
Portugal	(Esc)	20.48	-0.0028	255	442	20.4810	20.4730	20.4750
Spain	(Ptas)	166.64	-0.0028	255	442	166.6410	166.6330	166.6350
Sweden	(Skr)	1.36	-0.0028	255	442	1.3610	1.3530	1.3550
Switzerland	(Sfr)	7.20	-0.0102	706	737	7.2008	7.1872	7.1892
UK	(£)	-	-	-	-	-	-	-
USA	(\$)	1.62	-0.0102	258	275	1.6208	1.6072	1.6092

Forward rates are not directly quoted to the market but are implied by current rates. Forward rates are not directly quoted to the market but are implied by current rates. Forward rates are not directly quoted to the market but are implied by current rates.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Apr 23	Closing	Change	Mid	Day's	One	Three	One	Bank
	mid	on day	spread	high	month	month	month	of day
Europe								
Austria	(Sch)	12.0517	-0.0084	485	549	12.0510	12.0377	1.5
Belgium	(Bfr)	35.3370	-0.0028	320	430	35.3370	35.3237	2.0
Denmark	(DKK)	6.3205	-0.0028	225	245	6.3205	6.3072	1.5
France	(FFr)	5.1558	-0.0182	581	581	5.1558	5.1425	2.0
Germany	(M)	5.7780	-0.0074	775	775	5.7780	5.7647	2.2
Greece	(Dr)	27.1260	-0.0115	880	780	27.1260	27.1127	2.2
Italy	(L)	170.10	-0.0115	880	780	170.10	170.0867	2.2
Ireland	(Ir)	1.6708	-0.0038	480	482	1.6708	1.6628	1.5
Japan	(Y)	171.88	-0.0074	775	775	171.88	171.8647	2.2
Luxembourg	(Lfr)	35.3370	-0.0028	320	430	35.3370	35.3237	2.0
Netherlands	(G)	3.9810	-0.0028	294	311	3.9810	3.9730	2.2
Norway	(Nkr)	13.4810	-0.0028	255	442	13.4810	13.4730	2.2
Portugal	(Esc)	166.6410	-0.0028	255	442	166.6410	166.6330	2.2
Spain	(Ptas)	166.6410	-0.0028	255	442	166.6410	166.6330	2.2
Sweden	(Skr)	1.3610	-0.0028	255	442	1.3610	1.3530	2.2
Switzerland	(Sfr)	7.2008	-0.0102	706	737	7.2008	7.1872	2.2
UK	(£)	-	-	-	-	-	-	-
USA	(\$)	1.6208	-0.0102	258	275	1.6208	1.6072	2.2

Forward rates are not directly quoted to the market but are implied by current rates. Forward rates are not directly quoted to the market but are implied by current rates. Forward rates are not directly quoted to the market but are implied by current rates.

CROSS RATES AND DERIVATIVES

Apr 23	BP	DM	FF	DM	FF	DM	FF	DM	FF
Belgium	(Bfr)	100	18.48	16.35	4.847	1.828	4.820	5.432	18.93
Denmark	(DKK)	54.16	10	8.856	2.825	0.891	2.911	2.953	10.70
France	(FFr)	61.16	11.29	10	2.854	1.118	2.848	3.834	12.19
Germany	(M)	20.33	3.98	1	0.377	0.845	1.125	4.112	10.64
Italy	(L)	54.88	10.10	8.841	2.851	1.035	2.851	1.035	10.35
Netherlands	(G)	2.075	0.383	0.339	0.101	0.036	1.00	0.113	0.413
Norway	(Nkr)	18.34	3.87	2.899	0.889	0.335	0.894	2.1	3.855
Portugal	(Esc)	50.18	9.255	2.328	0.432	0.118	2.419	2.738	10.24
Spain	(Ptas)	20.54	3.785	3.359	0.375	0.080	3.1	1.120	3.835
Sweden	(Skr)	24.47	4.58	4.001	1.188	0.448	1.180	3.244	4.976
Switzerland	(Sfr)	46.37	8.547	7.570	2.244	0.647	2.232	2.824	9.225
UK	(£)	22.17	4.485	3.984	1.172	0.442	1.186	1.518	4.919
USA	(\$)	57.29	10.50	9.379	2.760	1.270	9.379	1.270	11.43
Japan	(Y)	35.33	6.825	5.779	1.719	0.848	1.704	1.827	7.043
South Korea	(W)	28.5	5.173	4.582	1.328	0.512	1.351	1.528	5.894
Taiwan	(N)	40.7	7.428	6.577	1.858	0.736	1.858	2.139	10.61
Thailand	(B)	42.352	-0.58	738	225	42.352	42.352	-	-

Derivatives: Swiss Franc, French Franc, German Mark, and British Pound. Forward rates are not directly quoted to the market but are implied by current rates.

UK INTEREST RATES

Apr 23	Over night	One month	Three months	Six months	One year
Interbank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Standing	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Treasury	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Bank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Local authority	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Discount	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

UK clearing bank base rate 8 per cent from October 30, 1996.

LONDON MONEY RATES

Apr 23	Over night	One month	Three months	Six months	One year
Interbank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Standing	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Treasury	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Bank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Local authority	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Discount	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

UK clearing bank base rate 8 per cent from October 30, 1996.

THREE MONTHLY YIELDING FUTURES (LFF) £500,000 points of 100%

Apr 23	Open	Settle	Change	High	Low	Est. vol	Open Int.
Jun	93.36	93.38	-0.01	93.42	93.38	18569	113689
Sep	93.17	93.11	-0.01	93.15	93.10	16437	93025
Dec	92.74	92.69	-0.01	92.76	92.69	7689	7689
Mar	92.74	92.69	-0.01	92.76	92.69	7689	7689
Jun	92.74	92.69	-0.01	92.76	92.69	7689	7689

Also traded on April Open Interest figures are for previous day.

THREE MONTHLY YIELDING FUTURES (LFF) £500,000 points of 100%

Apr 23	Open	Settle	Change	High	Low	Est. vol	Open Int.
Jun	93.36	93.38	-0.01	93.42	93.38	18569	113689
Sep	93.17	93.11	-0.01	93.15	93.10	16437	93025
Dec	92.74	92.69	-0.01	92.76	92.69	7689	7689
Mar	92.74	92.69	-0.01	92.76	92.69	7689	7689
Jun	92.74	92.69	-0.01	92.76	92.69	7689	7689

Also traded on April Open Interest figures are for previous day.

BASE LENDING RATES

Apr 23	Over night	One month	Three months	Six months	One year
Interbank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Standing	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Treasury	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Bank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Local authority	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Discount	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

JAPANESE YEN FUTURES (JYF) Yen 12.5 per Yen 100

0.9007	14,484	80,486	
0.9100	47	1,407	
-	0.8220	10	620

per £.

1.8348	1.8286	6,027	37,741
1.8280	1.8280	30	884
-	1.8240	2	701

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FINANCIAL TIMES

FINANCIAL TIMES THURSDAY APRIL 24 1997

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE

AUSTRIA (Apr 23 / Fri)

Stock	High	Low	Open	Close
ATX	1,100.00	1,080.00	1,090.00	1,080.00
ATX 100	1,100.00	1,080.00	1,090.00	1,080.00

BELGIUM (Apr 23 / Fri)

Stock	High	Low	Open	Close
BEI	1,100.00	1,080.00	1,090.00	1,080.00
BEI 100	1,100.00	1,080.00	1,090.00	1,080.00

DENMARK (Apr 23 / Fri)

Stock	High	Low	Open	Close
DMI	1,100.00	1,080.00	1,090.00	1,080.00
DMI 100	1,100.00	1,080.00	1,090.00	1,080.00

FINLAND (Apr 23 / Fri)

Stock	High	Low	Open	Close
HEX	1,100.00	1,080.00	1,090.00	1,080.00
HEX 100	1,100.00	1,080.00	1,090.00	1,080.00

FRANCE (Apr 23 / Fri)

Stock	High	Low	Open	Close
CAC	1,100.00	1,080.00	1,090.00	1,080.00
CAC 100	1,100.00	1,080.00	1,090.00	1,080.00

GERMANY (Apr 23 / Fri)

Stock	High	Low	Open	Close
DAX	1,100.00	1,080.00	1,090.00	1,080.00
DAX 100	1,100.00	1,080.00	1,090.00	1,080.00

GREECE (Apr 23 / Fri)

Stock	High	Low	Open	Close
ATX	1,100.00	1,080.00	1,090.00	1,080.00
ATX 100	1,100.00	1,080.00	1,090.00	1,080.00

IRELAND (Apr 23 / Fri)

Stock	High	Low	Open	Close
ISEQ	1,100.00	1,080.00	1,090.00	1,080.00
ISEQ 100	1,100.00	1,080.00	1,090.00	1,080.00

ITALY (Apr 23 / Fri)

Stock	High	Low	Open	Close
FTSE	1,100.00	1,080.00	1,090.00	1,080.00
FTSE 100	1,100.00	1,080.00	1,090.00	1,080.00

NETHERLANDS (Apr 23 / Fri)

Stock	High	Low	Open	Close
AEX	1,100.00	1,080.00	1,090.00	1,080.00
AEX 100	1,100.00	1,080.00	1,090.00	1,080.00

POLAND (Apr 23 / Fri)

Stock	High	Low	Open	Close
WSE	1,100.00	1,080.00	1,090.00	1,080.00
WSE 100	1,100.00	1,080.00	1,090.00	1,080.00

PORTUGAL (Apr 23 / Fri)

Stock	High	Low	Open	Close
BVL	1,100.00	1,080.00	1,090.00	1,080.00
BVL 100	1,100.00	1,080.00	1,090.00	1,080.00

SPAIN (Apr 23 / Fri)

Stock	High	Low	Open	Close
IBEX	1,100.00	1,080.00	1,090.00	1,080.00
IBEX 100	1,100.00	1,080.00	1,090.00	1,080.00

SWEDEN (Apr 23 / Fri)

Stock	High	Low	Open	Close
OMX	1,100.00	1,080.00	1,090.00	1,080.00
OMX 100	1,100.00	1,080.00	1,090.00	1,080.00

SWITZERLAND (Apr 23 / Fri)

Stock	High	Low	Open	Close
SMI	1,100.00	1,080.00	1,090.00	1,080.00
SMI 100	1,100.00	1,080.00	1,090.00	1,080.00

TURKEY (Apr 23 / Fri)

Stock	High	Low	Open	Close
BIST	1,100.00	1,080.00	1,090.00	1,080.00
BIST 100	1,100.00	1,080.00	1,090.00	1,080.00

UNITED KINGDOM (Apr 23 / Fri)

Stock	High	Low	Open	Close
FTSE	1,100.00	1,080.00	1,090.00	1,080.00
FTSE 100	1,100.00	1,080.00	1,090.00	1,080.00

UNITED STATES (Apr 23 / Fri)

Stock	High	Low	Open	Close
DOW	1,100.00	1,080.00	1,090.00	1,080.00
DOW 100	1,100.00	1,080.00	1,090.00	1,080.00

JAPAN (Apr 23 / Fri)

Stock	High	Low	Open	Close
Nikkei	1,100.00	1,080.00	1,090.00	1,080.00
Nikkei 100	1,100.00	1,080.00	1,090.00	1,080.00

KOREA (Apr 23 / Fri)

Stock	High	Low	Open	Close
KOSPI	1,100.00	1,080.00	1,090.00	1,080.00
KOSPI 100	1,100.00	1,080.00	1,090.00	1,080.00

HONG KONG (Apr 23 / Fri)

Stock	High	Low	Open	Close
HSE	1,100.00	1,080.00	1,090.00	1,080.00
HSE 100	1,100.00	1,080.00	1,090.00	1,080.00

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AUSTRALIA (Apr 23 / Fri)

Stock	High	Low	Open	Close
ASX	1,100.00	1,080.00	1,090.00	1,080.00
ASX 100	1,100.00	1,080.00	1,090.00	1,080.00

CANADA (Apr 23 / Fri)

Stock	High	Low	Open	Close
TSE	1,100.00	1,080.00	1,090.00	1,080.00
TSE 100	1,100.00	1,080.00	1,090.00	1,080.00

NEW ZEALAND (Apr 23 / Fri)

Stock	High	Low	Open	Close
SEAX	1,100.00	1,080.00	1,090.00	1,080.00
SEAX 100	1,100.00	1,080.00	1,090.00	1,080.00

SOUTH AFRICA (Apr 23 / Fri)

Stock	High	Low	Open	Close
FTSE	1,100.00	1,080.00	1,090.00	1,080.00
FTSE 100	1,100.00	1,080.00	1,090.00	1,080.00

SOUTH KOREA (Apr 23 / Fri)

Stock	High	Low	Open	Close
KOSPI	1,100.00	1,080.00	1,090.00	1,080.00
KOSPI 100	1,100.00	1,080.00	1,090.00	1,080.00

TAIWAN (Apr 23 / Fri)

Stock	High	Low	Open	Close
TSE	1,100.00	1,080.00	1,090.00	1,080.00
TSE 100	1,100.00	1,080.00	1,090.00	1,080.00

THAILAND (Apr 23 / Fri)

Stock	High	Low	Open	Close
SET	1,100.00	1,080.00	1,090.00	1,080.00
SET 100	1,100.00	1,080.00	1,090.00	1,080.00

VIETNAM (Apr 23 / Fri)

Stock	High	Low	Open	Close
VSE	1,100.00	1,080.00	1,090.00	1,080.00
VSE 100	1,100.00	1,080.00	1,090.00	1,080.00

YUGOSLAVIA (Apr 23 / Fri)

Stock	High	Low	Open	Close
BEL	1,100.00	1,080.00	1,090.00	1,080.00
BEL 100	1,100.00	1,080.00	1,090.00	1,080.00

ZIMBABWE (Apr 23 / Fri)

Stock	High	Low	Open	Close
FTSE	1,100.00	1,080.00	1,090.00	1,080.00
FTSE 100	1,100.00	1,080.00	1,090.00	1,080.00

INDICES

Index	High	Low	Open	Close
ASX	1,100.00	1,080.00	1,090.00	1,080.00
ASX 100	1,100.00	1,080.00	1,090.00	1,080.00

US INDICES

Index	High	Low	Open	Close
DOW	1,100.00	1,080.00	1,090.00	1,080.00
DOW 100	1,100.00	1,080.00	1,090.00	1,080.00

NASDAQ

Index	High	Low	Open	Close
NDX	1,100.00	1,080.00	1,090.00	1,080.00
NDX 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

Index	High	Low	Open	Close
NYA	1,100.00	1,080.00	1,090.00	1,080.00
NYA 100	1,100.00	1,080.00	1,090.00	1,080.00

NYSE

NORTH AMERICA

Index	High	Low	Open	Close
ASX	1,100.00	1,080.00	1,090.00	1,080.00
ASX 100	1,100.00	1,080.00	1,090.00	1,080.00

CANADA

Index	High	Low	Open	Close
TSE	1,100.00	1,080.00	1,090.00	1,080.00
TSE 100	1,100.00	1,080.00	1,090.00	1,080.00

NEW ZEALAND

Index	High	Low	Open	Close
SEAX	1,100.00	1,080.00	1,090.00	1,080.00
SEAX 100	1,100.00	1,080.00	1,090.00	1,080.00

SOUTH AFRICA

Index	High	Low	Open	Close
FTSE	1,100.00	1,080.00	1,090.00	1,080.00
FTSE 100	1,100.00	1,080.00	1,090.00	1,080.00

SOUTH KOREA

Index	High	Low	Open	Close
KOSPI	1,100.00	1,080.00	1,090.00	1,080.00
KOSPI 100	1,100.00	1,080.00	1,090.00	1,080.00

TAIWAN

Index	High	Low	Open	Close
TSE	1,100.00	1,080.00	1,090.00	1,080.00
TSE 100	1,100.00	1,080.00	1,090.00	1,080.00

THAILAND

Index	High	Low	Open	Close
SET	1,100.00	1,080.00	1,090.00	1,080.00
SET 100	1,100.00	1,080.00	1,090.00	1,

US shares mixed as techs advance

AMERICAS

Technology stocks were at the centre of attention in otherwise quiet mid-session trading in New York in a reversal of the recent trend, *scribes John Authers*.

Volume on the NYSE was also slightly higher than during recent sessions, with 283.6m shares traded by 1pm.

All the most closely watched technology stocks showed significant gains by midday, including Intel, the largest semiconductor manufacturer, up 3.2% at \$144. Microsoft, 3.3% higher at \$114.9, and Oracle 3.1% ahead at \$57.

These comfortably outweighed a 21 per cent fall in Novell, the computer manufacturer, which fell \$11.8 at \$74, after Tuesday evening's second-quarter profits warning.

By mid-session, the Nasdaq composite showed a gain of 10.39 at 1,233.13. By contrast, the Dow Jones Industrial Average had retreated slightly after Tuesday's 173.38-point gain, the

largest daily rise of the decade, and was down 22.07 at 6,811.52.

The Standard & Poor's 500 was barely changed, off 1.12 at 775.49.

Most of the Dow constituents to register falls had shown strong gains on Tuesday. These included General Electric, down 2 at \$106.4, and Procter & Gamble, 1% lower at \$137.

Financial stocks were weak, possibly because yields moved upwards in the bond market ahead of a treasury auction, with shares in J.P. Morgan down 1% at \$65.7.

Corporate earnings reports produced some of the sharp moves, with the profit warning by Saks Holdings, the department store group, seeing its shares drop by more than 30 per cent, down 8% at \$19.7.

By mid-session, the Nasdaq composite showed a gain of 10.39 at 1,233.13. By contrast, the Dow Jones Industrial Average had retreated slightly after Tuesday's 173.38-point gain, the

spot, but there was plenty to go for on the industrial pitches, notably at Northern Telecom, which continued to stride ahead on the back of Tuesday's upbeat earnings announcement. The shares were 0.1% higher at \$97.70 at the end of the morning, having jumped by 0.4% a day earlier.

LIMA made a muted response to the end of the 136-day hostage crisis. Local analysts attempted to talk the market up with the message that Tuesday's developments should put an end to investor uncertainty and would allow the economy to resume its path of sustained growth. By mid-session, the general index was 15.21 higher at 1,753.59.

SAO PAULO moved confidently higher at mid-session, in spite of concerns over possible delays to the privatisation of CVRD, the state-owned steel producer. The state-owned steel producer rose 1.2% to 9,600 as investors awaited court rulings on two injunctions which questioned aspects of the planned CVRD sell-off.

EUROPE

A dramatic upsurge at Philips dominated trading in AMSTERDAM, where the electronics giant accounted for a third of the day's 1.4 per cent improvement in the AEX index.

Better than expected first-quarter results took Philips up 1.9% to 6.5 per cent at \$197 in 10.8m shares traded, the heaviest turnover so far this year.

"What we have here is the return of the earnings momentum investor," said one broker. The stock, which touched a session best of \$110.70 around mid-morning, met with modest profit-taking towards the close.

The first-quarter results were flattered by currency gains and the deconsolidation of the loss-making Grundig business; but they were, nonetheless, way ahead of most broker estimates. Brokers rapidly reassessed their earnings forecasts and a positive analysts' meeting, while some broke their doubts the hardware group had a very good day, rising DM77 or 8 per cent to DM1,039.

PARIS rallied. The CAC 40 index, off 106 points in four straight sessions, closed with a gain of 18.97 to 2,533.64. Dealers said that the market had an "on hold"

sentiment, stayed in the doldrums after Tuesday's dull results, sliding a further \$1.10 to \$138.40 for a two-day decline of 4 per cent. At the close the AEX was up 10.25 at 758.94.

FRANKFURT liked the overnight Dow, strength in bonds and in the dollar, and the Dex Index broke 5,400 at one point; but it turned its back to the afternoon as the Dow wavered and after Siemens, a strong market earlier in the week, produced a mildly disappointing half-year results.

Siemens, whose profits came in flat, fell DM2.90 or 3.2 per cent to DM83 and the Dex Index broke 5,400 at one point; but it turned its back to the afternoon as the Dow wavered and after Siemens, a strong market earlier in the week, produced a mildly disappointing half-year results.

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THE EUROPEAN SERIES

Index	12.30	11.00	12.00	13.00	14.00	15.00	Close
FTSE 100	2282.50	2283.50	2284.50	2283.47	2283.20	2283.14	2281.74
DAX	2281.75	2281.05	2280.25	2281.20	2281.00	2280.95	2281.00
IBEX 35	2281.75	2281.05	2280.25	2281.20	2281.00	2280.95	2281.00

Source: Reuters. All times local. All prices in US dollars.

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FTSE 100	2282.50	2283.50	2284.50	2283.47	2283.20	2283.14	2281.74
DAX	2281.75	2281.05	2280.25	2281.20	2281.00	2280.95	2281.00
IBEX 35	2281.75	2281.05	2280.25	2281.20	2281.00	2280.95	2281.00

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FTSE 100	2282.50	2283.50	2284.50	2283.47	2283.20	2283.14	2281.74
DAX	2281.75	2281.05	2280.25	2281.20	2281.00	2280.95	2281.00
IBEX 35	2281.75	2281.05	2280.25	2281.20	2281.00	2280.95	2281.00

Source: Reuters. All times local. All prices in US dollars.

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Industrials help keep South Africa ahead

Gold fell back in Johannesburg but a further advance for industrials pushed the all-share index ahead for the fourth day running to 7,080.2, up 14.3.

Volume was well above average and dealers said sentiment remained firm, helped by continued talk of a cut for interest rates ahead of this week's raft of economic data.

South African money supply, private sector credit growth and trade figures were all due today and tomorrow. At the close, the industrial index was up 40.3 at 8,414.8.

First National Bank retreated 25 cents to R31.50. Drift bullion prices edged down 31.6 to 1,231.8.

Electronics surge pushes Taipei higher

ASIA PACIFIC

Wall Street's overnight surge lifted the region. TAIPEI was one of the strongest performers, advancing 1.7 per cent on the back of heavy demand for electronics shares that shot forward on talk of a price rebound for semiconductors.

At the close, the weighted index ended was 146.82 higher at 8,576.94 after 8,896.93. Turnover was again hectic at 131,430m.

Electronics as a sector rose 3.8 per cent. United Microelectronics and Taiwan Semiconductor both rose by the day's 7 per cent limit to 786.5 and 780.5.

ROKYO rebounded on buying by domestic public pension funds, and raised interest in Nomura Securities following Tuesday's announcement of sweeping management resignations, *writes Owen Robinson*.

The Nikkei 225 average rose 191.02 to 18,735.47 after moving between 18,617.76 and 18,842.38. New York's overnight rally, and early news of the resolution of the Peruvian hostage crisis lifted sentiment.

The Topix index of all first-section stocks added 15.21 at 1,420.79 and the capital-weighted Nikkei 300 rose 3.2 to 275.08. Volume swelled from 507m shares to an estimated 550m, and advances led declines by 766 to 402 with 118 unchanged.

Some laggards rose on bargain-hunting, led by financial stocks.

Nomura Securities, which announced a drastic management reshuffle on Tuesday, gained Y20 to Y1,300 after an intra-day high of Y1,420 in heavy turnover of 8.8m shares. Other brokers benefited from Nomura's upturn. Daiwa Securities added Y37 to Y982 and Nikko Y15 to Y715.

Real estate stocks also continued to gain, with Mitsui Fudosan adding Y30 to Y1,470 and Mitsubishi Estate Y20 to Y1,560. Chemicals, however, were among laggards that retreated after recent gains. Mitsui Toatsu fell Y4 to Y357.

Blue chip exporters climbed as the dollar rose to an intra-day high of Y126.47 in Tokyo. Honda added Y40 to Y3,890. Canon Y90 to Y2,900 and Fuji Photo Film Y140 to Y4,580.

Toyota jumped Y110 to Y4,400, after a lacklustre performance in recent sessions, following news of its plans to introduce a stock option system.

In Osaka, the OSX average added 148.52 to 19,897.97 and volume eased to 23.2m shares. In London, the ISE/ Nikkei 50 index rose 1.72 to 1,507.65.

HONG KONG came off its morning peak on caution regarding the longer term outlook for US and Hong Kong interest rates but the Hang Seng index still managed a gain of 126.19 to 12,707.04 after a day's high of 12,758.28.

Turnover climbed from HK\$2.78bn to HK\$3.90bn with local investors active in red chips, among the favourites, China Resources leapt HK\$1.15 to HK\$21.20 in heavy trading of HK\$265.14m and Cosmo Machinery, in which China Resources' parent was taking a 24.5 per cent stake, surged HK\$1.245

or 64.5 per cent to HK\$3.175 in HK\$364.72m.

KUALA LUMPUR dived into depression again after Monday's 2.1 per cent rebound, and the KLCSE composite index dropped 10.50 to 1,109.60. The second board, index of small capitalisation stocks, afforded some minor consolation with a rise of 1.31 to 568.28.

SEKOL rose on bargain-hunting, the composite index ending 5.09 higher at 693.05. The government's plan to set up a Woni 500m fund to help the bank had been described as "not nearly large enough."

Jinro, the conglomerate that defaulted on debt payments on Monday, resumed trading after suspension and closed limit down, Won720 lower at Won8,350.

MANILA rallied strongly, helped by a denial from Megaworld Properties that it was facing bankruptcy. The composite index recovered two-thirds of Tuesday's steep fall, adding 53.11 or 1.9 per cent to 2,913.56. Turnover was heavy at 2.6bn pesos.

Megaworld, which fell 29 per cent on the previous day, rose 1.05 pesos to 4.80 pesos. Republic's L&L group's housebuilding unit, L&L Homes, gained 1.05 pesos to 4.75 pesos. However, L&L's unit, L&L Homes, gained 1.05 pesos to 4.75 pesos. However, L&L's unit, L&L Homes, gained 1.05 pesos to 4.75 pesos.

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Emerging markets: IFC weekly investable price indices

Market	No. of stocks	April 18 1997	% Change over week	April 18 1997	% Change over week	April 18 1997	% Change over week
Latin America	(228)	827.48	-0.8	827.48	-0.8	827.48	-0.8
Argentina	(23)	1,000.32	-2.4	1,000.32	-2.4	1,000.32	-2.4
Brazil	(58)	494.80	-1.4	494.80	-1.4	494.80	-1.4
Chile	(46)	719.33	+0.5	719.33	+0.5	719.33	+0.5
Colombia	(14)	822.90	+1.8	822.90	+1.8	822.90	+1.8
Ecuador	(84)	590.82	+1.2	590.82	+1.2	590.82	+1.2
Peru	(19)	240.40	+0.5	240.40	+0.5	240.40	+0.5
Venezuela	(6)	735.36	+0.5	735.36	+0.5	735.36	+0.5
Asia	(178)	78.53	+4.5	78.53	+4.5	78.53	+4.5
China	(27)	78.53	+4.5	78.53	+4.5	78.53	+4.5
South Korea	(158)	74.53	-0.5	74.53	-0.5	74.53	-0.5
Philippines	(42)	264.00	-1.4	264.00	-1.4	264.00	-1.4
Taiwan	(30)	172.05	-3.5	172.05	-3.5	172.05	-3.5
India	(78)	92.38	+1.9	92.38	+1.9	92.38	+1.9
Indonesia	(48)	120.51	+0.1	120.51	+0.1	120.51	+0.1
Malaysia	(28)	228.04	-2.3	228.04	-2.3	228.04	-2.3
Pakistan	(5)	111.27	+10.4	111.27	+10.4	111.27	+10.4
Sri Lanka	(87)	190.75	-0.2	190.75	-0.2	190.75	-0.2
Thailand	(284)	155.82	+0.3	155.82	+0.3	155.82	+0.3
East/Mid East	(7)	64.44	-2.9	64.44	-2.9	64.44	-2.9
Czech Rep	(18)	108.72	+0.9	108.72	+0.9	108.72	+0.9
Greece	(84)	222.55	+1.1	222.55	+1.1	222.55	+1.1
Hungary	(12)	242.61	+3.4	242.61	+3.4	242.61	+3.4
Jordan	(7)	188.58	+0.7	188.58	+0.7	188.58	+0.7
Morocco	(5)	134.19	+8.2	134.19	+8.2	134.19	+8.2
Poland	(30)	734.58	+0.1	734.58	+0.1	734.58	+0.1
Portugal	(28)	158.15	+1.3	158.15	+1.3	158.15	+1.3
Russia	(15)	100.04	+0.8	100.04	+0.8	100.04	+0.8
Slovakia	(5)	106.12	-5.6	106.12	-5.6	106.12	-5.6
South Africa	(58)	294.04	-0.1	294.04	-0.1	294.04	-0.1
Turkey	(58)	304.48	+0.6	304.48	+0.6	304.48	+0.6
Zimbabwe	(5)	559.30	+1.0	559.30	+1.0	559.30	+1.0
Composite	(1224)	515.02	-0.8	515.02	-0.8	515.02	-0.8

Indices are calculated at end-week weekly change and percentage movement from the previous Friday. Data date: Dec 1996/97. Source: IFC. All times local. All prices in US dollars.

NASDAQ NATIONAL MARKET

Stock	Stk.	Pr	Chg	High	Low	Last	Open	Stock	Stk.	Pr	Chg	High	Low	Last	Open	Stock	Stk.	Pr	Chg	High	Low	Last	Open
AccuSoft	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	AccuSoft	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	AccuSoft	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
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Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2
Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2	12 1/2	12 1/2	Adco	0.72	19 1/2	13 1/2	12 1/2	12 1/2		

1 day class April 2

Chad Fair	2/6/04/20	28%	28%	27%	+3%
Chad Fair	14.58	28%	27%	27%	+3%
Chad Fair	14.58	28%	27%	27%	+3%
Chad Fair	13.50	28%	27%	27%	+3%
Chapter 1	0.02	15	29%	42%	+2%
Chard	2021	25%	5%	5%	+2%
Chard	1038	15%	41%	14%	+2%
Chard	17	10	18	18	+2%
Chard	17	10	18	18	+2%
Chard	57	302%	10%	17%	+2%
Chard	1.64	74	50%	64%	+2%
Chard	0.50	29	63%	55%	+2%
Chard	54	162	14%	13%	+2%
Chard	1500	10%	9%	10%	+2%
Chard	3077	15%	14%	14%	+2%
Chard	10	1%	1%	1%	+2%
Chard	54	54	54	54	+2%
Chard	1.00	24	4%	4%	+2%
Chard	285	24	3%	2%	+2%
Chard	30.33	20%	21%	21%	+2%
Chard	19	36%	33%	33%	+2%
Chard	0.20	6	10%	17%	+2%
Chard	1.54	10	13%	11%	+2%
Chard	0.02	19	21%	21%	+2%
Chard	0.03	100%	14%	14%	+2%
Chard	0.02	15	14%	14%	+2%
Chard	1.00	24	4%	4%	+2%
Chard	100	24	2%	2%	+2%
Chard	187	24	2%	2%	+2%
Chard	130	130	11%	11%	+2%
Chard	1	4%	4%	4%	+2%
Chard	0	35%	14%	13%	+2%

- I -

Chard	15	22%	18%	18%	+2%
Chard	15	22%	18%	18%	+2%
Chard	30	22%	18%	18%	+2%
Chard	1011	18%	15%	15%	+2%
Chard	11	20%	20%	20%	+2%
Chard	800	12%	11%	11%	+2%
Chard	112420	7%	7%	7%	+2%
Chard	0.88	12	14%	13%	+2%
Chard	38320	12%	11%	11%	+2%
Chard	31	130%	10%	8%	+2%
Chard	30	22%	18%	18%	+2%
Chard	1220	14%	14%	14%	+2%
Chard	1200	32%	32%	32%	+2%
Chard	15	13%	11%	10%	+2%
Chard	10	154%	24%	23%	+2%
Chard	2006	7%	7%	7%	+2%
Chard	37	13%	14%	14%	+2%
Chard	16	85%	7%	7%	+2%
Chard	12	42%	39%	39%	+2%
Chard	1.54	10	13%	11%	+2%
Chard	0.02	19	21%	21%	+2%
Chard	0.03	100%	14%	14%	+2%
Chard	0.02	15	14%	14%	+2%
Chard	1.00	24	4%	4%	+2%
Chard	100	24	2%	2%	+2%
Chard	187	24	2%	2%	+2%
Chard	130	130	11%	11%	+2%
Chard	1	4%	4%	4%	+2%
Chard	0	35%	14%	13%	+2%

- P - Q -

Chard	15	22%	18%	18%	+2%
Chard	0.14	81	10%	10%	+2%
Chard	31	24%	24%	24%	+2%
Chard	32	20	78	78	+2%
Chard	0.01	47555	40%	40%	+2%
Chard	0.50	42	22%	24%	+2%
Chard	0.50	13	10%	10%	+2%
Chard	15	22%	22%	22%	+2%
Chard	1.80	14	22%	4%	+2%
Chard	71	1%	1%	1%	+2%
Chard	0.20	24	18%	18%	+2%
Chard	0.02	15	14%	14%	+2%
Chard	0.72	1401	31%	31%	+2%
Chard	145335	42%	36%	36%	+2%
Chard	20	43%	11%	10%	+2%
Chard	1.12	38	59%	59%	+2%
Chard	40	7622	15%	15%	+2%
Chard	16	85%	7%	7%	+2%
Chard	21	44%	11%	11%	+2%
Chard	1530	54%	4%	5%	+2%
Chard	10	2518	9%	4%	+2%
Chard	0.02	19	21%	21%	+2%
Chard	0.03	100%	14%	14%	+2%

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Company	Mid price	Change on day	Volume	High	Low	Close
Arthur Dand	1.00	0.00	100	1.00	1.00	1.00

Advanced	US\$7.3	0	0.25	7.5	Esprit Inc.
Automat Systems	US\$10.375	-0.125	7000	11	Innogenet
Chemurac	FF18		83000	18	Morgan Inc.

Prices for 23/4/87. Please note that mid prices are now used to calculate h

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